# Ministry of **Children and Family Development**



East Fraser Service Delivery Area

## Resource Practice Audit

Report Completed: May 2020

Office of the Provincial Director of Child Welfare and Aboriginal Services

**Quality Assurance Branch** 

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#### **INTRODUCTION**

This report contains information and findings related to a resource practice audit that was conducted in the East Fraser Service Delivery Area (SDA) in April – July 2019.

Practice audits are conducted regularly by practice analysts in the Quality Assurance branch of the Provincial Director of Child Welfare and Aboriginal Services division across several of the Ministry of Children and Family Development (MCFD) service lines and for services provided by a Delegated Aboriginal Agency (DAA) under the *Child, Family and Community Service Act* (CFCSA). The audits inform continuous improvements in policy, practice and overall service delivery. They provide quality assurance oversight and demonstrate public accountability.

Resource practice audits are designed to assess the practice of MCFD resource workers in relation to policy and key standards and procedures in the Caregiver Support Services Standards (CSSS) and the Resource Work Policies, which replaced the CSSS in 2017. Resource workers provide services for caregivers in MCFD-contracted family care homes. These services are designed to promote and enhance the safety and well-being of children and youth in care who are placed in these homes.

#### 1. SUMMARY OF FINDINGS

This practice audit was based on a review of physical and electronic records in a representative sample of resource files obtained from the East Fraser SDA. The sample contained 43 files. The review focused on practice within a three-year timeframe that started on February 1, 2016 and ended on January 31, 2019. The following sub-sections contain the findings and observations of the practice analysts within the context of the policy, standards and procedures that informed the audit design and measures.

#### 1.1 Screening and Assessing Prospective Caregivers and Family Care Homes

Ministry policy requires prospective caregivers for children in care to undergo a number of checks and assessments before their home is approved and a child is placed in their care. The intended outcomes of this policy include children who are safe and cared for by caregivers who meet their developmental needs, and whose rights under section 70 of the *Child, Family and Community Service Act* are respected.

The standard of practice associated with this policy includes criminal record and child protection background checks for each prospective caregiver and anyone 18 years of age or older who lives in the caregiver's home or who spends significant amounts of unsupervised time with a child placed in the caregiver's home; a medical assessment and reference checks for the caregiver; and a thorough assessment of the caregiver's home and the caregiver's ability to care for

children. The resource worker ensures that all of these checks and assessments are completed and the caregiver's home is approved before a child is placed there.

Fewer than half of the 43 resource files reviewed for this audit contained documentation confirming that all required consolidated criminal record checks, child protection background checks, medical assessments, and reference checks were completed before a child was placed in the home. Almost half the files lacked confirmation that a child protection background check or a medical assessment was completed. Further, the documentation in more than a quarter of the files indicated that a consolidated criminal record check (CCRC) or reference checks for one or more caregivers were not completed.

The practice analysts found home study reports containing information gathered through the checks and assessments of the caregiver and the caregiver's home in just over half of the 43 resource files reviewed. One in 7 files were missing the home study report, and one in 6 lacked confirmation that a *Criminal Records Review Act* (CRRA) check had been completed for a caregiver. The CRRA check is the final step in the approval process.

Overall, in almost a third of the files the analysts were unable to confirm that all of the required screening and assessment activities were completed before a child was placed in the home.

The practice analysts also verified whether the CCRC was up to date at the time of the audit for each caregiver and anyone 18 years of age or older who was living in the caregiver's home or who spent significant amounts of unsupervised time with a child placed in the caregiver's home, and whether the CRRA check was up to date for each caregiver. The CCRC must be renewed or updated every three years and the CRRA every five years. The analysts found that both of these checks were up to date in just over a third of the files in the sample.

When primary caregivers need relief, ministry policy requires them to use services that are appropriate to the needs of each child placed in their home, provided by relief caregivers who have been screened, assessed and approved before the child is temporarily left in their care. The intended outcome is safety for the child.

The standard associated with this policy is that the primary caregiver uses a ministry approved family care home for relief whenever possible, and alternatively, that a proposed relief caregiver is first screened by the resource worker and then jointly assessed and approved by the primary caregiver and the resource worker.

In conducting this audit, the practice analysts were able to identify relief caregivers in about two thirds of the 43 resource files in the sample. The total number of relief caregivers identified was 76. The number of relief caregivers used by each primary caregiver during the three-year audit

timeframe ranged from 1 to 7, although more than half used only 1 or 2 relief caregivers. Overall, the analysts found that just over half of the 76 relief caregivers were fully screened and assessed.

#### 1.2 Providing Training, Ongoing Learning, and Placement Information for Caregivers

Ministry policy requires that caregivers complete mandatory training sessions within a specified timeframe, and that they continue to access learning and training opportunities for as long as they have an active family care home agreement with the ministry. One of the intended outcomes of mandatory training and ongoing learning is caregivers with increased caregiving knowledge and skills who provide a higher quality of care for the children placed in their homes.

The standard is that the resource worker develops a learning plan with each caregiver, provides the caregiver with information and education on relevant topics of interest to the caregiver, and reviews the learning plan and development and training needs and activities with the caregiver during the annual review of the family care home.

In conducting this audit, the practice analysts found that three quarters of the files in the sample contained documentation indicating that the resource workers had provided the caregivers with information or education on relevant topics. However, more than half the files did not contain documents or notes that could be identified as learning plans or that resembled learning plans, and almost three quarters did not contain confirmation that caregivers completed mandatory training within the required two-year timeframe. Overall, only six files contained both a learning plan and confirmation that the mandatory training was completed within the required timeframe.

Ministry policy requires that caregivers receive written information about the strengths and needs of each child placed in their care and their responsibilities in meeting the child's needs. The intended outcome of this policy is caregivers who have enough information about a child to support the child's safety, and who are aware of their responsibilities toward the child as set out in the child's care plan.

The standard is that ministry workers provide caregivers with written information about a child before the child is placed, at the time of placement, and throughout the child's stay. While the information comes from the child's social worker or the child protection worker involved with the child's family, the resource worker ensures that the caregiver receives it. If the child has a care plan, the resource worker ensures that the caregiver also receives a copy of the caregiver's responsibilities under the child's care plan.

In conducting this audit, the practice analysts found that five files contained documentation confirming that the caregivers were given both written referral information and a copy of their responsibilities for every child placed in their home during the audit timeframe. A total of 181

children were placed in the 43 family care homes in the sample during the three-year timeframe. The number of child placements per home ranged from 1 to 18. More than three quarters of the homes had six or fewer child placements during this timeframe. In reviewing the records, the analysts found confirmation that caregivers received written child referral information for 71 of the 181 children, and a copy of the caregiver's responsibilities for 27 of these children. Overall, the records indicated that caregivers received both referral information and a copy of the caregiver responsibilities for 15 of the 181 children placed in their homes.

#### 1.3 Ongoing Monitoring of Caregivers and Family Care Homes

Ministry policy requires that resource workers monitor caregivers on an ongoing basis from the start of a child's placement in a caregiver's home right through to the child's departure from the home. The intended outcome of ongoing monitoring is a placement environment in which the caregiver is supported and any concern about the quality of the child's care is addressed in a manner that provides safety for the child.

The standard for ongoing monitoring of a family care home includes direct contact with the caregiver in the caregiver's home at least once every 90 days. These contacts are commonly referred to as 90-day visits.

In reviewing the records for this audit, the practice analysts found no documentation of 90-day visits in more than one in ten files in the sample. In files that contained documentation, the total number of visits that occurred during the audit timeframe ranged from 1 to 10, with an average of 4 visits within three years. In nine out of every ten files, the analysts found 6 or fewer documented visits during the three years. None of the files contained documentation indicating that the standard interval of no more than 90 days between visits had been maintained.

Procedures for ongoing monitoring of family care homes include development of a plan with the caregiver that specifies regular telephone and email contact in addition to the 90-day visits. In reviewing the records, the practice analysts found no monitoring plans documented in the files. However, almost all the files contained documentation of ongoing telephone, email and in-office contact between the resource workers and the caregivers.

The standard for ongoing monitoring also requires an annual review of the family care home. The annual review is supposed to occur within 30 working days of the anniversary date of the signing of the first contract with the caregiver, or within 30 days of the anniversary of the previous annual review. In this audit, the practice analysts found that annual reviews had either not occurred or not been documented in half the files, and almost all the files contained fewer than the required number of annual reviews during the three-year period covered by the audit.

#### 1.4 Supportive Practice with Caregivers

As a matter of policy, the ministry expects that caregivers will be supported and encouraged in a manner that is responsive to the complexities of a child's placement and the child's needs. The intended outcome is caregivers who provide the best possible care and guidance for a child, based on the child's individual needs.

The standard is that resource workers consistently use supportive practices in their interactions with a caregiver and provide the caregiver with support services that are consistent with the expectations set out for the caregiver in the child's care plan, in the ministry's standards for family care homes, and in the contractual agreement that the ministry has with the caregiver.

In conducting this audit, practice analysts found evidence of supportive practice in more than three quarters of the files in the sample. This included the provision of support services, feedback and encouragement to the caregivers.

As a matter of policy, the ministry sets limits on the number of children who are looked after by a caregiver in a family care home, based on the children's ages, and including the caregiver's own children. Before placing additional children in an active family care home, the resource worker is expected to assess the caregiver's abilities and capacity in relation to the ages and needs of the children in the home and the ages and needs of the children for whom the home is being considered. The intended outcomes of this policy are family care homes that are structured to support the individual needs, level of development, and health and safety of the children who are placed there, and caregivers who have the abilities and resources to care for all of the children in their home.

The standard sets a maximum number of children per family care home based on the type of home. The resource worker obtains a manager's approval before the maximum allowable number of children can be exceeded. Once a home is approved to exceed the maximum allowable number of children, the resource worker is required to review the home every 90 days during the first year and every 6 months thereafter.

In conducting this audit, the practice analysts found that 9 of the 43 family care homes in the sample had exceeded the allowable number of children at some point during the audit timeframe and only 2 of the files for these homes contained the required reviews and managerial approvals.

Ministry policy requires that caregivers report to ministry social workers all information of significance to the safety and well-being of a child in their care, and any significant change in their own situations. The intended outcomes are that social workers are promptly informed about a critical injury or serious incident involving a child in care; affected children, youth,

families and staff are supported; and the Public Guardian and Trustee has the necessary information to exercise their responsibilities on behalf of a child, when applicable.

The standard is that resource workers first inform the caregivers about their obligation to report, and then remind the caregivers on an annual basis about their obligation to report.

In this audit, the practice analysts found documentation confirming that the resource workers had informed the caregivers on an annual basis about their obligation to report in only 3 files. In the other 40 files there was either no documentation indicating that the caregiver was informed about the obligation to report or no documentation of an annual reminder. These reminders typically occur during the annual review of the family care home and many of the files were missing annual reviews.

#### 1.5 Assessing and Reviewing Quality of Care Concerns in Family Care Homes

Ministry policy requires that resource workers review any significant concern that arises about the quality of a child's care in a family care home. The intended outcome of this policy is caregivers who respect the rights of children in care and adhere to the terms of the Family Care Home Agreement and applicable policies.

The standard is that the supervisor of the resource worker decides whether to conduct a quality of care review within 24 hours of receiving a report that a caregiver may have breached the rights of a child, the terms of the Family Care Home Agreement and/or applicable policies. If the supervisor decides that the information meets the threshold for a quality of care review, the supervisor obtains a manager's approval for the review. The review is expected to start, unfold and finish within specified timeframes. Extensions of the overall timeframe require a manager's approval. Caregivers are notified of an extension and their right to request an administrative review of a decision involving a sanction. If the supervisor decides that the information does not meet the threshold for a review, the resource worker and the child's social worker discuss and resolve the issues informally with the caregiver.

The practice analysts reviewed records in 6 files in which one or more quality of care concerns were documented during the audit timeframe. In a clear majority of these files, the analysts found documentation confirming that the concerns were jointly assessed by the resource worker and supervisor, and when the information was assessed to be below the threshold for a quality of care review the underlying issues were addressed informally with the caregiver. In one file, the analysts found that the resource worker received information that should have been assessed as a quality of care concern and was not.

The practice analysts also reviewed records related to quality of care reviews documented in five files as having been started or completed. The analysts found that the practice recorded in

all of these files failed to meet the standard for a quality of care review. None of the reviews were completed within the required 30-day timeframe. The reviews took longer than 30 days and in each of the files there was no indication that a manager approved the extension and that the caregiver was notified of the extension.

#### 2. ACTIONS TAKEN TO DATE

The results of this audit were reviewed with the SDA management team on March 9, 2020.

#### 3. ACTION PLAN

	ACTION	PERSON RESPONSIBLE	INTENDED OUTCOME	DATE TO BE COMPLETED
1.	Utilize an SDA-wide checklist for caregiver screening and assessment compliance prior to placement: an inventory checklist.	Executive Director of Service, Resource Team Leader	All screening and assessment activities for caregivers are completed and documented in all our resource files, showing compliance with policy and standards.	July 6, 2020 form created and implemented
2.	Review all our RE files for CRRA and CCRC updates to ensure all are compliant	Executive Director of Service, Resource Team Leader	All caregivers have up-to-date CCRCs and CRRA checks.	July 31, 2020 (Chilliwack completed by end of June)
3.	Inventory our relief caregivers and assess compliance for screening, paying close attention to the criminal record checks.	Executive Director of Service, Resource Team Leader	All relief caregivers are identified and properly screened and assessed.	July 31, 2020 (Chilliwack completed by end of June)
4.	Track via Annual Review: resource workers establish a system, such as a reoccurring schedule on calendars, with a 15-day prereminder for each relief caregiver.			

<ol> <li>6.</li> </ol>	Discuss with resource workers and ensure documentation is completed for all discussions with caregivers about training and learning.  Review and document all mandatory training during the Annual Review and 90-day home visits.	Executive Director of Service, Resource Team Leader, and Directors of Operations (to support implementation)	All caregiver learning and training is captured in the file.  As annual reviews and 90 day visits happen, conversations about ongoing learning and training occur.	July 6, 2020 Tracking form for caregivers is completed and all LSAs processing with caregivers
7.	Develop tracking sheet for caregivers to document all the training they completed in a year. Caregivers to share this at the Annual Review time, and tracking sheet is placed in resource file (New homes/caregivers are completing the Pride training; challenge is with the long-term caregivers.)			
8.	Do a refresh with our guardianship workers regarding the child referral documents, to ensure that they are signed and returned to resource workers and placed in resource file, and to ensure that care plans are shared with resource workers for caregivers' knowledge of what they need to do and for accountability. Also plug with guardianship workers best practice of including caregivers in the development of care plans for the children they care for.	Executive Director of Service, Directors of Operation	All placements will have referral documentation signed by caregiver in the resource file and all caregivers will have information about the children in their care and knowledge of the children's care plans.	July 6, 2020

9. As a 90-day visit form is currently under development provincially, review with teams, recommend setting reoccurring meeting invites every 90 days for each caregiver to track the timing, and utilize office FDB's 90 day visit form until the provincial version is out.	Executive Director of Service,	In-person visits occur every 90 days and are documented in resource file.	July 6, 2020
10. Develop a tracking system to complete Annual Reviews. Recommend reoccurring calendar event for Annual Reviews with a 15 day prereminder.	Executive Director of Service, Team Leaders	Annual reviews occur consistently.	July 6, 2020
11. Create a tracking system for Director of Operations approval for any Quality of Care Review exceeding 30 days; discuss with resource workers.	Executive Director of Service, Resource Team Leader	Quality of Care reviews that exceed 30-day timeframe are reviewed by Director of Operations and approval of extension is documented in resource file.	July 6, 2020

#### **APPENDIX**

This appendix contains a description of the audit methodology and a detailed breakdown of the findings for each of the measures in the audit tool.

#### A. METHODOLOGY

This practice audit was based on a review of records in a representative sample of resource files obtained from the East Fraser SDA. The audit included a review of records in the physical files and electronic records and attachments in the Ministry Information System (MIS) and Integrated Case Management (ICM) system.

The sample was selected from a list of resource files extracted from MIS at the SDA level.

The list of resource (RE) files extracted from MIS (i.e., the sampling frame) consisted of files pertaining to family care homes of the types Regular, Level 1, Level 2, Level 3, Restricted, and Client Service Agreement (where the provider was a unique family caregiver contracted directly by the Ministry) that met all of the following criteria:

- eligible for payment for at least 13 months between February 1, 2016 and January 31, 2019
- eligible for payment for at least 1 month since April 1, 2018
- eligible for payment for at least 1 month prior to February 1, 2017
- had a child or youth in care (CYIC) placement for at least 1 month between February 1,
   2016 and January 31, 2019

The total number of files that met all of the criteria in the sampling frame was 110. From this total, a sample of 43 files was selected, using the simple random sampling method. This sample size provides a 90% confidence level, with a 10% margin of error.

The sampling method and MIS extracts were developed and produced with the support of the Modelling, Analysis and Information Management (MAIM) Branch.

Four additional files were included with those in the sample for which measure RE 12 (assessing quality of care concern) or measure RE 13 (conducting quality of care review) were applicable. These files were flagged in MIS as having at least one Quality of Care (QOC) concern or review occur during the audit timeframe but were not selected through the random sampling process. This brought the total number of files reviewed for RE 12 and RE 13 to 47.

The records in all of these files were reviewed by three practice analysts on the Audit Team, in the Quality Assurance Branch. The analysts used the RE audit tool to assess the records, record a rating for each measure, and collect categorical and qualitative data and information, as observed in the records.

The RE audit tool contains 13 measures designed to assess compliance with key components of the Caregiver Support Service Standards (CSSS) and the Resource Work Policies, which replaced the CSSS in 2017.

Each measure contains a scale with "Achieved" and "Not achieved" as rating options, as well as ancillary questions designed to assist the analysts in collecting categorical and qualitative data that explain or provide context for the ratings.

In reviewing the records, the analysts focused on practice that occurred during a 36-month period (February 1, 2016– January 31, 2019) referred to in the report as the audit timeframe.

The audit tool is a SharePoint form designed by data specialists on the Monitoring Team, in the Child Welfare Branch.

Quality assurance policy and procedures require that practice analysts identify for action any record that suggests a child or youth may need protection under section 13 of the *Child, Family and Community Service Act*. During the audit process, the analysts watch for situations in which the information in the record suggests that a child or youth may have been left in need of protection. When identified, the record is brought to the attention of the responsible team leader (TL) and director of operations (DOO), as well as the executive director of service (EDS), for follow up, as deemed appropriate.

#### **B. DETAILED FINDINGS AND ANALYSIS**

In this section of the report, findings are presented in tables that contain counts and percentages of ratings of achieved and not achieved for all of the measures in the resource audit tool (RE 1 to RE 13). Each table is followed by an analysis of the findings, including a breakdown of the reasons why a measure was rated achieved or not achieved. It is important to note that some measures can result in a rating of not achieved for more than one reason.

There were 43 files in the sample for measures RE 1 to RE 11, and 47 files for RE 12 and RE 13. However, not all of the measures in the audit tool were applicable to records in all of these files. The "Total Applicable" column in the tables contains the total number of files in which each measure was applied to the records, and notes below some of the tables explain why some of the measures were not applicable to records in some of the files.

The overall compliance rate for this SDA was **33%**.

#### b.1 Screening and Assessing Prospective Caregivers and Family Care Homes

Table 1 provides compliance rates for measures RE 1, RE 2, RE3 and RE 4, which have to do with screening and assessing each caregiver and any other adult who is living in the family care home

or who has significant and unsupervised time with a child placed in the home. The compliance rate is the percentage of the files in which each measure was applied to the records and rated achieved. The note below the table provides the number of files in which the measure was not applicable and explains why.

Table 1: Screening and Assessment of Caregivers and Other Adults in the Family Care Home

Measure	Total Applicable	# Achieved	% Achieved	# Not Achieved	% Not Achieved
RE 1: Initial screening of prospective caregivers and other adults in family care home	43	17	40%	26	60%
RE 2: Assessment of prospective caregivers and family care home	43	24	56%	19	44%
RE 3: Screening and assessment of relief caregivers*	30	11	37%	19	63%
RE 4: Renewal of CCRC and CRRA checks	43	16	37%	27	63%

<sup>\*</sup>This measure was not applicable to 13 files in which relief caregivers were not identified.

#### RE 1: Initial Screening of Prospective Caregivers and Other Adults in the Home

The compliance rate for this measure was 40%. The measure was applied to records in all 43 files in the sample; 17 of the 43 files were rated achieved and 26 were rated not achieved. To receive a rating of achieved, the file contained documentation confirming that the following activities were completed before a child was placed in the home:

- confirmation that each prospective caregiver was 19 years of age or older
- a prior contact check (PCC) or initial records review (IRR) and detailed records review (DRR) for each prospective caregiver and anyone 18 years of age or older who was residing in the home or had significant unsupervised time with a child placed in the home
- a consolidated criminal record check (CCRC) for each prospective caregiver and anyone 18 years of age or older who was residing in the home or had significant unsupervised time with a child placed in the home
- a medical assessment for each prospective caregiver, and
- three reference checks for each prospective caregiver.

More than half the 26 files rated not achieved were missing documentation related to more than one screening activity. Prior contact checks (missing in 15 files), medical assessments (missing in 15 files) and reference checks (missing in 12 files) were the most frequently missed activities. A consolidated criminal record check for a caregiver or other individual in the home (missing in 11 files) was the next most frequently missed activity, followed by placement of a child in the home prior to completion of all screening activities (observed in 3 files as having occurred).

#### RE 2: Assessment of Prospective Caregivers and the Family Care Home

The compliance rate for this measure was 56%. The measure was applied to records in all 43 files in the sample; 24 of the 43 files were rated achieved and 19 were rated not achieved. To receive a rating of achieved, the file contained documentation confirming that the following activities were completed before a child was placed in the home:

- a participatory assessment of each prospective caregiver to verify their ability to care for children
- an environment of care checklist (applies after March 2017)
- a home study report or updated home study report
- supervisory approval of the home study report or updated home study report, and
- a Criminal Records Review Act (CRRA) check for each prospective caregiver.

A quarter of the 19 files rated not achieved were missing documentation related to more than one assessment activity. The CRRA check for a caregiver (missing in 7 files), the home study (missing in 6 files) and placement of a child in the home prior to completion of all assessment activities (observed in 6 files as having occurred) were the most frequently missed activities, followed by a home study update following significant changes in the caregiver's own situation (missing in 4 files).

#### **RE 3: Screening and Assessment of Relief Caregivers**

The compliance rate for this measure was 37%. The measure was applied to records in 30 of the 43 files in the sample; 11 of the 30 files were rated achieved and 19 were rated not achieved. To receive a rating of achieved, the file contained documentation confirming that the following activities were completed before a child was placed in the care of a relief caregiver, either in the primary caregiver's home or in the relief caregiver's home:

- confirmation that each relief caregiver was 19 years of age or older
- prior contact check (PCC) or initial records review (IRR) and detailed records review (DRR) for each relief caregiver
- consolidated criminal record check (CCRC) for each relief caregiver
- joint assessment and approval of each relief caregiver by the primary caregiver and resource worker (applies before March 2017)
- relief caregiver screening checklist completed and signed (applies after March 2017).

Almost three-quarters of the files rated not achieved were missing documentation related to more than one activity. The PCC or IRR/DRR (missing in 14 files for at least one relief caregiver), the consolidated criminal record check (missing in 11 files for at least one relief caregiver) and the joint assessment and approval (missing in 9 files for at least one relief caregiver) were the most frequently missed activities, followed by missing, incomplete or unsigned screening checklists (observed in 8 files).

#### RE 4: Renewal of CCRC and CRRA Checks

The compliance rate for this measure was 37%. The measure was applied to records in all 43 files in the sample; 16 of the 43 files were rated achieved and 27 were rated not achieved. To receive a rating of achieved, the file contained documentation confirming that the following activities were completed:

- a current (valid) CCRC for each caregiver and anyone 18 years of age or older who was
  residing in the home or who had significant and unsupervised time with a child placed in
  the home, and
- a current (valid) CRRA check for each caregiver in the home.

A quarter of the files rated not achieved were missing documentation related to more than one activity. Current valid CRRAs (missing in 19 files) and current valid CCRCs (missing in 17 files) were the most frequently missed activities. None of the CCRCs in the sample were completed through the Centralized Services Hub.

#### b.2 Providing Training, Ongoing Learning, and Placement Information for Caregivers

Table 2 provides compliance rates for measures RE 5 and RE 6, which have to do with supporting caregiver learning and education and providing written referral information about a child to the caregiver when the child is placed in the caregiver's home. The compliance rate is the percentage of the files in which each measure was applied to the records and rated achieved.

Table 2: Caregiver Continuing Learning and Sharing Placement Information with Caregiver

Measure	Total Applicable	# Achieved	% Achieved	# Not Achieved	% Not Achieved
RE 5: Caregiver continuing learning and education including mandatory training	43	5	12%	38	88%
RE 6: Sharing Placement Information with Caregiver	43	5	12%	38	88%

#### **RE 5: Caregiver Continuing Learning and Education**

The compliance rate for this measure was 12%. The measure was applied to records in all 43 files in the sample; 5 of the 43 files were rated achieved and 38 were rated not achieved. To receive a rating of achieved, the file contained a learning plan for the caregiver and documentation indicating that the caregiver had been provided with information or education on relevant topics and had completed mandatory training within two years of the date on which the caregiver was approved. If it had not been two years since the caregiver was approved, the file contained a learning plan and documentation indicating that the caregiver was in the process of completing the mandatory training.

More than half the files rated not achieved were missing documentation related to more than one of these activities. Confirmation that the caregiver had completed mandatory training within two years of the date on which the caregiver was approved (missing in 30 files) and the learning plan (missing in 25 files) were the most frequently missed activities, followed by confirmation that the caregiver was provided information or education on relevant topics (missing in 10 files).

#### **RE 6: Sharing Placement Information with Caregiver**

The compliance rate for this measure was 12%. The measure was applied to records in all 43 files in the sample; 5 of the 43 files were rated achieved and 38 were rated not achieved. To receive a rating of achieved, the file contained documentation confirming that the caregiver had received written child referral information and written information about the caregiver's responsibilities (arising from the child's care plan) for each child placed in the caregiver's home during the audit timeframe.

Of the 38 files rated not achieved, 31 lacked documentation confirming that the caregiver had received both child referral information and information about the caregiver's responsibilities for at least one child placed in the caregiver's home during the audit timeframe; 6 were missing confirmation that the caregiver had received information about the caregiver's responsibilities; and 1 was missing confirmation that the caregiver had received child referral information.

Ten of the 43 files in the sample contained documentation confirming that the caregiver had received both child referral information and information about their responsibilities toward the child for at least one child placed in their care, and this occurred for only 15 of the 181 children placed in these 43 family care homes during the audit timeframe.

#### **b.3 Ongoing Monitoring of Caregivers and Family Care Homes**

Table 3 provides compliance rates for measures RE 7 and RE 8, which have to do with the requirement that resource workers maintain ongoing in-person contact with the caregiver, in the caregiver's home, at least once every 90 days, and that they complete annual reviews of the family care home within 30 working days of the anniversary date of the initial approval of the home, or within 30 days of the date of the previous annual review.

**Table 3: Ongoing Monitoring and Annual Reviews of Family Care Homes** 

Measure	Total Applicable	# Achieved	% Achieved	# Not Achieved	% Not Achieved
RE 7: Ongoing monitoring of family care home	43	0	0%	43	100%
RE 8: Annual reviews of family care home	43	1	2%	42	98%

#### **RE 7: Ongoing Monitoring of Family Care Home**

The compliance rate for this measure was 0%. The measure was applied to records in all 43 files in the sample and none were rated achieved. To receive a rating of achieved, the file contained documentation confirming that in-person contact with the caregiver in the caregiver's home had occurred at least once every 90 days.

Of the 43 files rated not achieved, 36 had documentation indicating that in-person visits in the caregiver's home had occurred but not always within 90 days of the previous visit; and 7 had no documentation indicating that in-person visits in the caregiver's home had ever occurred during the three-year audit timeframe. Based on the documentation in the files, 142 in-person visits occurred during the audit timeframe, with an average of 4 visits per family care home in three years.

#### **RE 8: Annual Reviews of Family Care Home**

The compliance rate for this measure was 2%. The measure was applied to records in all 43 files in the sample; 1 of the 43 files was rated achieved and 42 were rated not achieved. To receive a rating of achieved, each annual review was completed within 30 working days of the anniversary date of the signing of the first contract with the caregiver or within 30 working days of the date of the previous annual review and documented in the file; and the required number of annual reviews were completed during the three-year audit timeframe.

Of the 42 files rated not achieved, 22 did not contain any annual reviews; 15 did not contain all of the annual reviews that should been completed during the audit timeframe; 3 had the expected number of annual reviews but not all were completed within the required timeframe; 1 had the expected number of annual reviews but none were completed within the required timeframe; and 1 had a combination of missing annual reviews and annual reviews that were not completed within the required timeframe.

#### **b.4 Supportive Practice with Caregivers**

Table 4 provides compliance rates for measures RE 9, RE 10 and RE 11 which have to do with reportable incidences, the allowable number of children in the family care home, and supportive practice. The compliance rate is the percentage of the files in which each measure was applied to the records and rated achieved.

Table 4: Reportable Incidences, Allowable Number of Children and Supportive Practice

Measure	Total Applicable	# Achieved	% Achieved	# Not Achieved	% Not Achieved
RE 9: Reportable incidences	43	3	7%	40	93%
RE 10: Allowable number of children in a caregiving home	43	36	84%	7	16%
RE 11: Supportive practice	43	34	79%	9	21%

#### **RE 9: Reportable Incidences**

The compliance rate for this measure was 7%. The measure was applied to records in all 43 files in the sample; 3 of the 43 files were rated achieved and 40 were rated not achieved. To receive a rating of achieved, the file contained documentation confirming that the caregiver was informed of the obligation to report to the appropriate delegated social worker all information of significance to the safety and well-being of a child placed in the caregiver's home and any significant changes in the caregiver's own situation, and the file contained documentation confirming that the caregiver had been reminded on an annual basis of the obligation to report.

Of the 40 files rated not achieved, 21 contained documentation indicating that the caregiver was informed of the obligation to report but not on an annual basis; and 19 contained no documentation indicating that the caregiver had ever been informed of the obligation to report.

#### **RE 10: Allowable Number of Children in Family Care Home**

The compliance rate for this measure was 84%. The measure was applied to records in all 43 files in the sample; 36 of the 43 files were rated achieved and 7 were rated not achieved. To receive a rating of achieved, the following criteria were met:

- The number of all children living in the family care home and the number of children in care placed in the family care home did not exceed the maximum allowable numbers based on the level of the home, or
- The maximum allowable numbers were exceeded with a manager's approval, and
- The family care home that was approved to exceed the maximum allowable numbers was reviewed every 90 days for the first year and every 6 months thereafter, as required.

Five of the 7 files rated not achieved lacked documentation confirming that the maximum allowable numbers were exceeded with a manager's approval, and two had a manager's approval but lacked documentation confirming that the home was reviewed every 90 days as required.

#### **RE 11: Supportive Practice**

The compliance rate for this measure was 79%. The measure was applied to records in all 43 files in the sample; 34 of the 43 files were rated achieved and 9 were rated not achieved. To

receive a rating of achieved, the file contained documentation confirming that the resource worker used supportive practices with the caregiver, similar to those listed in the procedures associated with Standard 8.15(1) in the Resource Work Policies.

Of the 9 files rated not achieved, 7 contained insufficient confirmation of supportive practice to meet the standard; and 2 lacked confirmation of supportive practice altogether.

#### b.5 Assessing and Reviewing Quality of Care Concerns in Family Care Homes

Table 5 provides compliance rates for measures RE 12 and RE 13 which have to do with assessing quality of care concerns and conducting quality of care reviews. For these two measures, 4 additional files were included in the sample. These additional files were in the population of files from which the original sample was selected but did not make it into the sample through random selection. They were purposefully added to the sample for measures RE 12 and RE 13 because they had a quality of care concern (QCC) or quality of care review (QCR) flag in MIS.

As a result, there were 47 files in the sample for measures RE 12 and RE 13.

The compliance rate is the percentage of the files in which each measure was applied to the records and rated achieved. The notes below the table provide the number of files to which each measure was not applicable and explain why.

**Table 5: Quality of Care Concerns and Reviews** 

Measure	Total Applicable	# Achieved	% Achieved	# Not Achieved	% Not Achieved
RE 12: Assessing quality of care concern*	6	5	83%	1	17%
RE 13: Conducting quality of care review**	5	0	0%	5	100%

<sup>\*</sup>Measure RE 12 was not applicable to 41 files in the sample because a quality of care concern was not identified when the records in those files were reviewed by the practice analysts.

#### RE 12: Assessing a Quality of Care Concern

The compliance rate for this measure was 83%. The measure was applied to records in 6 files; 5 of the 6 files were rated achieved and 1 was rated not achieved. To receive a rating of achieved, the file contained documentation confirming that the following activities were completed:

 Concerns about the quality of a child's care in the home were jointly assessed by the resource worker and a supervisor to determine whether a quality of care review should be completed, or

<sup>\*\*</sup>Measure RE 13 was not applicable to 42 files in the sample because a quality of care review had not been started or completed in those files.

• Concerns about the quality of a child's care in the home were assessed to be below the threshold for a quality of care review, and the underlying issues were addressed with the caregiver.

The one file rated not achieved contained information indicating that there were concerns about the quality of a child's care in the home and the information was not assessed.

#### **RE 13: Conducting a Quality of Care Review**

The compliance rate for this measure was 0%. The measure was applied to records in 5 files and none were rated achieved. To receive a rating of achieved, the file had to contain documentation confirming that the following activities were completed:

- The decision to conduct a quality of care review was made within 24 hours of receiving information about a quality of care concern
- The quality of care review was started within 5 days
- The quality of care review was completed within 30 days, or
- The quality of care review was completed within an extended timeframe as approved by the responsible manager, and
- The caregiver was notified of the extension, and
- If a serious sanction was applied, the caregiver was informed of the right to request an administrative review of the decision to apply a sanction.

All 5 of the files rated not achieved lacked information confirming that four or more activities had been completed. Completing the quality of care review within 30 days unless extension approved by manager (missing in 5 files), caregiver notification of extension of timeframe (missing in 5 files); and decision to conduct quality of care review made within 24 hours (missing in 4 files) were the most frequently missed activities, followed by quality of care started within 5 days (missing in 2 files) and decision to conduct quality of care review approved by responsible manager (missing in 1 file).