

**BC Hog Marketing
Commission**

**Public Accountability and
Reporting Project (PARP)
2021 Reporting Period**

Section 1: Sector Performance Targets

Section 1: Sector Performance Targets

1.1 Sector Performance Targets Template

***All commodity boards and commissions** are to identify between 3-5 board targets/goals that you think best demonstrate the strategic priorities and future direction of your sector.

*Some or all targets/goals may already be part of your strategic plan.

*Include an update on the targets set in the previous reporting period, **unless those targets were marked as complete in the previous report.**

*Target status: Completed; In Progress; To be started

*Use hyperlinks to provide supporting references where appropriate

For further information or examples of how to fill out the tables, refer to the [PARP Templates and Reporting Guide document \(pg 4-5\)](#) BCFIRB has provided

Target	Target description	Target status	Timeline
Education - producers attend 14 education sessions	Building industry capacity and sustainably; and increasing technical expertise, and innovation by sending directors to North American pork conferences and education sessions.	Target not achieved due to continued fallout from Covid and the reduced number of education and conferences opportunities. Directors attended seven educational sessions or conferences.	As more conferences are offered, more directors will take the opportunity to attend.
* CQA/Pig Safe Pig Care compliance - 100% compliance with three year's CQA validations & all producers validated under Pig Safe Pig Care	BC pork producers are dedicated to the highest quality standards. Through the national CQA and Pig Safe Pig Care programs, licensed producers demonstrate their compliance with national standards for food safety and animal care.	In process. All producers are in compliance with either CQA or Pig Safe Pig Care for three years. Three producers (30%) transitioned to Pig Safe Pig Care in 2021.	The remaining producers must transition to Pig Safe Pig Care by December 31, 2023.

*Note; in prior reports Pig Safe | Pig Care was referred to as CPE - it is more correct to refer to the program as Pig Safe | Pig Care.

Section 2: Governance

Tables 2.1 - 2.5

*Effective, strategic and accountable delivery of legislated regulatory responsibilities by boards requires good governance and sound decision-making.

*All commodity boards are to complete tables 2.1, 2.2, 2.3, 2.4, and 2.5.

*Fill in the Comments/Examples column with a brief description and/or web link and/or evidence/examples.

*Status reporting: In place; In place & under review ; In progress; To be started.

For further examples of how to fill out the tables, refer to the PARP Templates and Reporting Guide document BCFIRB has provided

Table 2.1 General Governance Tools and Related Regulatory Requirements

	Indicator	In place/ In progress/ To be started	Comments/Examples
Planning and reporting	Strategic Plan	in place	Completed in 2021. A progress report for the first year was presented at the AGM.
	Annual Report	in place	Presented at the 2021 AGM
	Annual General Meeting	in place	Held virtually with FIRB and BCAC as guests
	Copies of all minutes, orders, reports, rules & regulations forwarded to BCFIRB as they are made	in place	Submitted to FIRB once they are approved by directors.
Rules	Consolidated Orders up to date & published	in place	Revised April 2019
	BCFIRB approved election rules	in place	Revised November 30, 2017 (next review in 2022)
Board and staff	Current member job descriptions	in place	Included in the director binder
	Member orientation (e.g., mandate, role, responsibilities, regulatory framework, governance)	in place	Director binder reviewed with new directors
	Member training (e.g., role of officers, ethics, conflict of interest, fiduciary duties, decision-making practices)	in place	Directors are encouraged to attend COGA sessions and conferences.
	Staff orientation and training plans	in place	Participates in training sessions
	Member and staff succession plan as applicable	in progress	
	Member performance evaluations (annual)	in place	Survey completed by COMB
Accountability	Staff performance evaluations (annual)	in place	Survey completed by COMB
	Member code of conduct signed	in progress	Delayed due to Covid
Transparency	Member conflict of interest signed and updated annually	in progress	Delayed due to Covid
	Governance and operational policies and controls up to date and public	in place	

Table 2.2 Financial Accountability and Related Regulatory Requirements

	Indicator	In place/ In progress/ To be started	Comments/Examples
Financial statements	Auditor appointed in accord with Scheme requirements (if applicable)	in place	
	Audited financial statements (annual)	in place	Audited annually and presented at the AGM.
	Financial statements presented in annual report and at annual general meetings	in place	Year-to-date reports are presented to directors quarterly. Annual financials presented to directors and then at the AGM.
Member expenses	Up to date approved member remuneration and expense policy consistent with legislation (where applicable)	in place	In-person meetings were replaced by Zoom calls, so the conference call rate was revised to take into account the longer Zoom calls.
Controls	Accounting practices are in accord with legislation and published standards	in place	Financial practices are in accordance with Canadian generally accepted auditing principles.
	Internal financial controls are in place, and reviewed by auditors	in place	Complete financial records (and back-ups) are submitted to the auditor annually.
	Senior staff engaged with budget development & approval	in place	The GM works with the Chair and board to develop the draft budget.
Accountability	Operational, program and other expenditures using levies collected under the <i>NPMA</i> are in accord with purposes of the Scheme.	in place	Directors review and must approve expenditures.
	Financial accountability processes and policies in place with producer associations and other organizations that receive funding from boards to carry out delegated responsibilities under the <i>NPMA</i> .	in place	The Commission and the Association hold joint board of director meetings, so all fiscal decisions are open and transparent. Board approval is secured before funds are spent. Financials are circulated and reviewed by the board of directors quarterly.

Table 2.3 Communication and Consultation

	Indicator	In place/ In progress/ To be started	Comments/Examples
Communication	Active industry communication plan or strategy	in place	Weekly producer pork bulletins and e-mails as required.
	Crisis management communication plan or strategy	in place	As a follow-up to the BC market interruption strategy for African swine fever, a producer readiness check list was developed and the on-farm emergency manual was updated. BC Pork also works with the Canadian Pork Council to develop crisis management and communications plans.
Consultation	Consultation, as appropriate and meaningful, with stakeholders (e.g., producers, supply chain, BCFIRB, Ministry of Agriculture, national agencies) to address sound marketing policy and public interest questions.	in place	
	Stakeholder feed back actioned where appropriate (e.g., policy or program development)	in place	
Evaluation	Avenue for regular stakeholder feedback on board operations, processes, policies and communications.	in place	E-mails are sent to all licenced producers advising them of any changes and providing opportunities for feedback and questions. The Chair reports on board operations at the AGM.

Table 2.4 Decision Making

	Indicator	In place/ In progress/ To be started	Comments/Examples
Requirements	Quorum confirmed prior to decision making	in place	Quorum is achieved at meetings; if it is not; the meeting is for information and no decisions are made.
	Conflict of interest disclosure and recusals recorded	in place	Guidelines are included in the director binders.
Process	Processes are fair, inclusive, transparent, effective and strategic based on the matter to be decided.	in place	Board meeting material is sent to directors a week before each meeting. Robert's Rules and SAFETI are used in all meetings.
Outcome	Full rationale published for major decisions (e.g., including demonstrated application of consultation, market and other necessary information to reach sound marketing policy outcomes; demonstrated use of SAFETI in process & outcome)	in place	The Commission employs SAFETI and Robert's Rules of Order for board meetings, AGMs and decision making in general.
	Prompt timing, delivery and publishing of decisions	in place	Decisions made at meetings are circulated to members and FIRB once the board of directors has approved them.

Table 2.5 Decision Assessment

Assessment of focus of appeals and supervisory reviews. Assessment of what triggered appeal(s) and/or reviews. Lessons learned (process and sound marketing policy outcomes).

Decision Assessment
No appeals or reviews in 2021 reporting period

Section 3: Sector Summary Part 1

Tables 3.1 - 3.7

Sector Basics

* **All commodity boards** are to complete the tables in Section 3, providing the following definitions and statistics.

* *Examples are included in italics with a "*" next to them. Please delete when filling in your own stats and information.*

For further information or examples of how to fill out the tables, refer to the PARP Templates and Reporting Guide document BCFIRB has provided

Table 3.1 Reporting Time Period

Define the start and end date of the period being reported on their PARP report.

Reporting Period	
Start date of reporting period	<i>January 1, 2021</i>
End date of reporting period	<i>December 31, 2021</i>

Table 3.2 Production Measurements Defined

Define the units of measurements used in the sector to measure production volume, and quota if applicable.

Production Measurement Definitions	
Number of sows in gestation <i>For Table 3.20 only: Number of processed market hogs, sows, and round hogs.</i>	

Table 3.3 Regulated and Supply Managed Products Defined

*~~E~~or all commodity boards: Define the regulated product(s)

*~~E~~or regulated boards: Identify production volume (and crop type and/or other factor if applicable) where a licence is required (e.g. cranberries - > 2 acres)

*~~E~~or supply managed boards: Identify production volume for personal exemption; small lot permit or small lot type program; and, volume where quota required.

Regulated Definition
To qualify as a commercial licensed producer under the BC Hog Marketing Scheme; producers must sell at least 300 or more hogs annually for processing. Therefore, small lot producers fall outside of the mandate and control of the BC Hog Marketing Commission. The Commission does not collect any data from small lot hog producers.

Table 3.4 Production Type Definitions

Define the major production types within the sector, and provide a brief explanation for each.

Production Type Definitions	
Production Type	Explanation
Farrow to finish	Farms that have sows and raise piglets to market hog size (hot dressed carcass weight between 74 and 115 kg).
Finisher	Farms that buy weaned piglets and raise them to market hog size. They do not have any sows on the farm.
Round Hogs	Farms that have sows and raise piglets for round hogs (barbeque hogs – hot dressed carcass weight between 25 and 74 kg).
Direct Farm Marketing	Farms that <i>may or may not have sows</i> , but they sell their market hogs or round hogs directly to the retail trade or consumers as opposed to selling to a processor who then sells the pork to their customers.

Table 3.5 Producer Size Definitions

Create producer size categories based on production volume or quota units that are relevant to the sector

Please ensure there are no overlaps or gaps between size categories

Producer Size Definitions	
Small producer	Zero to 299 sows
Medium producer	between 300 and 999 sows
Large producers	over 1,000 sows

Table 3.6 Small Lot Type programs - Producers By Region

Program Name:	Program Description/Explanation
NA	

*Use this table to report permit or small lot type program such as Producer-Vendor, Cottage Industry Program, Direct Vendor Grower or Small Lot Innovative Self Marketer or similar permit programs.

*Identify program and report the number of producers participating in small lot type programs per region, at the **end** of the reporting period.

Small Producers per Region	
Lower Mainland	NA
Vancouver Island	NA
Interior	NA
North	NA

Table 3.7 Estimated Farm Cash Receipts

Report the total farm cash receipts of all production in B.C. in the reporting period.

Total Farm Cash Receipts
\$20 million

Section 3: Sector Summary Part 2

Tables 3.8 - 3.20

Total Producer Numbers

- * All commodity boards are to use these tables to report the number of producers in B.C. at the **end** of the reporting period.
- * Statistics are to be broken down by total number of producers in each category in each region.
- * Total producer numbers are to be the same across tables 3.8, 3.9, and 3.10.

For further information or examples of how to fill out the tables, refer to the [PARP Templates and Reporting Guide](#) document BCFIRB has provided

Table 3.8 Total Producers by Producer Type and Region

Producer type	Lower Mainland	Vancouver Island	Interior	North	Total Producers
Established Producers	5	2	1	2	10
New Producers	-	-	-	-	-
Total Producers	5	2	1	2	10

This table includes all producers regardless of whether they have any sows.

Table 3.9 Total Producers by Producer Size (# of sows) and Region

Producer Size	Lower Mainland	Vancouver Island	Interior	North	Total Producers
Small Producers	2	2	1	-	5
Medium Producers	1	-	-	2	3
Large Producers	2	-	-	-	2
Total Producers	5	2	1	2	10

This table includes the three producers who have no sows. Two finishers in the lower mainland and one direct farm marketer in the interior.

Table 3.10 Total Producers by Production Type and Region

Production Type	Lower Mainland	Vancouver Island	Interior	North	Total Producers
Farrow to finish	1	-	-	2	3
Finisher	2	-	-	-	2
Round Hogs	-	-	-	-	-
Direct Farm Marketing	-	2	1	-	3
Mixed*	2	-	-	-	2
Total Producers	5	2	1	2	10

**Farrow to Finish and Round Hog*

Total Production Volume

* All commodity boards are to use these tables to report the amount of the commodity produced in B.C. over the full reporting period.

* Statistics are to be broken down by the total volume of the commodity that was produced, in each category in each region.

* Total production volume is to be the same across tables 3.11, 3.12, and 3.13.

* Supply managed boards are to report production volume per the table below:

Table 3.11 Total Production (# of sows) by Producer Type and Region

Producer type	Lower Mainland	Vancouver Island	Interior	North	Total Production
Established Producers	4,325	115	-	650	5,090
New Producers	-	-	-	-	-
Total Production (Sows)	4,325	115	-	650	5,090

Table 3.12 Total Production (# of sows) by Producer Size and Region

Producer Size	Lower Mainland	Vancouver Island	Interior	North	Total Production
Small Producers	-	115	-	-	115
Medium Producers	425	-	-	650	1,075
Large Producers	3,900	-	-	-	3,900
Total Production (Sows)	4,325	115	-	650	5,090

Table 3.13 Total Production (# of sows) by Production Type and Region

Production Type	Lower Mainland	Vancouver Island	Interior	North	Total Production
Farrow to finish	425	-	-	650	1,075
Finisher	-	-	-	-	-
Round Hogs	-	-	-	-	-
Direct Farm Marketing	-	115	-	-	115
Mixed*	3,900	-	-	-	3,900
Total Production (Sows)	4,325	115	-	650	5,090

* Farrow to Finish and Round Hogs

Processing

*Use these tables to report on federal and provincial processors within the commodity sector.

*All commodity boards are to provide regional counts of processors, broken down by Federal or Provincial licences.

*If applicable, provide the number and regional distribution of hatcheries and/or grading stations.

*If the total number of provincial and federal licences is more than the total number of physical processing plants in BC (E.G., if some plants have both a federal and provincial licence) please note this with an asterix below Table 3.18.

Table 3.18 Total Number of Processors by Type

Processor Type	Lower Mainland	Vancouver Island	Interior	North	Total
<i>Federal</i>	1	-	-	-	1
<i>Provincial</i>	2	4	17	2	25
Total	3	4	17	2	26

Designated Agencies

*If applicable report the number of agencies by region.

3.19 Total Number of Designated Agencies by Region in B.C.

Lower Mainland	Vancouver Island	Interior	North	Total
NA	-	-	-	-

Table 3.20 Total Production As Reported by Processors

Production Type*	Total
<i>Market Hogs</i>	97,760
<i>Sows</i>	1,449
<i>Round Hogs</i>	20,751
Total	121,981

* For Table 3.20 only: production is the number of slaughtered market hogs, sows, and round hogs as reported by processors.

Section 4: Quota Management & Movement Part 1

Tables 4.1 - 4.3

Quota Holdings

*Use these tables to report the total quota holdings in B.C. at the **end** of the reporting period.

*Statistics are broken down by the total volume of quota held by producers based on each category in each region.

*Total quota holdings are to be the same across tables 4.1, 4.2, and 4.3.

*Reminder: New Producers are new within the past 10 years. Refer to the definition on page 3 of the accompanying Reporting Guide.

For further information or examples of how to fill out the tables, refer to the PARP Templates and Reporting Guide document BCFIRB has provided

Table 4.1 Quota Holdings by Producer Type and Region

Producer type	Lower Mainland	Vancouver Island	Interior	North	Total Producers
Established Producers	-	-	-	-	-
New Producers	-	-	-	-	-
Total Quota Holdings	-	-	-	-	-

Table 4.2 Quota Holdings by Producer Size and Region

Producer Size	Lower Mainland	Vancouver Island	Interior	North	Total Producers
Small Producers	-	-	-	-	-
Medium Producers	-	-	-	-	-
Large Producers	-	-	-	-	-
Total Quota Holdings	-	-	-	-	-

Table 4.3 Quota Holdings by Production Type and Region

Production Type	Lower Mainland	Vancouver Island	Interior	North	Total Producers
e.g. Mainstream* [Type 1]	-	-	-	-	-
e.g. Organic* [Type 2]	-	-	-	-	-
e.g. Asian* [Type 3]	-	-	-	-	-
e.g. Free range/run, etc.* [Type 4]	-	-	-	-	-
Total Quota Holdings	-	-	-	-	-

Section 4: Quota Management & Movement Part 2

Tables 4.4 - 4.9

Quota Transfers

* Use tables 4.4 to 4.9 to report on all quota transfers between producers, or applicable going concern sales. ☐

* Quota issued by boards is reported in tables 4.18, and 4.12-4.14. ☐

For further information or examples of how to fill out the tables, refer to the PARP Templates and Reporting Guide document BCFIRB has provided

Table 4.4 Quota Transfer Restrictions

* Use this table to report on any quota transfer restrictions (excluding BCFIRB directed restrictions) that affect how quota is transferred (e.g., regional movement restrictions).

Transfer Restrictions
<i>e.g., Regional restrictions on how quota moves across regions*</i>

Table 4.5 Total Transfer Volume by Transfer Type

Transfer Volume by Transfer Type	
# of assessed transfers	-
Volume of assessed transfers	-
# of exempt transfers	-
Volume of exempt transfers	-
# of exempt family transfers	-
Volume of exempt family transfers	-
# of non-exempt family transfers	-
Volume of non-exempt family transfers	-
(MMB only) # of exempt non-family transfers	-
(MMB only) Volume of exempt non-family transfers	-
Total # of all transfers	-
Total quota of all transfers	-
Total quota assessment collected	-

Table 4.6 Total Transfer Volume by Quota Type

Total Transfer Volume by Quota Type	
# of [Type 1] Quota Transfers	-
Volume of [Type 1] Quota Transfers	-
# of [Type 2] Quota Transfers	-
Volume of [Type 2] Quota Transfers	-
# of [Type 3] Quota Transfers	-
Volume of [Type 3] Quota Transfers	-
Total # of all transfers	-
Total quota of all transfers	-

Table 4.7 Transfers by Producer Type

Producer Type	Transfer From		Transfer To	
	# of Transfers	Total Quota	# of Transfers	Total Quota
Established Producers	-	-	-	-
New Producers	-	-	-	-
Total	-	-	-	-

Table 4.8 Transfers by Producer Size

Producer Size	Transfer From		Transfer To	
	# of Transfers	Total Quota	# of Transfers	Total Quota
Small Producers	-	-	-	-
Medium Producers	-	-	-	-
Large Producers	-	-	-	-
Total	-	-	-	-

Table 4.9 Transfers by Region

Region	Transfer From		Transfer To	
	# of Transfers	Total Quota	# of Transfers	Total Quota
Lower Mainland	-	-	-	-
Vancouver Island	-	-	-	-
Interior	-	-	-	-
North	-	-	-	-
Total	-	-	-	-

Section 4: Quota Management & Movement Part 3

Tables 4.10 - 4.16

Growth Quota

* Use these tables to report any growth quota issued to producers due to an increase in overall quota holdings in B.C. that occurred during the reporting period.

* Statistics are broken down by established and new producers, and the number of producers who received quota within each category and the volume of growth quota they received.

For further information or examples of how to fill out the tables, refer to the PARP Templates and Reporting Guide document BCFIRB has provided

4.10 Growth Quota Basic Information

*If boards issued growth quota in the reporting period, report basic growth quota statistics. If no growth quota was issued, please indicate so.

Growth Quota Allocation Basic Statistics	
Date(s) of allocation	-
Total volume of allocation	-
# of producers who accepted growth quota	-
# of producers who turned down growth quota	-
# of producers ineligible for growth quota	-

4.11 Growth Issued by Region and Producer Type

Region	Established Producers		New Producers		All Producers	
	# of Producers	Total Quota	# of Producers	Total Quota	# of Producers	Total Quota
Lower Mainland	-	-	-	-	-	-
Vancouver Island	-	-	-	-	-	-
Interior	-	-	-	-	-	-
North	-	-	-	-	-	-
Total	-	-	-	-	-	-

4.12 Growth Issued by Producer Size and Producer Type

Producer Size	Established Producers		New Producers		All Producers	
	# of Producers	Total Quota	# of Producers	Total Quota	# of Producers	Total Quota
Small Producers	-	-	-	-	-	-
Medium Producers	-	-	-	-	-	-
Large Producers	-	-	-	-	-	-
Total	-	-	-	-	-	-

4.13 Growth Issued by Production Type and Producer Type

Production Type	Established Producers		New Producers		All Producers	
	# of Producers	Total Quota	# of Producers	Total Quota	# of Producers	Total Quota
e.g. Mainstream* [Type 1]	-	-	-	-	-	-
e.g. Organic* [Type 2]	-	-	-	-	-	-
e.g. Asian* [Type 3]	-	-	-	-	-	-
e.g. Free range/run, etc.* [Type 4]	-	-	-	-	-	-
Total	-	-	-	-	-	-

Quota Retraction

* Supply managed boards are to use these tables to report any quota retracted from producers to manage overall production in B.C.

* Statistics are broken down by established and new producers, and the number who had quota retracted within each category, and volume of retracted quota.

* Do not include any transfer assessments or penalties.

4.14 Quota Retracted by Region

Region	Established Producers		New Producers		All Producers	
	# of Producers	Total Quota	# of Producers	Total Quota	# of Producers	Total Quota
Lower Mainland	-	-	-	-	-	-
Vancouver Island	-	-	-	-	-	-
Interior	-	-	-	-	-	-
North	-	-	-	-	-	-
Total	-	-	-	-	-	-

4.15 Quota Retracted by Producer Size

Producer Size	Established Producers		New Producers		All Producers	
	# of Producers	Total Quota	# of Producers	Total Quota	# of Producers	Total Quota
Small Producers	-	-	-	-	-	-
Medium Producers	-	-	-	-	-	-
Large Producers	-	-	-	-	-	-
Total	-	-	-	-	-	-

4.16 Quota Retracted by Production Type

Production Type	Established Producers		New Producers		All Producers	
	# of Producers	Total Quota	# of Producers	Total Quota	# of Producers	Total Quota
e.g. Mainstream* [Type 1]	-	-	-	-	-	-
e.g. Organic* [Type 2]	-	-	-	-	-	-
e.g. Asian* [Type 3]	-	-	-	-	-	-
e.g. Free range/run, etc.* [Type 4]	-	-	-	-	-	-
Total	-	-	-	-	-	-