Financial Statements for the year ended March 31, 2023

Northern Lights College

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MANAGEMENT'S RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

The financial statements have been prepared by management in accordance with Section 23.1 of the Budget Transparency and Accountability Act of the Province of British Columbia. The integrity and objectivity of these statements is management's responsibility. Management is also responsible for all of the notes to the financial statements, and for ensuring that this information is consistent, where appropriate, with the information contained in the financial statements. The significant accounting policies are summarized in Note 2 to the financial statements. The preparation of financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

Management is also responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced. The internal controls are designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information of the financial statements.

The Northern Lights College Board of Governors is responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control and exercises these responsibilities through regular board meetings. The Board of Governors reviews the external audited financial statements yearly and the internal financial reports on a regular basis. The external auditor has full access to the Board of Governors, with and without management present.

KPMG LLP conducts an independent examination, in accordance with Canadian auditing standards, and expresses an opinion on the financial statements. The accompanying Independent Auditor's Report outlines their responsibilities, the scope of the examination and their opinion on the financial statements.

Tyler Holte, Chair, Board of Governors

Todd Barbalt

Todd Bondaroff, President and CEO



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INDEPENDENT AUDITOR'S REPORT

To the Board of Governors of Northern Lights College, and

To the Minister of the Ministry of Post-Secondary Education and Future Skills, Province of British Columbia

Opinion

We have audited the financial statements of Northern Lights College (the "Entity"), which comprise:

- the statement of financial position as at March 31,2023
- the statement of operations and accumulated surplus for the year then ended
- the statement of changes in net debt for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements as at and for the year ended March 31, 2023 of the Entity are prepared, in all material respects, in accordance with the financial reporting provisions of Section 23.1 of the Budget Transparency and Accountability Act of the Province of British Columbia.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *"Auditor's Responsibilities for the Audit of the Financial Statements"* section of our auditor's report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



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Emphasis of Matter – Financial Reporting Framework and Comparative Information

We draw attention to Note 2(a) of the financial statements, which describes the basis of accounting and significant differences between such basis of accounting and Canadian public sector accounting standards.

Our opinion is not modified in respect of this matter.

We draw attention to Note 3 to the financial statements, which explains that certain comparative information presented for the year ended March 31, 2022 has been restated.

Note 3 explains the reason for the restatement and also explains the adjustments that were applied to restate certain comparative information.

Our opinion is not modified in respect of this matter.

Other Matter – Comparative Information

The financial statements for the year ended March 31, 2022, excluding the adjustments that were applied to restate certain comparative information, were audited by another auditor who expressed an unmodified opinion on those financial statements on May 18, 2022.

As part of our audit of the financial statements for the year ended March 31, 2023, we also audited the adjustments that were applied to restate certain comparative information presented for the year ended March 31, 2022. In our opinion, such adjustments are appropriate and have been properly applied.

Other than with respect to the adjustments that were applied to restate certain comparative information, we were not engaged to audit, review or apply any procedures to the financial statements for the year ended March 31, 2022. Accordingly, we do not express an opinion or any other form of assurance on those financial statements taken as a whole.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the financial reporting provisions of Section 23.1 of the Budget Transparency and Accountability Act of the Province of British Columbia, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.



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Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

 Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.



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• Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

KPMG LLP

Chartered Professional Accountants Prince George, Canada May 17, 2023

NORTHERN LIGHTS COLLEGE STATEMENT OF FINANCIAL POSITION MARCH 31, 2023

	2023	2022		
		(Res	tated - Note 3)	
FINANCIAL ASSETS				
Cash	\$ 14,043,474	\$	12,641,735	
Accounts receivable (Note 4)	1,679,681		906,151	
Inventory for resale and other assets held for sale (Note 5)	 829,439		454,025	
	 16,552,594		14,001,911	
LIABILITIES				
Accounts payable and accrued liabilities (Note 6)	4,497,375		3,864,504	
Employee future benefits (Note 7)	351,000		358,000	
Asset retirement obligation (Note 8)	652,280		652,280	
Deferred revenue (Note 9)	9,251,621		7,323,639	
Deferred contributions (Note 10)	2,282,181		810,368	
Deferred capital contributions (Note 11)	 70,147,560		71,179,036	
	 87,182,017		84,187,827	
NET DEBT	 (70,629,423)		(70,185,916)	
NON-FINANCIAL ASSETS				
Tangible capital assets (Note 12)	77,614,418		77,024,550	
Prepaid expenses	 338,995		291,523	
	 77,953,413		77,316,073	
ACCUMULATED SURPLUS (Note 14)	\$ 7,323,990	\$	7,130,157	

See accompanying notes to the financial statements

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Board Chair

Todd Barbalt ~

NORTHERN LIGHTS COLLEGE STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS FISCAL YEAR ENDED MARCH 31, 2023

REVENUE Province of British Columbia grants: Ministry of Advanced Education and Skills Training \$ 22,960,967 \$ 20,552,682 \$ 21,134,1 Industry Training Authority 1,587,762 1,982,715 1,704,2 Tuition and student fees 9,181,543 8,856,243 7,912,2 Revenue recognized from deferred 3,360,070 3,688,552 3,704,4 Contract services 1,010,963 974,928 770,0 Sales of goods and services 2,340,060 2,488,346 2,128,0 Interest 447,754 85,060 89,9 Other 709,406 584,135 664,2 Total Revenue 41,598,525 39,212,661 38,110,2 EXPENDITURES (Note 18) 1 7,804,413 6,946,215 6,942,2 Instruction 15,238,540 14,168,765 13,333,3 Academic and Student Support 7,804,413 6,946,215 6,942,2 General Administration 7,654,307 7,684,635 6,503,4 Academic and Student Support 7,01,441 4,120,131 4,821,4 Ancillary Operations and Maintenance <td< th=""><th></th><th>2023</th><th>2023</th><th>2022</th></td<>		2023	2023	2022
REVENUE Province of British Columbia grants: Ministry of Advanced Education and Skills Training \$ 22,960,967 \$ 20,552,682 \$ 21,134,1 Industry Training Authority 1,587,762 1,982,715 1,704,2 Tuition and student fees 9,181,543 8,856,243 7,912,2 Revenue recognized from deferred 3,360,070 3,688,552 3,704,4 Contract services 1,010,963 974,928 770,0 Sales of goods and services 2,340,060 2,488,346 2,128,0 Interest 447,754 85,060 89,9 Other 709,406 584,135 664,2 Total Revenue 41,598,525 39,212,661 38,110,2 EXPENDITURES (Note 18) 1 7,804,413 6,946,215 6,942,2 Instruction 15,238,540 14,168,765 13,333,3 Academic and Student Support 7,804,413 6,946,215 6,942,2 General Administration 7,654,307 7,684,635 6,503,4 Academic and Student Support 7,01,441 4,120,131 4,821,4 Ancillary Operations and Maintenance <td< th=""><th></th><th>Actual</th><th>Budget (unaudited)</th><th>Actual</th></td<>		Actual	Budget (unaudited)	Actual
Province of British Columbia grants: Ministry of Advanced Education and Skills Training \$ 22,960,967 \$ 20,552,682 \$ 21,134,9 Industry Training Authority 1,587,762 1,982,715 1,704,1 Tuition and student fees 9,181,543 8,856,243 7,912,4 Revenue recognized from deferred 3,360,070 3,688,552 3,704,1 Contract services 1,010,963 974,928 770,0 Sales of goods and services 2,340,060 2,488,346 2,128,0 Interest 447,754 85,060 89,100 Other 709,406 584,135 664,2 Total Revenue 41,598,525 39,212,661 38,110,2 EXPENDITURES (Note 18) 1 5,238,540 14,168,765 13,333,2 Academic and Student Support 7,654,307 7,684,635 6,593,0 Facility Operations and Maintenance 5,010,441 4,120,131 4,821,52 Ancillary Operations 1,731,791 1,941,519 1,530,0 Amortization 3,965,200 4,312,552 4,328,5				(Restated - Note 3)
Ministry of Advanced Education and Skills Training \$ 22,960,967 \$ 20,552,682 \$ 21,134,1 Industry Training Authority 1,587,762 1,982,715 1,704,2 Tuition and student fees 9,181,543 8,856,243 7,912,4 Revenue recognized from deferred 3,360,070 3,688,552 3,704,3 Contract services 1,010,963 974,928 770,0 Sales of goods and services 2,340,060 2,488,346 2,128,1 Interest 447,754 85,060 89,9 Other 709,406 584,135 664,2 Total Revenue 41,598,525 39,212,661 38,110,7 EXPENDITURES (Note 18) 15,238,540 14,168,765 13,333,3 Academic and Student Support 7,804,413 6,946,215 6,942,15 General Administration 7,654,307 7,684,635 6,503,433 Facility Operations and Maintenance 5,010,441 4,120,131 4,821,432,432,432,432,432,432,432,432,432,432	REVENUE			
Industry Training Authority 1,587,762 1,982,715 1,704,1 Tuition and student fees 9,181,543 8,856,243 7,912,4 Revenue recognized from deferred 3,360,070 3,688,552 3,704,1 Contract services 1,010,963 974,928 770,0 Sales of goods and services 2,340,060 2,488,346 2,128,0 Interest 447,754 85,060 89,9 Other 709,406 584,135 664,2 Total Revenue 41,598,525 39,212,661 38,110,2 EXPENDITURES (Note 18) 15,238,540 14,168,765 13,333,3 Academic and Student Support 7,654,307 7,684,635 6,5942,7 General Administration 7,654,307 7,684,635 6,5042,7 Facility Operations and Maintenance 5,010,441 4,120,131 4,821,9 Ancillary Operations 1,731,791 1,941,519 1,530,0 Amortization 3,965,200 4,312,552 4,328,0	Province of British Columbia grants:			
Tuition and student fees 9,181,543 8,856,243 7,912,4 Revenue recognized from deferred 3,360,070 3,688,552 3,704,2 capital contributions (Note 11) 3,360,070 3,688,552 3,704,2 Contract services 1,010,963 974,928 770,0 Sales of goods and services 2,340,060 2,488,346 2,128,0 Interest 447,754 85,060 89,9 Other 709,406 584,135 664,3 Total Revenue 41,598,525 39,212,661 38,110,3 EXPENDITURES (Note 18) Instruction 15,238,540 14,168,765 13,333,3 Academic and Student Support 7,684,413 6,946,215 6,942,7 General Administration 7,654,307 7,684,635 6,503,0 Facility Operations and Maintenance 5,010,441 4,120,131 4,821,1 Ancillary Operations 1,731,791 1,941,519 1,530,0 Amortization 3,965,200 4,312,552 4,328,0 Total Expenditures 41,404,692 39,173,817 37,458,7	Ministry of Advanced Education and Skills Training	\$ 22,960,967	\$ 20,552,682	\$ 21,134,908
Revenue recognized from deferred 3,360,070 3,688,552 3,704,4 Contract services 1,010,963 974,928 770,0 Sales of goods and services 2,340,060 2,488,346 2,128,0 Interest 2,340,060 2,488,346 2,128,0 Other 709,406 584,135 664,20 Total Revenue 41,598,525 39,212,661 38,110,20 EXPENDITURES (Note 18) 15,238,540 14,168,765 13,333,30 Academic and Student Support 7,804,413 6,946,215 6,942,215 General Administration 7,654,307 7,684,635 6,503,0 Facility Operations and Maintenance 5,010,441 4,120,131 4,821,4 Ancillary Operations 1,731,791 1,941,519 1,530,0 Amortization 3,965,200 4,312,552 4,328,0 Total Expenditures 41,404,692 39,173,817 37,458,5	Industry Training Authority	1,587,762	1,982,715	1,704,566
capital contributions (Note 11) 3,360,070 3,688,552 3,704,4 Contract services 1,010,963 974,928 770,0 Sales of goods and services 2,340,060 2,488,346 2,128,0 Interest 447,754 85,060 89,9 Other 709,406 584,135 664,3 Total Revenue 41,598,525 39,212,661 38,110,3 EXPENDITURES (Note 18) 15,238,540 14,168,765 13,333,3 Academic and Student Support 7,654,307 7,684,635 6,503,0 Facility Operations and Maintenance 5,010,441 4,120,131 4,821,0 Ancillary Operations 1,731,791 1,941,519 1,530,0 Amortization 3,965,200 4,312,552 4,328,0	Tuition and student fees	9,181,543	8,856,243	7,912,411
Contract services 1,010,963 974,928 770,0 Sales of goods and services 2,340,060 2,488,346 2,128,0 Interest 447,754 85,060 89,9 Other 709,406 584,135 664,3 Total Revenue 41,598,525 39,212,661 38,110,3 EXPENDITURES (Note 18) 15,238,540 14,168,765 13,333,3 Academic and Student Support 7,654,307 7,684,635 6,503,0 Facility Operations and Maintenance 5,010,441 4,120,131 4,821,9 Ancillary Operations 1,731,791 1,941,519 1,530,0 Amortization 3,965,200 4,312,552 4,328,0 Total Expenditures 41,404,692 39,173,817 37,458,7	Revenue recognized from deferred			
Sales of goods and services 2,340,060 2,488,346 2,128,4 Interest 447,754 85,060 89,9 Other 709,406 584,135 664,3 Total Revenue 41,598,525 39,212,661 38,110,3 EXPENDITURES (Note 18) 15,238,540 14,168,765 13,333,3 Instruction 15,238,540 14,168,765 13,333,3 Academic and Student Support 7,804,413 6,946,215 6,942,3 General Administration 7,654,307 7,684,635 6,503,4 Facility Operations and Maintenance 5,010,441 4,120,131 4,821,4 Ancillary Operations 1,731,791 1,941,519 1,530,4 Amortization 3,965,200 4,312,552 4,328,4	capital contributions (Note 11)	3,360,070	3,688,552	3,704,829
Interest Other 447,754 85,060 89,9 Other 709,406 584,135 664,3 Total Revenue 41,598,525 39,212,661 38,110,3 EXPENDITURES (Note 18) 15,238,540 14,168,765 13,333,3 Instruction 15,238,540 14,168,765 13,333,3 Academic and Student Support 7,804,413 6,946,215 6,942,3 General Administration 7,654,307 7,684,635 6,503,4 Facility Operations and Maintenance 5,010,441 4,120,131 4,821,4 Ancillary Operations 1,731,791 1,941,519 1,530,4 Amortization 3,965,200 4,312,552 4,328,4 Total Expenditures 41,404,692 39,173,817 37,458,7	Contract services	1,010,963	974,928	770,626
Other 709,406 584,135 664,35 Total Revenue 41,598,525 39,212,661 38,110,35 EXPENDITURES (Note 18) 15,238,540 14,168,765 13,333,35 Instruction 15,238,540 14,168,765 13,333,35 Academic and Student Support 7,804,413 6,946,215 6,942,35 General Administration 7,654,307 7,684,635 6,503,4 Facility Operations and Maintenance 5,010,441 4,120,131 4,821,4 Ancillary Operations 1,731,791 1,941,519 1,530,4 Total Expenditures 41,404,692 39,173,817 37,458,7	Sales of goods and services	2,340,060	2,488,346	2,128,627
Total Revenue 41,598,525 39,212,661 38,110,55 EXPENDITURES (Note 18) Instruction 15,238,540 14,168,765 13,333,55 Instruction 15,238,540 14,168,765 13,333,55 Academic and Student Support 7,804,413 6,946,215 6,942,55 General Administration 7,654,307 7,684,635 6,503,455 Facility Operations and Maintenance 5,010,441 4,120,131 4,821,5455 Ancillary Operations 1,731,791 1,941,519 1,530,431 Amortization 3,965,200 4,312,552 4,328,4355 Total Expenditures 41,404,692 39,173,817 37,458,555	Interest	447,754	85,060	89,916
EXPENDITURES (Note 18) Instruction 15,238,540 14,168,765 13,333,33,33,33,33,33,33,33,33,33,33,33,	Other	709,406	584,135	664,315
Instruction15,238,54014,168,76513,333,1Academic and Student Support7,804,4136,946,2156,942,7General Administration7,654,3077,684,6356,503,0Facility Operations and Maintenance5,010,4414,120,1314,821,4Ancillary Operations1,731,7911,941,5191,530,0Amortization3,965,2004,312,5524,328,0Total Expenditures41,404,69239,173,81737,458,7	Total Revenue	41,598,525	39,212,661	38,110,198
Academic and Student Support 7,804,413 6,946,215 6,942,7 General Administration 7,654,307 7,684,635 6,503,0 Facility Operations and Maintenance 5,010,441 4,120,131 4,821,9 Ancillary Operations 1,731,791 1,941,519 1,530,0 Amortization 3,965,200 4,312,552 4,328,0 Total Expenditures 41,404,692 39,173,817 37,458,7	EXPENDITURES (Note 18)			
General Administration 7,654,307 7,684,635 6,503,0 Facility Operations and Maintenance 5,010,441 4,120,131 4,821,9 Ancillary Operations 1,731,791 1,941,519 1,530,0 Amortization 3,965,200 4,312,552 4,328,0 Total Expenditures 41,404,692 39,173,817 37,458,7	Instruction	15,238,540	14,168,765	13,333,282
Facility Operations and Maintenance 5,010,441 4,120,131 4,821,4 Ancillary Operations 1,731,791 1,941,519 1,530,4 Amortization 3,965,200 4,312,552 4,328,4 Total Expenditures 41,404,692 39,173,817 37,458,7	Academic and Student Support	7,804,413	6,946,215	6,942,737
Ancillary Operations 1,731,791 1,941,519 1,530,0 Amortization 3,965,200 4,312,552 4,328,0 Total Expenditures 41,404,692 39,173,817 37,458,7	General Administration	7,654,307	7,684,635	6,503,015
Amortization 3,965,200 4,312,552 4,328,0 Total Expenditures 41,404,692 39,173,817 37,458,0	Facility Operations and Maintenance	5,010,441	4,120,131	4,821,599
Total Expenditures 41,404,692 39,173,817 37,458,7	Ancillary Operations	1,731,791	1,941,519	1,530,015
	Amortization	3,965,200	4,312,552	4,328,099
ANNUAL SURPLUS 193,833 38,844 651,	Total Expenditures	41,404,692	39,173,817	37,458,747
	ANNUAL SURPLUS	193,833	38,844	651,451
ACCUMULATED SURPLUS, beginning of year 7,130,157 7,130,157 7,130,	ACCUMULATED SURPLUS, beginning of year	7,130,157	7,130,157	7,130,986
Adjustment on adoption of the asset retirement obligation standard (Note 3)				(652,280)
ACCUMULATED SURPLUS, beginning of year, as restated 7,130,157 7,130,157 6,478,	ACCUMULATED SURPLUS, beginning of year, as restated	7,130,157	7,130,157	6,478,706
ACCUMULATED SURPLUS, end of year \$ 7,323,990 \$ 7,169,001 \$ 7,130,	ACCUMULATED SURPLUS, end of year	\$ 7,323,990	\$ 7,169,001	\$ 7,130,157

See accompanying notes to the financial statements

NORTHERN LIGHTS COLLEGE STATEMENT OF CHANGE IN NET DEBT FISCAL YEAR ENDED MARCH 31, 2023

	2023			2023	2022	
		Actual	Budget (unaudited)			Actual
					(Re	stated - Note 3)
ANNUAL SURPLUS	\$	193,833	\$	38,844	\$	651,451
Acquisition of tangible capital assets		(4,555,068)		(6,613,918)		(2,788,717)
Disposal of tangible capital assets				-		-
Amortization of tangible capital assets		3,965,200		4,312,552		4,328,099
		(396,035)		(2,262,522)		2,190,833
Acquisition of prepaids and deposits		(177,138)		-		(264,676)
Use of prepaids and deposits		129,666		-		72,238
(INCREASE) DECREASE IN NET DEBT		(443,507)		(2,262,522)		1,998,395
NET DEBT, beginning of year		(70,185,916)		(70,185,916)		(71,532,031)
Adjustment on adoption of the asset retirement obligation standards (Note 3)						(652,280)
NET DEBT, end of year	\$	(70,629,423)	\$	(72,448,438)	\$	(70,185,916)

See accompanying notes to the financial statements

NORTHERN LIGHTS COLLEGE STATEMENT OF CASH FLOWS FISCAL YEAR ENDED MARCH 31, 2023

	2023		2022		
			(Restated - Note 3)		
OPERATING ACTIVITIES					
Annual surplus	\$	193,833	\$	651,451	
Non-cash items:					
Amortization of tangible capital assets		3,965,200		4,328,099	
Revenue recognized from deferred capital contributions		(3,360,070)		(3,704,829)	
Increase in receivables		(773 <i>,</i> 530)		(42,466)	
Increase in inventory		(375,414)		(40,244)	
Increase in prepaids and deposits		(47,472)		(192,438)	
Increase in payables and accruals		625,871		236,116	
Increase in deferred revenue		1,927,982		127,892	
		2,156,400		1,363,581	
CAPITAL ACTIVITIES					
Purchase of tangible capital assets		(4,555,068)		(2,788,717)	
Deferred contributions, net increase		3,800,407		2,777,509	
		(754,661)		(11,208)	
INCREASE IN CASH		1,401,739		1,352,373	
CASH, beginning of year		12,641,735		11,289,362	
CASH, end of year	\$	14,043,474	\$	12,641,735	

See accompanying notes to the financial statements

1. PURPOSE OF ORGANIZATION

Northern Lights College is an educational, cultural, social and recreational resource for the students and communities it serves. It has special responsibility for leadership in the development, promotion and delivery of education to the people of the northern region of British Columbia. In a fiscally responsible manner, the multi-campus structure of Northern Lights College provides accessible learning opportunities within an extensive geographical environment. The College is responsive to the interests, aspirations, and needs of individuals, businesses and communities in a wide variety of ever changing social and economic conditions.

Northern Lights College is incorporated under the College and Institute Act of British Columbia and is exempt from income tax under the Income Tax Act.

2. SIGNIFICANT ACCOUNTING POLICIES

a) Basis of accounting:

These financial statements have been prepared in accordance with Section 23.1 of the Budget Transparency and Accountability Act of the Province of British Columbia, which are consistent with Canadian public sector accounting standards except in regard to the accounting for government transfers set out in Note 2(d).

In 2010, directive was provided by the Province of British Columbia Treasury Board (Treasury Board) through Government Organization Accounting Standards Regulation 257/2010 requiring all tax-payer supported organizations in the Schools, Universities, Colleges and Hospitals sector to adopt Public Sector Accounting Board (PSAB) standards of the Canadian Institute of Chartered Accountants (CICA) without any PS4200 elections from their first fiscal year commencing after January 1, 2012.

In March 2011, PSAB released a new Public Sector Accounting Standard PS 3410 "Government Transfers". In November 2011, Treasury Board provided a directive through Restricted Contributions Regulation 198/2011 providing direction for the reporting of restricted contributions whether they are received or receivable by the Northern Lights College before or after this regulation was in effect. The Treasury Board direction on the accounting treatment of restricted contributions is as described in Note 2 (d).

The College adopted Public Sector Accounting Standard 3260 – Liability for Contaminated Sites for the year ended March 31, 2016. At that time a review of the College properties was completed. No determinable liability was identified from this review.

b) Financial Instruments

Accounts receivables are measured at amortized cost using the effective interest method; Accounts payables and accrued liabilities are measured at amortized cost using the effective interest method.

c) Use of estimates

These financial statements have been prepared in accordance with Canadian Public Sector Accounting Standards. In preparing these financial statements management has made estimates and assumptions that affect the amount reported. Significant estimates include assumptions made to establish the useful life of tangible capital assets, accrued liabilities and employee future benefits. Actual results could differ from those estimates.

In addition, the College's implementation of PS3280 Asset Retirement Obligations has resulted in the requirement for management to make estimates regarding the useful lives of affected tangible capital assets and the expected retirement costs, as well as the timing and duration of these retirement costs.

d) Revenue Recognition

The College follows the deferral method of accounting for revenues. Revenue is recognized when services are performed.

Externally and internally restricted non-capital contributions are deferred and recognized as revenue in the period in which the related expenses are incurred.

Externally restricted capital contributions are recorded as deferred contributions until the amount is invested in capital assets. Contributions for capital assets that will be amortized are transferred to deferred capital contributions in the period the asset is acquired.

Contributions for capital assets that will not be amortized, such as land, are not transferred to deferred capital contributions or recognized as revenue, but are recorded as direct increases in net assets in the period the assets are acquired.

Deferred capital contributions are recognized as revenue in the period in which the related capital assets are amortized. Deferred capital contributions relating to capital assets disposed of are recognized as revenue in the period of disposal if all restrictions have been complied with.

Government grants are accounted for as unrestricted contributions or externally restricted contributions in accordance with the terms of funding.

e) Cash and Cash Equivalents

Cash and cash equivalents includes all bank accounts and does not include investments.

f) Fund Accounting

To provide information on the limitations and restrictions placed on the use of resources available to the College, these resources are classified for accounting and reporting purposes into funds according to the activities or objectives specified.

These funds are:

Operating Fund

The operating fund reflects revenues and expenses relating to base-funded ongoing program delivery and administration activities.

Capital Fund

The capital fund reflects the College's investment in capital assets, related financing activities and revenues and expenses relating to capital assets.

g) Inventory for Resale and Other Assets Held for Sale

Inventories for resale are valued at the lower of cost or net realizable value.

Assets held for sale are expected to be sold within one year. They are valued at the lower of cost or expected net realizable value.

h) Asset Retirement Obligation

An asset retirement obligation is recognized when, as at the financial reporting date, all of the following criteria are met:

- There is a legal obligation to incur retirement costs in relation to a tangible capital asset;
- The past transaction or event giving rise to the liability has occurred;
- It is expected that future economic benefits will be given up; and
- A reasonable estimate of the amount can be made.

The liability for the removal of asbestos in several of the buildings owed by the College has been recognized based on the estimated future expenses. An additional liability has been recognized for the decommissioning of a groundwater well, fuel tanks and disposal of PCB in electric ballasts and transformers based on the estimated future expenses.

The liability is discounted using a present value calculation, and adjusted yearly for accretion expense. The recognition of a liability resulted in an accompanying increase to the respective tangible capital assets. The increase to the tangible capital assets is being amortized in accordance with the depreciation accounting policies outlined in (i)

i) Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

i) Prepaid Expenses

Prepaid expenses consist of prepaid insurance and other operating expenses. All amounts will be expended in the following year.

ii) Tangible Capital Assets

Tangible capital assets are recorded at cost, which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset. Interest is not capitalized whenever external debt is used to finance the construction of tangible capital assets. The cost, less residual value, of the tangible capital assets are amortized on a straight-line basis over the useful life of the assets. Land is not amortized as it is deemed to have a permanent value.

ii) Tangible Capital Assets (continued)

Amortization is provided as follows (in years):

Buildings - wood frame (20)	Library books (10)
Buildings - concrete/steel frame (40)	Leasehold improvements (Life of lease)
Furniture and equipment (5)	Site improvements (10)
Computer equipment (3)	Heavy Equipment (5)
Computer software (3)	

Assets under construction are not amortized until the asset is available for productive use.

j) Budget Figures

Budget figures have been provided for comparative purposes and have been derived from the Operating Budget presented to the Board of Governors of the Northern Lights College on March 16, 2022. The budget is reflected in the Statement of Operations and Accumulated Surplus.

Budget figures have not been audited, and are presented only for information purposes.

3. CHANGE IN ACCOUNTING POLICIES

PS3280 – Asset Retirement Obligations:

On April 1, 2021, the College adopted Public Accounting Standard PS3280 – Asset Retirement Obligations. The new accounting standard addresses the reporting of legal obligations associated with the retirement of certain tangible capital assets, such as asbestos removal in retired buildings by public sector entities. The standard was adopted on the modified retrospective basis at the date of adoption. Under the modified retrospective method, the discount rate and assumptions used on initial recognition are those as of the date of adoption of the standard.

On April 1, 2021, the College recognized asset retirement obligations relating to several buildings owned by the College that contain asbestos. The liability was measured as of the date of acquisition of the buildings when the liability was assumed. The buildings have no expected useful life, and the estimate has not changed since acquisition. The College also recognized a legal obligation to decommission and dispose of a groundwater well, fuel tanks, and electric ballasts and transformers containing PCB at the end of their useful life.

In accordance with the provision of this new standard, the College reflected the following adjustments at April 1, 2021:

- Asbestos Obligation:
 - An increase of \$161,177 to the Buildings Wood asset account, representing the original estimate of the obligation as of the date of acquisition, and an accompanying increase of \$161,177 to Accumulated Amortization, representing 20 years of increased amortization had the liability originally been recognized.
 - An asset retirement obligation in the amount of \$557,280, representing the original \$161,177 obligation discounted to the present value amount using a rate of 3.15%
 - A decrease of Opening Accumulated Surplus of \$557,280, as a result of the recognition of the liability and accompanying increase in depreciation expense and accretion expense for the 20 years since the purchase.
- Decommissioning and Disposal Obligations:
 - A decrease of Opening Accumulated Surplus of \$95,000, as a result of the recognition of the liability and accompanying expense based on the estimate on April 1, 2021.

4. RECEIVABLES

	2023	2022		
Receivables				
Student	\$ 476,262	\$	496,315	
Trade	257,569		229,803	
Other	 1,268,387		509,925	
	2,002,218		1,236,043	
Less: allowance for doubtful accounts	 (322,537)		(329,892)	
	\$ 1,679,681	\$	906,151	

5. INVENTORY FOR RESALE AND OTHER ASETS HELD FOR SALE

	 2023	 2022
Inventories for resale Other assets held for sale	\$ 259,605 569,834	\$ 188,241 265,784
	\$ 829,439	\$ 454,025

Other assets held for sale comprises of the residential construction home and land to be used for future residential construction homes.

6. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	 2023	_	2022
Trade - Federal	\$ 146,487	\$	109,925
 Provincial and regional governments 	123,228		152,031
- General	2,178,940		2,473,816
Payroll	1,287,951		439,727
Overtime	56,532		50,601
Vacation	 704,237		638,404
	\$ 4,497,375	\$	3,864,504

7. EMPLOYEE FUTURE BENEFITS

a) Pension benefits

The College and its employees contribute to the College Pension Plan and Municipal Pension Plan (jointly trusteed pension plans). The boards of trustees for these plans, representing plan members and employers, are responsible for administering the pension plans, including investing assets and administering benefits. The plans are multi-employer defined benefit pension plans. Basic pension benefits are based on a formula. As at August 31, 2022, the College Pension Plan has about 16,600 active members, and approximately 10,100 retired members. As at December 31, 2022, the Municipal Pension Plan has about 240,000 active members, including approximately 7,000 from colleges.

Every three years, an actuarial valuation is performed to assess the financial position of the plans and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plans. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plans. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent actuarial valuation for the College Pension Plan as at August 31, 2021, indicated a \$202 million surplus for basic pension benefits on a going concern basis.

The most recent valuation for the Municipal Pension Plan as at December 31, 2021, indicated a \$3,761 million funding surplus for basic pension benefits on a going concern basis.

The Northern Lights College paid \$1,760,747 (2022-\$1,602,072) for employer contributions to the plans in fiscal 2022-2023.

7. EMPLOYEE FUTURE BENEFITS (continued)

The next valuation for the College Pension Plan will be as at August 31, 2024, with results available in 2022. The next valuation for the Municipal Pension Plan will be December 31, 2024, with results available in 2025.

Employers participating in the plans record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plans record accrued liabilities and accrued assets for each plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the plans.

b) Accumulated sick leave benefit and other retirement benefit arrangements liability

Employees of Northern Lights College are entitled to sick leave in accordance with the terms and conditions of their employment contracts. Employees of Northern Lights College are not entitled to accrue their unused sick leave credits. Retirement benefit payments represent the Northern Lights College share of the cost to provide employees with various benefits upon retirement. The accrued benefit obligation and the net periodic benefit cost were estimated by an actuarial valuation completed in March 2023.

	Sick l	eave	Retirement Benefits Payments		2023	2022
Accrued benefits obligation	\$	-	\$	351,000	\$ 351,000	\$ 358,000

8. ASSET RETIREMENT OBLIGATION

The College's asset retirement obligation consists of several obligations as follows:

a) The College owns and operates several buildings that are know to have asbestos, which represents a health hazard upon demolition and renovation of the buildings and there is a legal obligation to remove it. Following the adoption of PS 3280 – Asset Retirement obligations, the College recognized an obligation relating to the removal and post-removal care of the asbestos in these buildings as estimated on April 1, 2021. The buildings are fully amortized and have no estimated useful life. Estimated costs have been discounted to the present value using a discount rate of 3.15% per annum.

8. ASSET RETIREMENT OBLIGATION (continued)

- b) The College owns a ground water well which is currently in use. Following the adoption of PS3280 Asset retirement obligations, the College recognized the obligation to decommission the groundwater well as per Provincial Groundwater Protection Regulation Part 9 when the well becomes not in service. The cost was estimated as at April 1, 2021.
- c) The College owns ballasts and electrical transforms which contain PCB, which represent an environmental hazard and must be disposed of as per Federal regulations. The cost of disposal was estimated as at April 1, 2021.
- d) The College owns petroleum storage tanks, which represent an environment hazard and must be disposed of as per Federal regulations. The costs of disposal was estimated as at April 1, 2021.

The recognition of asset retirement obligations involved an accompanying increase to the buildings and the restatement of prior year numbers (see Note 3).

Changes to the asset retirement obligation in the year are as follows:

Asset Retirement Obligation	Asbestos removal	Fuel tank removal	PCB Disposal	Groundwater well closure	Balance at March 31, 2023	
Opening Balance Accretion Expense	\$ 557,280 	\$ 5,000 -	\$ 80,000 -	\$ 10,000 	\$ 652,280 	
Closing Balance	\$ 557,280	\$ 5,000	\$ 80,000	\$ 10,000	\$ 652,280	

8. ASSET RETIREMENT OBLIGATION (continued)

Asset Retirement Obligation	Asbestos removal	Fuel tank removal	PCB Disposal	Groundwater well closure	Balance at March 31, 2022
Opening Balance	\$-	\$-	\$-	\$-	\$ -
Adjustment on adoption of the asset retirement obligation standard (Note 3)	557,280	5,000	80,000	10,000	652,280
Opening Balance, as restated Accretion Expense	557,280 	5,000	80,000	10,000	652,280
Closing Balance	\$ 557,280	\$ 5,000	\$ 80,000	\$ 10,000	\$ 652,280

9. DEFERRED REVENUE

	 2023	 2022	
Tuition	\$ 6,746,950	\$ 4,483,337	
Other	 2,504,671	 2,840,302	
	\$ 9,251,621	\$ 7,323,639	

Deferred tuition relates to tuition fees that have not yet been earned. Other deferred revenue relates to continuous learning programs and other student fees.

10. DEFERRED CONTRIBUTIONS

Deferred contributions represent externally restricted contributions that will be used in future years. Changes in deferred contributions are as follows:

	 2023	 2022
Balance, beginning of year	\$ 810,368	\$ 281,668
Funds received:		
Provincial and Federal capital grants	4,000,870	3,029,305
Other capital and fundraising grants	39,900	36,000
Funds used:		
Capital purchases	(2,257,610)	(2,228,809)
Maintenance and related expenses	 (311,347)	 (307,796)
Balance, end of year	\$ 2,282,181	\$ 810,368

11. DEFERRED CAPITAL CONTRIBUTIONS

Deferred capital contributions represent the portion of externally restricted contributions used to acquire capital assets that will be recognized as revenue in future periods over the remaining useful life of the assets. Changes in deferred capital contributions are as follows:

	2023	 2022
Balance, beginning of year	\$ 71,179,036	\$ 72,655,056
Current year's acquisitions funded by provincial capital contributions	2,231,261	2,192,809
Current year's acquisitions funded by other capital contributions	97,333	36,000
Revenue recognized from deferred capital contributions	(3,360,070)	 (3,704,829)
Balance, end of year	\$ 70,147,560	\$ 71,179,036

12. TANGIBLE CAPITAL ASETS

+** 2 2	Balance at	Adjustment relating to recognition of Asset Retirement Obligation	Balance at March 31, 2022,	A dittons	Dispecto	Balance at
CU31		(C ANNI)	as restated	Additions	cibcudeiu	
Land	\$ 568,977	ج	\$ 568,977	۔ ج	ج	\$ 568,977
Buildings - wood	18,749,106	161,177	18,910,283		·	18,910,283
Buildings - concrete	98, 798, 250		98, 798, 250	1,673,483		100,471,733
Furniture and equipment	23,587,477		23,587,477	428,466	(10,231)	24,005,712
Heavy equipment	200,460		200,460		·	200,460
Computer equipment	5,982,139		5,982,139			5,982,139
Computer software	1,284,361		1,284,361			1,284,361
Site improvements	6,051,124		6,051,124	383,559		6,434,683
Books and media	417,199		417,199			417,199
Leasehold improvements	710,284		710,284			710,284
Work in progress				2,069,560		2,069,560
Total	\$ 156,349,377	\$ 161,177	\$ 156,510,554	\$ 4,555,068	\$ (10,231)	\$ 161,055,391
		Adjustment relating to recognition of Asset	Balance at			
	Balance at	Retirement Obligation	March 31, 2022,		Amortization	Balance at
Accumulated Amortization	March 31, 2022	(Note 3)	as restated	Disposals	Expense	March 31, 2023
		-		-	-	
Buildings - wood	\$ 16,433,725	\$ 161,177	\$ 16,594,902	\$	\$ 497,263	\$ 17,092,165
Buildings - concrete	28,589,009		28,589,009		2,527,858	31,116,867
Furniture and equipment	22,361,956		22,361,956	(10,231)	499,571	22,851,296
Heavy equipment	200,460		200,460			200,460
Computer equipment	5,844,158		5,844,158		112,148	5,956,306
Computer software	1,284,361		1,284,361			1,284,361
Site improvements	3,483,675		3,483,675		328,360	3,812,035
Books and media	417,199		417,199		ı	417,199
Leasehold improvements	710,284		710,284	·	I	710,284
Work in progress						
Total	\$ 79 374 877	ې ۱61 177	\$ 79 486 M4	¢ (10.231)	\$ 3 965 200	\$ 83 AAN 973
1000						

21.

12. TANGIBLE CAPITAL ASSETS (continued)

Net Book Value	2023	2022
		Restated -
		(Note 3)
Land	\$ 568,9	977 \$ 568,977
Buildings - wood	1,818,1	2,315,381
Buildings - concrete	69,354,8	366 70,209,241
Furniture and equipment	1,154,4	1,225,521
Heavy equipment	-	
Computer equipment	25,8	333 137,981
Computer software	-	
Site improvements	2,622,6	548 2,567,449
Books and media	-	
Leasehold improvements	-	
Work in progress	2,069,5	
Total	\$ 77,614,4	\$ 77,024,550

During the fiscal year Northern Lights College received \$97,333 in contributed equipment.

13. FINANCIAL RISK MANAGEMENT

Northern Lights College has exposure to the following risks from its use of financial instruments: credit risk, market risk and liquidity risk.

The Board of Governors ensures that Northern Lights College has identified its major risks and ensures that management monitors and controls them.

a) Credit Risk

Credit risk is the risk of financial loss to Northern Lights College if a customer or counterparty to a financial instrument fails to meet its contractual obligations. Such risk arises principally from certain financial assets held by Northern Lights College consisting of cash and accounts receivables.

13. FINANCIAL RISK MANAGEMENT (continued)

Northern Lights College manages it credit risks by not having short-term investments and reviewing accounts receivables and performing collections on a regular basis.

Maximum exposure of credit risk of Northern Lights College is the carrying value of cash and accounts receivables on the Statement of Financial Position.

b) Market risk

Market risk is the risk that changes in market prices, such as interest rates, will affect Northern Lights College's income. The objective of market risk management is to control market risk exposures within acceptable parameters while optimizing the return on risk.

Interest rate risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in the market interest rates.

c) Liquidity risk

Liquidity risk is the risk that Northern Lights College will not be able to meet its financial obligations as they become due.

Northern Lights College manages liquidity risk by continually monitoring actual and forecasted cash flows from operations and anticipated investing and financing activities to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to Northern Lights College's reputation.

It is management's opinion that Northern Lights College is not exposed to significant liquidity risk arising from its financial instruments.

14. ACCUMULATED SURPLUS

	 2023		2022
		(Rest	ated - Note 3)
Operating Fund	\$ 1,970,937	\$	1,328,889
Capital Fund	 5,353,053		5,801,268
	\$ 7,323,990	\$	7,130,157

15. INVESTMENT

On May 5, 2010, Northern Lights College acquired, through donation, 500,000 non-par value common share of Canadian Timber Towers Corporation. The basis of valuation being used is the cost method. It is not possible to estimate the fair market value of these shares at this time.

16. CONTINGENT LIABILITIES

Northern Lights College is involved in various claims and or lawsuits from the ordinary course of business. Although the outcome of such matters cannot be predicted with certainty, management does not consider the possible results to have a material effect on the College's financial statements.

17. IMPACT OF ACCOUNTING FOR GOVERNMENT TRANSFERS IN ACCORDANCE WITH SECTION 23.1 OF THE BUDGET TRANSPARENCY AND ACCOUNTABILITY ACT

As noted in the significant accounting policies note 2(a), Section 23.1 of the Budget Transparency and Accountability Act and Restricted Contributions Regulation 198/2011 require Northern Lights College to recognize government transfers for capital assets into revenue on the same basis as the related amortization expense. As these transfers do not contain stipulations that create a liability, Canadian Public sector accounting standards would require these grants to be fully recognized into revenue. The impact of this difference on the financial statements of Northern Lights College is as follows:

March 31, 2022 – increase in accumulated surplus by \$71,908,757, a decrease in deferred revenue by \$500,052, deferred contributions by \$229,668, and deferred capital contributions by \$71,179,037.

March 31, 2023 – increase in accumulated surplus by \$70,723,691, a decrease in deferred revenue by \$336,463, deferred contributions by \$239,668, and deferred capital contributions by \$70,147,560.

18. SEGMENTED INFORMATION

Segmented information has been identified based upon functional lines of service provided by the Institution. Institution services are provided by departments and their activities are reported by functional area in the body of the financial statements. Certain functional lines that have been separately disclosed in the segmented information, along with the services they provide, are as follows:

Instruction

This function includes expenses related to all direct educational delivery within the institution. This would include credit and non-credit courses, diploma and certificate programs, continuing education, contract training, and trades training. Costs associated with this function include contract expenses; Deans and Chairs; and instructional administration (general and financial), support staff and support costs related to these activities.

Academic and Student Support

This function includes activities that directly support the academic functions of the institution as well as centralized functions that support individual students or group of students. These include; function related contracts; curriculum and program development; libraries; student service administration; student recruitment; records and admissions (registrar); recreation; financial aid; scholarships and bursaries; and any other centralized general and financial administration and support costs related to these activities.

General Administration

This function includes activities that support the institution as a whole, such as; executive management, Board of Governors, public relations, corporate finance, human resources, information technology, and any other centralized institution-wide general administrative activities.

Facility Operations and Maintenance

This function includes; the operations and maintenance of physical plant and equipment for all institutional activities; utilities; facilities administration; custodial services; grounds keeping; major repairs and renovations; and security services.

Amortization

This function includes all capital asset amortization expenses of the institution.

Ancillary Operations

This function includes business activities generally outside of instruction that provides goods and services to students, staff or others external to the organization. These include but are not limited to; food services, student residences, daycare and bookstores. Costs associated with this function include function related contracts and general and financial administration and support costs.

NORTHERN LIGHTS COLLEGE NOTES TO THE FINANCIAL STATEMENTS MARCH 31, 2023

NOTE 18 SEGMENTED INFORMATION (CONTINUED)

REVENUE Province of British Columbia grants Tuition and student fees Revenue recognized from deferred capital contributions	\$ 2	otal		Total		Instruction	Sti	udent Support	Administration		Facilities	Amortization	Operations
Province of British Columbia grants Tuition and student fees Revenue recognized from deferred													operations
Tuition and student fees Revenue recognized from deferred		22,839,474	\$	24,548,729	\$	22,649,879	Ś	908,375	\$ 533,328	Ś	457,147	s -	\$
Revenue recognized from deferred		7,912,411	Ŷ	9,181,543	Ŷ	4,962,221	Ŷ	4,151,381	67,941	Ŷ		÷ -	Ŷ
-		.,,.		-		.,,		.,,					
		3,704,829		3,360,070		-		_			-	3,360,070	
Contract services		770,626		1,010,963		592,374		334,031	84,558		-	5,500,070	
Sales of goods and services		2,128,627		2,340,060		47,860		141,337	3,278		221,512		1,926,0
Interest		89,916		447,754		47,800		141,557	447,754		221,512		1,520,0
Other		664,315		709,406		463,883		64,400	83,441		95,453	_	2,2
otter		38,110,198		41,598,525		28,716,217		5,599,524	1,220,300		774,112	3,360,070	1,928,3
XPENSES	-	23,109,671		26,042,185		13,738,070			4 222 424		2 211 205		664,7
Salaries and benefits								5,095,566	4,332,424		2,211,395	-	,
Supplies		1,236,619		1,139,613		638,811		100,604	136,313		179,504	-	84,3
Contract fees		2,575,328		3,188,783		664,876		1,565,365	737,678		200,465	-	20,3
Amortization		4,328,099		3,965,200		-		-	-		-	3,965,200	
Loss on disposal of assets		-		-		-		-	-		-	-	
Utilities		1,189,134		1,332,790		-		-	-		1,079,229	-	253,5
Book purchases		382,315		459,749		8,717		-	42,743		-	-	408,2
Building maintenance		1,119,130		802,231		72		-	-		627,443	-	174,
Publicity		473,456		558,610		30,582		335,151	175,382		1,986	-	15,
Training		188,882		202,083		14,549		11,475	174,527		1,234	-	1
Course program and development		11,728		497		497		-	-		-	-	
Ownership linkage		4,867		6,702		-		-	6,702		-	-	
Travel - in region		52,493		109,670		17,544		43,189	43,128		3,356	-	2,4
Conferences and meetings		71,254		94,164		3,138		21,404	64,876		583	-	4,1
Membership fees		142,438		112,536		24,514		27,223	59,427		331	-	1,0
Janitorial services		102,777		150,636		-		-	57		150,421	-	1
Interest expense		-		-		-		-	-		-	-	
Travel - out of region		34,656		264,253		26,435		160,171	74,592		74	-	2,9
Telephone, fax and internet		728,414		729,622		11,319		13,374	694,663		6,054	-	4,2
Space rental		163,098		176,169		-		2,020	-		174,149	-	· · ·
Bursaries		272,886		316,692		-		316,692	-		-	-	
Vehicle operations		69,243		119,267		4,271		-	-		114,996	-	
Equipment maintenance		81,590		75,583		-			-		73,793	-	1,7
Computer maintenance		234,360		606,833					606,833		-	-	_,-
Computer lease		-		-		-		-	-		-	-	
Insurance		139,360		143,999				1,418	2,480		52,902	-	87,1
Grounds maintenance		221,110		132,199		-		-	2,400		129,070	-	3,1
Relocation expenses		141,099		152,450		-		_	152,450		-	-	5,.
Legal fees		104,191		152,450				13,656	137,143				
Courier and postage		29,134		39,383		5,968		1,670	27,369		1,594		2,7
Periodicals		29,134 64,155		59,585 71,190		5,508		70,179	27,309		1,594	-	۷,۱
		2,388		49,885		- 48,815		70,179	- 219		851	-	
Equipment rental Audit fees		39,382		29,533		40,015		- 14,195	15,338		051	-	
						-					-	-	
Recreation		11,511		12,433		362		10,554	1,517		-	-	
Bad debts		6,105		-		-		-	-		-	-	
Bank and credit card fees		127,874 37,458,747		168,953 41,404,692		- 15,238,540		507 7,804,413	168,446 7,654,307		- 5,010,441	3,965,200	1,731,7
ANNUAL SURPLUS (DEFICIT)	\$	651,451	\$	193,833	\$	13,477,677		(2,204,889)	\$ (6,434,007)		(4,236,329)		\$ 196,5