| xecutive Summary | We have taken many steps to reduce energy consumption which also reduce greenhouse gas emissions and help achieve carbon<br>neutrality. In 1995 we were one of the first post secondary institutions to join the federal government's Energy Innovators Initiativ<br>and Canada's Climate Change Voluntary Challenge and Registry (VCR).<br>Kwantlen assisted the Government of British Columbia to develop its Green Buildings BC - Retrofit Program by becoming the first<br>"Pilot Project" to test the various policies and instruments that underpin its efforts. The retrofit program was completed in 2002<br>using an energy services agreement with Vestar.<br>Our efforts as leaders in energy conservation have been acknowledged with receipt of several awards. In 2003, we received the<br>Leadership Award under the Colleges and Universities sector (for 2002) for outstanding environmental efforts and for being the top<br>Canadian post-secondary Institution in "going green." CSA GHGR Inc. president Robert Flemington explained that organizations are<br>chosen for the Leadership Award for showing a significant decrease in the intensity of GHG emissions, demonstrating senior<br>management commitment, setting future reduction targets and preparing detailed action plans and progress reports.<br>Kwantlen was one of only nine BC organizations (2 post-secondary's) honoured by B.C. Hydro with a "Certified Energy Efficiency<br>Leader" award. In 2008 a new top award, Excellence in Energy Management was presented by BC Hydro with Kwantlen the only<br>post-secondary institution even nominated for this award.<br>All new construction has incorporated sustainable practices and four of our Facilities personnel are LEED certified professionals. Th<br>Cloverdale campus was completed in 2007 achieving a LEED Gold designation. In 2007/08 Kwantlen completed construction of<br>additions to Buildings A and C which are LEED buildings targeting LEED Gold or better. Construction began in 2008 on a research<br>facility to support research to assist the Horticulture industry to be more sustainable. The facility is |
|------------------|---|
| Objectives       | Ongoing projects are performed to reduce energy consumption and greenhouse gas emissions. In 2007 we committed to reduce energy density per square meter by 45% for electricity and 25% for natural gas from 2000 levels by 2010. For fiscal year 2008/09 w are 71% towards achieving our electricity reduction target and 129% towards achieving our natural gas target.   |
|                  | Since our original goals were established we have started to shift our heating technology from natural gas heating to electric<br>Geoexchange heating. This shift is increasing our electrical consumption and reducing our natural gas consumption. Due to this<br>shifting we have revised our energy savings unit of measurement to ekWh/M2 which is the combined electrical and natural gas un<br>of energy.  |
|                  | For reporting period 2008/09 we have made 95% progress achieving our goal based on the ekWh unit of energy.   |

## Part 1: Actions Taken to Reduce Greenhouse Gas Emissions in 2008

| Overview | All new construction is built to a minimum of LEED Gold equivalency.   |
|----------|--|
|          | In 2008, numerous energy conservation projects to reduce energy consumption and greenhouse gas emissions have been completed including a control systems upgrade at the Richmond campus, occupancy sensors for 24 washrooms, ongoing energy use awareness training of janitorial, security and facilities personnel and completion of an energy audit. |
|          | An audit was completed identifying energy consumption and expenditures from 1994 to present. Trends were identified and relevant factors for ongoing monitoring determined.  |
|          | The Resource Management Action Plan was updated identifying further opportunities for energy conservation.   |
|          | Funding request was submitted to PSECA.  |
|          | Completed BC Hydro's 1 - 5 evaluation with a rating of our operations at the two star level.   |
|          | Provided leadership in energy management by presenting to groups throughout North America on how to achieve excellence in energy management.   |
|          | Provided tours of new energy efficient buildings to educate others as to features and benefits of these buildings and was interviewed for journal articles on LEED buildings.  |
|          | Numerous educational offerings incorporate sustainability topics.  |
|          |  |

| 1.1 Mobile Fuel Combustion  |              |  |                               |
|---|--------------|--|-------------------------------|
| Action  | Action Taken | Outcome/Performance Measure  | Notes Clarifying Action Taken |
| Replaced # of TYPE OF VEHICLE with MORE<br>EFFICIENT VEHICLE/Hybrid.  | Complete     | Eliminated two vehicles, and replaced two vehicles with more fuel efficient models.  |                               |
| Initiated new fleet maintenance program (could include<br>– changing filters, checking tire pressure, regular<br>check-ups) | Complete     | Replacement vehicles have maintenance<br>program developed and employees are<br>comparing fuel efficiency between vehicles<br>and drivers. |                               |
| Electric car recharging stations  | Completed    | Cloverdale campus has electric car recharging stations.  |                               |
| Electric scooter recharging station   | Completed    | Langley campus has a recharging station for<br>electric scooters.  |                               |

| .2 Stationary fuel combustion and elect  | tricity                              |   |  |
|--|--------------------------------------|---|--|
|  | Start adding occ<br>Start converting | ventilation dampers for morning warm-up;<br>cupancy sensors to turn off washroom lighting whe<br>g Richmond Campus high variable use areas to den<br>rgy audits to determine additional energy conserva | nand ventilation control;  |
| ction  | Action Taken                         | Outcome/Performance Measure   | Notes Clarifying Action Taken  |
| Replaced a number of computers with EnergyStar models.                         | In Progress                          | Replaced 70 pc computers with thin-client computers that reduced energy consumption by 80%.   | This is a pilot project that will expand into replacement of up to 1800 pc computers in 5 years.   |
| Asked staff to close blinds daily.   | In Progress                          |   | Security personnel assist for those that have overlooked closing blinds.   |
| Turned off lights in unused rooms.   | In Progress                          | Energy savings.   | Larger rooms have motion sensors. Labels<br>reminding users to turn off the lights are in<br>place by all light switches. Security and<br>Cleaning personnel assist to ensure lights have<br>been turned off. The building management<br>system automatically turns off all lights at a set<br>time. |
| Replaced Refrigerators (EnergyStar rated appliance).                           | In Progress                          |   | Replacement and new fridges are EnergyStar rated.  |
| Replaced other appliances (with EnergyStar rated appliance).                   |                                      |   | Replacements are EnergyStar rated.   |
| Installed multi-function devices (and removed stand-<br>alone printers/faxes). | In Progress                          | Energy savings.   | An ongoing initiative for the past several years<br>with majority of equipment being multi-<br>function devices.   |
| Replaced standard bulbs with CFL's.  | Complete                             | Energy savings.   | Performed as part of energy efficiency project<br>in 2000/01. New desk lamps in Library are<br>LED.  |
| Installed motion activated lights.   | In Progress                          | Energy savings.   | Performed as part of energy efficiency project<br>in 2000/01; continuing to add additional<br>sensors as funds available.  |
| Undertaken lighting retrofit.  | In Progress                          | Energy savings.   | Performed as part of energy efficiency project<br>in 2001/02 retrofit completed; ongoing<br>replacements continue based on availability of<br>new technology.  |
| Implemented server virtualization.   | Complete                             | Reduction in energy consumption of the 64 servers by 85%.   | Virtualized 14 existing and 50 new servers.  |
| nitiated corporate computer shut-down/wake-up for maintenance.                 | Complete                             | Implemented on computers with 67% energy saving. BC Hydro calculated the energy saving as sufficient to power 42 homes per year.  |  |
| Unplugged unused equipment.  | In Progress                          | Energy savings.   | We encourage unplugging unused equipment.  |

| Undertaken building energy audit at LOCATION(s).                                  | Complete     | Audited 3 main campus locations in 2008.   | Langley - Richmond - Surrey Campus have<br>been audited. Cloverdale was opened in 2007,<br>is LEED Gold and has not been audited.   |
|---|--------------|--|---|
| Initiated or completed a building energy retrofit .                               | Complete     |  | Major retro fit in 2001/02.   |
| Replaced portable heaters .   | Complete     | 90% reduction in energy use for this item.   | Portable space heaters replaced with radiant heater that consumes 1/10 the energy.  |
| Replaced CRT monitors with LCD monitors.  | In Progress  | Replaced 150 monitors.   |   |
| .3 Supplies   |              |  |   |
| ction   | Action Taken | Outcome/Performance Measure  | Notes Clarifying Action Taken   |
| Committed to use 30% recycled paper.  | Complete     | Have been using for 3 years.   |   |
| Committed to use 100% recycled paper.   | Planned      |  |   |
| Initiated automatic double sided printing.  | Complete     | Reduce paper usage. Estimated savings equivalent to 82 trees.  | Implemented on all multifunction print/copy devices.  |
| Developed document library (online and one printed copy) for large documents.     | In Progress  | Reduce paper usage.  | Internet team collaboration space for document sharing.   |
| Re-used non-confidential scrap paper.   | In Progress  |  | In house Print Service creates notepads.  |
| Used laptops/tablets .  | In Progress  | Reduce paper usage.  | Expand roll out of laptops to staff and faculty.  |
| Restructured a process to use less paper.   | In Progress  |  | Initiated online reporting for pay statements and for expense cheque payments.  |
| Actions on non-paper related supplies:  |              |  |   |
| Chose "Green" items from Distribution Centre .                                    | In Progress  |  | Green products selected from Distribution<br>Centre and evaluation and selection of green<br>products as appropriate for our organization<br>from other suppliers.                    |
| Encouraged re-use of furniture and equipment.                                     | In Progress  | Estimate close to \$1 million in value of furnishings have been reassigned in past 2 years.  | Inventory surplus items and re-use as possible.   |
| Green Cleaning processes implemented which use environmentally friendly products. | Complete     | Healthier indoor environment and less impact<br>on environment from cleaning chemical<br>usage.  | Environmentally friendly cleaning products used at each campus location.  |
| Online course websites for sharing of course material.                            | In Progress  | Reduction in distribution of printed material.   | 2000 course sections with online resources.   |
| New building materials selected to reduce supplies required to maintain.          | In Progress  | Building materials are selected to minimize impact on the environment.   | An example is the flooring product chosen<br>requires no chemical processes for<br>maintenance and utilizes micro fibre<br>technology for maintenance to reduce water<br>consumption. |
| Recycling of obsolete computer equipment.   | In Progress  | 90% of obsolete computers are donated for<br>reuse by charitable organizations. Remaining<br>10% are recycled through approved recycling<br>depot. |   |

| Action  | Action Taken | Outcome/Performance Measure | Notes Clarifying Action Taken                    |
|---|--------------|-----------------------------|--|
| Installed Video Conferencing facilities.            |              | Reduced travel cost.        | Video conferencing facilities installed in 3     |
| installed video conferencing facilities.            | In Progress  | Reduced travel cost.        | -  |
| E Employee Engranding                               |              |                             | locations as pilot project.                      |
| 5 Employee Engagement                               |              |                             |  |
| ction   | Action Taken | Outcome/Performance Measure | Notes Clarifying Action Taken                    |
| Provided climate change education.                  | In Progress  | Increased awareness         | Provided educational events for community        |
|   |              |                             | including Green Wednesdays.                      |
| Provided green tips.                                | In Progress  | Increased awareness         | Provided green tips on website.                  |
| Supported professional development.                 | In Progress  | Increased awareness         | Numerous in-house educational sessions as        |
|   |              |                             | well as attendance at conferences.               |
| Membership in CaGBC and AASHE                       | In Progress  | Sustainability information  | AASHE membership provides information for        |
|   |              |                             | all students and employees.                      |
| .6 Sustainability Actions (others)                  |              |                             |  |
| ction   | Action Taken | Outcome/Performance Measure | Notes Clarifying Action Taken                    |
| Took water conservation measures - low flow showers | Complete     |                             | Added low flow devices to washroom taps in       |
| or toilets, fix leaks.                              | ·            |                             | 2006. Audited all faucets in 2008, repairing     |
|   |              |                             | leaks and installing low flow devices on faucets |
|   |              |                             | where missing.                                   |
| Ran dishwasher only when full.                      | Planned      |                             |  |
| Reduced/replaced bottled water with filtered or     | Planned      |                             | Decision pending.                                |
| refrigerated water.                                 |              |                             | 2 000000 p 0000000                               |
| Improved recycling measures.                        | Planned      |                             | Well established program, in place for more      |
|   |              |                             | than 10 years, is being enhanced.                |
| Used re-usable dishes.                              | In Progress  |                             |  |
| Purchased green cleaning products.                  | In Progress  |                             | Green cleaning for past seven years.             |
| Used green (low-e paints).                          | In Progress  |                             |  |
| Supported sustainable procurement practices.        | In Progress  |                             | Weekly review of integrating green               |
|   | -            |                             | opportunities                                    |
| Adopted low-carbon contracting practices.           | In Progress  |                             | Through LEED for major building construction.    |
|   | 0            |                             |  |
| Purchase green power certificates.                  | In Progress  |                             | 50% of the power for our Cloverdale campus       |
|   |              |                             | and 100% of the power for our Surrey campus      |
|   |              |                             | Library is provided from green power.            |
|   |              |                             |  |
|   |              |                             |  |
| LEED Professional training.                         | Complete     | LEED AP                     | One Facilities department employee               |

## Part 2: Plans to Continue Reducing Greenhouse Gas Emissions 2009 -- 2011

| Overview | Building upon our commitment to continuous improvement in sustainable practices we will be expanding upon our current initiatives. Projects will be undertaken to reduce energy consumption within our buildings including replacement of the boilers at the Surrey and Langley campuses and lighting improvements at all campuses. |
|----------|---|
|          | There will be an increased focus on creating and providing more awareness training.   |
|          | Procurement practices will include more research into assessing new green products.   |
|          | Food services practices will incorporate more sustainable practices.  |
|          |   |

## **2.1 Mobile Fuel Combustion** Action Action Planned Outcome/Performance Measure **Notes Clarifying Action Taken** Timeframe Provide driver training to reduce fuel use. Planned Initiate new fleet maintenance program (could include In Progress Review will be completed to ensure program 2009 - changing filters, checking tire pressure, regular in place is maintained. check-ups) 2.2 Stationary Fuel Combustion (including electricity) Action **Outcome/Performance Measure Notes Clarifying Action Taken** Action Planned Timeframe Replace # computers with EnergyStar models. In Progress Replacing 340 student computers with thin-Expand thin-client implementation. Replace 2009 clients. 220 staff computers to be replaced old computers with energy efficient models. with more energy efficient models. Ask staff to close blinds daily . Security personnel turn off lights if overlooked In Progress by employees. Website energy saving tips includes this suggestion. Use air dry setting on dishwashers. In Progress Encourage staff to use stairs. In Progress 2009 Signage Turn off lights in unused rooms. In Progress Signage, reminders to personnel Security personnel close blinds if overlooked by employees. Website energy saving tips includes this suggestion. Replace Refrigerators (EnergyStar rated appliance). In Progress Replacements are Energy Star. Replace other appliances (with EnergyStar rated Replacements are Energy Star. In Progress appliance). Install multi-function devices (and remove stand-alone In Progress Majority of equipment are multi-function printers/faxes). devices. Replace standard bulbs with CFL's. Complete Install motion activated lights. Additional washrooms/classrooms. 2009 In Progress Undertake lighting retrofit. In Progress Anticipated to save 40,000 kW/yr which is Lower wattage tubes in hallways. estimated GHG reduction of 1 tones eCO2/yr.

| Implement server virtualization.  | In Progress    | Estimate 90% reduction of energy consumption by the 50 servers.   | Virtualized 50 existing servers.  |           |
|---|----------------|---|---|-----------|
| Utilize desk-top power management settings on computer.                     | In Progress    |   |   |           |
| Initiate corporate computer shut-down/wake-up for maintenance.              | Complete       |   |   |           |
| Unplug unused equipment.  | In Progress    |   |   |           |
| Apply for LEED existing building rating.                                    |                |   |   |           |
| Undertake building energy audit at LOCATION(s).                             | In Progress    |   |   |           |
| Initiate or complete a building energy retrofit .                           | In Progress    |   |   |           |
| Replace Boiler (Surrey Campus).   | In Progress    | Anticipate reduction in natural gas<br>consumption at Surrey Campus by estimated<br>4000 GJ which is GHG reduction of 206 tones<br>eCO2/yr. | Replace 1 boiler at Surrey Campus with high efficiency unit. This work is in design phase.  |           |
| Expand geothermal field.  | In Progress    |   |   |           |
| Retrofit original Library mechanical system.                                | In Progress    | Estimate 60% reduction in energy consumption.   |   |           |
| Undertake energy audit of data centre at Surrey campus.                     | Planned        | Reduce energy consumption.  | Provide baseline for energy efficiency improvements.  |           |
| Replace CRT monitors with LCD monitors.                                     | In Progress    | Reduce in energy consumption.   |   |           |
| 2.3 Supplies  |                |   |   |           |
| ction   | Action Planned | Outcome/Performance Measure   | Notes Clarifying Action Taken   | Timeframe |
| Commit to use 30% recycled paper.   | In Progress    |   |   |           |
| Commit to use 100% recycled paper.  | Planned        |   |   | 2009      |
| Initiate automatic double sided printing.                                   | In Progress    | All printing devices on campus are defaulted to double-sided. More than double current savings.   | Expand to include all network printers.   |           |
| Develop document library (online and one printed copy) for large documents. | In Progress    | Reduce print pages.   | Implement online document library on the<br>intranet sharing of documents within and<br>across departments.                         |           |
| Re-use non-confidential scrap paper.  | In Progress    |   | Continue practice of re-use.  |           |
| Use laptops/tablets .   | In Progress    |   |   |           |
| Restructure a process to use less paper.                                    | In Progress    |   | Electronic purchase requisitions.   | 2009      |
| Choose "Green" items from Distribution Centre .                             | In Progress    |   |   |           |
| Encourage re-use of furniture and equipment.                                | In Progress    |   | Continue to maintain inventory of items and re-<br>assign.  |           |
| Implement print management solution.  | Planned        | Reduce printed pages.   | Software solution to monitor print utilization  |           |
|   |                |   | and cost. Guide users to reduce number of printed pages and direct high volume printing to more energy efficient/ecological devices |           |
| Replace old printers with EnergyStar compliant devices.                     | In Progress    | Reduce energy used.   |   |           |

| 2.4 Travel  |                |                                    |   |           |
|---|----------------|------------------------------------|---|-----------|
| Action  | Action Planned | Outcome/Performance Measure        | Notes Clarifying Action Taken                   | Timeframe |
| Install Video Conferencing facilities.                            | In Progress    | Reduced travel between campuses.   |   |           |
| Implemented hotel offices.  | Complete       | Reduced travel between campuses.   | For HR and IET departments.                     |           |
| 2.5 Employee Engagement   |                |                                    |   |           |
| Action  | Action Planned | Outcome/Performance Measure        | Notes Clarifying Action Taken                   | Timeframe |
| Provide climate change education.                                 | In Progress    | Provide training opportunities.    |   |           |
| Provide conservation education.                                   | In Progress    | Provide training opportunities.    |   |           |
| Provide green tips.   | In Progress    | Provide green tips on website.     | Provide regular updates.                        |           |
| Support professional development.                                 | In Progress    | Attendance at sustainable training |   |           |
|   |                | opportunities.                     |   |           |
| 2.6 Sustainability Actions (others)                               |                |                                    |   |           |
| Action  | Action Planned | Outcome/Performance Measure        | Notes Clarifying Action Taken                   | Timeframe |
| Take water conservation measures - low flow showers               | Complete       |                                    | Part of our maintenance program is to ensure    | Ongoing   |
| or toilets, fix leaks.  |                |                                    | no leaks and that low flow devices in place and |           |
|   |                |                                    | operate properly.                               |           |
| Reduce/replace bottled water with filtered or refrigerated water. | Planned        |                                    |   |           |
| Improve recycling measures.                                       | In Progress    |                                    | Plan to add additional recycling stations       | 2009      |
| Support composting.   | Planned        |                                    |   |           |
| Use re-usable dishes.   | In Progress    |                                    |   |           |
| Purchase green cleaning products.                                 | In Progress    |                                    | Continue to use green cleaning products         | Ongoing   |
| Use green (low-e paints).   | In Progress    |                                    | Continue to use low e-paint                     | Ongoing   |
| Support sustainable procurement practices.                        | In Progress    |                                    | Weekly review and integration of                | Ongoing   |
|   |                |                                    | opportunities                                   |           |
| Adopt low-carbon contracting practices.                           | In Progress    |                                    | We follow LEED construction practices           | Ongoing   |
| Vehicle fleet carbon offsets                                      | In Progress    |                                    | Purchased with insurance renewal                | Ongoing   |
| Electronic distribution of contract documents<br>FTP site         | In Progress    |                                    |   | Ongoing   |