

Consolidated Financial Statements of

**PROVINCIAL HEALTH SERVICES AUTHORITY**

Year ended March 31, 2025

## Statement of Management Responsibility

The consolidated financial statements of the Provincial Health Services Authority (the "Authority") were prepared by management in accordance with the financial reporting framework disclosed in note 1(a) to these consolidated financial statements, and include amounts based upon management's best estimates and judgments. The accounting principles of the financial reporting framework were consistently applied. In management's opinion, the consolidated financial statements have been properly prepared within the framework of the accounting policies summarized in the consolidated financial statements and incorporate, within reasonable limits of materiality, all information available at June 4, 2025.

Management is responsible for the integrity of the consolidated financial statements and has established systems of internal control to provide reasonable assurance that assets are safeguarded and that reliable financial information is available on a timely basis. These systems include formal written policies and procedures, careful selection and training of qualified personnel, and appropriate delegation of authority and segregation of responsibilities within the organization.

The Board of Directors provides oversight in the fulfillment by management of these responsibilities. The Board of Directors, comprising directors who are not employees, meets with management, internal assurance staff and external auditors with regard to the proper discharge of management's responsibilities with respect to financial statement presentation, disclosure and recommendations on internal control.

The internal assurance function independently evaluates the effectiveness of these internal controls on an ongoing basis and reports its findings to management and the Board of Directors.

The consolidated financial statements have been examined by the Auditor General of British Columbia, the Authority's independent external auditors. The external auditors conduct an independent examination, in accordance with Canadian generally accepted auditing standards, and express their opinion on the financial statements. Their Auditor's Report, which follows, outlines the scope of their examination and their opinion.



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Dr. Penny Ballem  
Interim President and Chief Executive Officer



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Michael Lord  
Vice President, Finance and Business  
Operations & Chief Financial Officer



## **Independent Auditor's Report**

*To the Board of Directors of the Provincial Health Services Authority, and  
To the Minister of Health, Province of British Columbia*

### **Qualified Opinion**

I have audited the accompanying consolidated financial statements of the Provincial Health Services Authority (“the group”), which comprise the consolidated statement of financial position as at March 31, 2025 and the consolidated statements of operations and accumulated operating surplus, changes in net debt, cash flows, and remeasurement gains and losses for the year then ended, and a summary of significant accounting policies and other explanatory information.

In my opinion, except for the effects of the matter described in the Basis for Qualified Opinion section of my report, the consolidated financial statements present fairly, in all material respects, the financial position of the group as at March 31, 2025, and the results of its operations, change in its net debt, remeasurement gains and losses and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### **Basis for Qualified Opinion**

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my qualified opinion.

As described in Note 1(a) to the consolidated financial statements, the group’s accounting treatment for contributions received from governments and for externally restricted contributions received from non-government sources is to initially record them as deferred revenue (a liability) and then recognize revenue in the statement of operations either on the same basis as the related expenditures occur or, in the case of funds for the purchase or construction of capital assets, to recognize revenue on the same basis as the related assets are amortized. The group was required to adopt this accounting policy as prescribed by Province of British Columbia Treasury Board Regulation 198/2011.

Under Canadian public sector accounting standards, the group’s method of accounting for contributions is only appropriate in circumstances where the funding meets the definition of a liability. Otherwise, the appropriate accounting treatment is to record contributions as revenue when they are received or receivable. In my opinion, certain contributions of the entity do not meet the definition of a liability, and as such the group’s method of accounting for those contributions represents a departure from Canadian public sector accounting standards.

This departure has existed since the inception of the standard, which applies to periods beginning on or after April 1, 2012. Had the group made an adjustment for this departure in the current year, the liability for deferred capital contributions as at March 31, 2025 would have been lower by \$1,423 million, revenue, annual surplus and accumulated operating surplus would have been higher by \$1,423 million and net debt would have been lower by \$1,423 million.

## Independent Auditor's Report

Provincial Health Services Authority

I conducted my audit in accordance with Canadian generally accepted auditing standards. My responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of my report. I am independent of the group in accordance with the ethical requirements that are relevant to my audit of the group's financial statements in Canada, and I have fulfilled my other ethical responsibilities in accordance with these requirements.

### ***Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements***

Those charged with governance are responsible for the oversight of the financial reporting process. Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of the consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting when the group will continue its operations for the foreseeable future.

### ***Auditor's Responsibilities for the Audit of the Consolidated Financial Statements***

My objectives are to obtain reasonable assurance about whether the group's financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decision of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, I exercise professional judgment and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error; design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the group's internal control.

## Independent Auditor's Report

### Provincial Health Services Authority

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the group's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group to express an opinion on the consolidated financial statements. I am responsible for the direction, supervision and performance of the group audit and I remain solely responsible for my audit opinion.

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide those charged with governance with a statement that I have complied with relevant ethical requirements regarding independence, and communicated with them all relationships and other matters that may reasonably be thought to bear on my independence, and where applicable, related safeguards.



Sheila Dodds, CPA, CA, CIA  
Acting Auditor General of British Columbia

Victoria, British Columbia, Canada  
June 4, 2025

# PROVINCIAL HEALTH SERVICES AUTHORITY

Consolidated Statement of Financial Position  
(Amounts expressed in thousands of dollars)

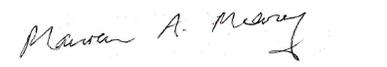
As at March 31, 2025

	2025	2024
<b>Financial assets</b>		
Cash and cash equivalents (note 2)	\$ 509,316	\$ 425,723
Portfolio investments (note 3)	-	1
Accounts receivable (note 4)	632,627	685,349
Inventories held for sale (note 5)	62,272	100,403
Long-term disability and health and welfare benefits (note 11(b))	45,585	19,329
	1,249,800	1,230,805
<b>Liabilities</b>		
Accounts payable and accrued liabilities (note 6)	933,303	895,188
Deferred operating contributions (note 7)	25,259	25,013
Deferred research and designated contributions (note 8)	52,163	55,311
Debt (note 10)	229,991	234,932
Retirement allowance (note 11(a))	148,825	137,446
Deferred capital contributions (note 12)	1,649,097	1,617,906
Asset retirement obligation (note 13)	24,789	23,720
	3,063,427	2,989,516
<b>Net debt</b>	<b>\$ (1,813,627)</b>	<b>\$ (1,758,711)</b>
<b>Non-financial assets</b>		
Tangible capital assets (note 14)	\$ 1,770,976	\$ 1,742,644
Inventories held for use (note 15)	78,124	69,106
Prepaid expenses	67,502	49,217
	1,916,602	1,860,967
<b>Accumulated surplus</b>		
Accumulated operating surplus	\$ 102,975	\$ 102,255
Accumulated remeasurement gains	-	1
	\$ 102,975	\$ 102,256

Commitments and contingencies (note 16)

See accompanying notes to consolidated financial statements.

Approved on behalf of the Board:



Director and Chair of the Board



Director

# PROVINCIAL HEALTH SERVICES AUTHORITY

Consolidated Statement of Operations and Accumulated Operating Surplus  
(Amounts expressed in thousands of dollars)

Year ended March 31, 2025

	2025 Budget (note 1(o))	2025	2024
<b>Revenues:</b>			
Ministry of Health contributions	\$ 3,988,308	\$ 4,675,803	\$ 4,170,315
Recoveries from other health authorities and BC government reporting entities	772,101	808,285	821,057
Medical Services Plan	299,023	412,169	324,288
Research and designated contributions (note 8)	115,670	166,477	142,448
Amortization of deferred capital contributions (note 12)	148,391	145,680	143,778
Other contributions (note 17(a))	116,797	135,848	124,519
Other revenues (note 17(b))	41,226	58,369	53,822
Patients, clients and residents (note 17(c))	14,970	34,554	35,561
Interest income	2,238	17,737	20,376
Pharmacare	5,745	2,758	2,529
	<u>5,504,469</u>	<u>6,457,680</u>	<u>5,838,693</u>
<b>Expenses (note 17(d)):</b>			
Acute	3,608,036	4,185,363	3,805,291
Corporate	1,144,272	1,360,558	1,196,196
Population health and wellness	238,324	327,386	318,194
Mental health and substance use	299,075	311,336	281,348
Community care	206,014	263,918	226,339
Residential care	8,748	8,399	8,133
	<u>5,504,469</u>	<u>6,456,960</u>	<u>5,835,501</u>
<b>Annual operating surplus</b>	<b>\$ -</b>	<b>\$ 720</b>	<b>\$ 3,192</b>
<b>Accumulated operating surplus, beginning of year</b>	<b>102,255</b>	<b>102,255</b>	<b>99,063</b>
<b>Accumulated operating surplus, end of year</b>	<b>\$ 102,255</b>	<b>\$ 102,975</b>	<b>\$ 102,255</b>

See accompanying notes to consolidated financial statements.

# PROVINCIAL HEALTH SERVICES AUTHORITY

Consolidated Statement of Changes in Net Debt  
(Amounts expressed in thousands of dollars)

Year ended March 31, 2025

	2025 Budget (note 1(o))	2025	2024
Annual operating surplus	\$ -	\$ 720	\$ 3,192
Acquisition of tangible capital assets	(236,165)	(183,209)	(127,861)
Amortization of tangible capital assets	157,343	152,144	153,797
Revaluation of asset retirement obligation	-	(553)	(2,609)
Net book value of tangible capital assets transferred to other Health Authorities	-	-	4,038
Net book value of disposed tangible capital assets	-	3,286	935
	(78,822)	(27,612)	31,492
Acquisition of inventories held for use	-	(690,610)	(593,186)
Acquisition of prepaid expenses	-	(288,137)	(216,897)
Consumption of inventories held for use	-	680,374	580,607
Write-down of inventories held for use (note 15)	-	1,218	-
Use of prepaid expenses	-	269,852	202,319
	-	(27,303)	(27,157)
Net remeasurement (loss) gain	-	(1)	1
(Increase) decrease in net debt	(78,822)	(54,916)	4,336
Net debt, beginning of year	(1,758,711)	(1,758,711)	(1,763,047)
Net debt, end of year	\$ (1,837,533)	\$ (1,813,627)	\$ (1,758,711)

See accompanying notes to consolidated financial statements.

# PROVINCIAL HEALTH SERVICES AUTHORITY

Consolidated Statement of Cash Flows  
(Amounts expressed in thousands of dollars)

Year ended March 31, 2025

	2025	2024
Cash flows from (used in) operating activities:		
Annual operating surplus	\$ 720	\$ 3,192
Items not involving cash:		
Amortization of deferred capital contributions	(145,680)	(143,778)
Amortization of tangible capital assets	152,144	153,797
Accretion of asset retirement obligation	658	530
Adjustment to asset retirement obligation	(142)	(374)
Net book value of disposed tangible capital assets	3,286	935
Write-down of inventories held for sale (note 5)	18,164	20,155
Write-down of inventories held for use (note 15)	1,218	-
Retirement allowance expense	18,905	18,178
Accrued benefit obligation transferred from other Health Authorities	-	1,735
Long-term disability and health and welfare benefits expense	69,779	53,111
Interest income	(17,737)	(20,376)
Gain on sale of portfolio investments	(2,208)	-
	99,107	87,105
Net change in non-cash operating items (note 18)	79,381	42,304
Retirement allowance benefits paid	(7,526)	(6,114)
Long-term disability and health and welfare benefits contributions	(96,035)	(74,830)
Interest received	17,737	20,376
<b>Net change in cash from operating activities</b>	<b>92,664</b>	<b>68,841</b>
Capital activities:		
Acquisition of tangible capital assets	(183,209)	(127,861)
<b>Net change in cash used in capital activities</b>	<b>(183,209)</b>	<b>(127,861)</b>
Investing activities:		
Proceeds from sale of portfolio investments	2,208	-
<b>Net change in cash from investing activities</b>	<b>2,208</b>	<b>-</b>
Financing activities:		
Repayment of debt	(4,941)	(4,479)
Capital contributions	176,871	138,395
<b>Net change in cash from financing activities</b>	<b>171,930</b>	<b>133,916</b>
Increase in cash and cash equivalents	83,593	74,896
Cash and cash equivalents, beginning of year	425,723	350,827
<b>Cash and cash equivalents, end of year</b>	<b>\$ 509,316</b>	<b>\$ 425,723</b>

Supplementary cash flow information (note 18)

See accompanying notes to consolidated financial statements.

# PROVINCIAL HEALTH SERVICES AUTHORITY

Consolidated Statement of Remeasurement Gains and Losses  
(Amounts expressed in thousands of dollars)

Year ended March 31, 2025

	2025		2024	
Accumulated remeasurement gains, beginning of year	\$	1	\$	-
Unrealized gains attributable to portfolio investments		2,207		1
Realized gains on sale of portfolio investments		(2,208)		-
Accumulated remeasurement gains, end of year	\$	-	\$	1

See accompanying notes to consolidated financial statements.

# PROVINCIAL HEALTH SERVICES AUTHORITY

Notes to Consolidated Financial Statements  
(Amounts expressed in thousands of dollars)

Year ended March 31, 2025

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Provincial Health Services Authority (the “Authority” or “PHSA”) was created under the *Society Act of British Columbia* on December 12, 2001 with a Board of Directors appointed by the Ministry of Health (the “Ministry”) and is one of six health authorities in British Columbia (“BC”). The Authority is dependent on the Ministry to provide sufficient funds to continue operations, replace essential equipment, and complete its capital projects. The Authority is a not-for-profit organization under the *Income Tax Act* and, as such, is exempt from income and capital taxes.

The Authority programs provide care and services through specialized hospitals and centres across BC. The Authority is also responsible for specialized health services, which are delivered across the province in collaboration with regional health authorities.

## 1. Significant accounting policies:

### (a) Basis of accounting:

The consolidated financial statements have been prepared in accordance with Section 23.1 of the *Budget Transparency and Accountability Act* of the Province of BC supplemented by Regulations 257/2010 and 198/2011 issued by the Province of BC Treasury Board, referred to as the financial reporting framework (the “framework”).

The *Budget Transparency and Accountability Act* requires that the consolidated financial statements be prepared in accordance with the set of standards and guidelines that comprise generally accepted accounting principles for senior governments in Canada, or if the Treasury Board makes a regulation, the set of standards and guidelines that comprise generally accepted accounting principles for senior governments in Canada as modified by the alternate standard or guideline or part thereof adopted in the regulation.

Regulation 257/2010 requires all tax-payer supported organizations in the Schools, Universities, Colleges and Hospitals sectors to adopt Canadian public sector accounting standards (“PSAS”) issued by the Canadian Public Sector Accounting Board (“PSAB”) without any PS 4200 series.

Regulation 198/2011 requires that restricted contributions received or receivable are to be reported as revenue depending on the nature of the restrictions on the use of the funds by the contributors as follows:

- (i) Contributions for the purpose of acquiring or developing a depreciable tangible capital asset or contributions in the form of a depreciable tangible capital asset, in each case for use in providing services, are recorded and referred to as deferred capital contributions, and recognized in revenue at the same rate that amortization of the related tangible capital asset is recorded. The reduction of the deferred capital contributions and the recognition of the revenue are accounted for in the fiscal periods during which the tangible capital asset is used to provide services. If the depreciable tangible capital asset funded by a deferred contribution is written down, a proportionate share of the deferred capital contribution is recognized as revenue during the same period.

# PROVINCIAL HEALTH SERVICES AUTHORITY

Notes to Consolidated Financial Statements  
(Amounts expressed in thousands of dollars)

Year ended March 31, 2025

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## 1. Significant accounting policies (continued):

### (a) Basis of accounting (continued):

- (ii) Contributions externally restricted for specific purposes other than those for the acquisition or development of a depreciable tangible capital asset are recorded as deferred operating contributions or deferred research and designated contributions, and recognized in revenue in the year in which the stipulation or restriction on the contributions has been met by the Authority.

For BC tax-payer supported organizations, these contributions include government transfers and externally restricted contributions.

The accounting policy requirements under Regulation 198/2011 are significantly different from the requirements of PSAS which require that:

- government transfers, which do not contain a stipulation that creates a liability, be recognized as revenue by the recipient when approved by the transferor and the eligibility criteria have been met in accordance with PS 3410, *Government Transfers*;
- externally restricted contributions be recognized as revenue in the period in which the resources are used for the purpose or purposes specified, in accordance with PS 3100, *Restricted Assets and Revenues*; and
- deferred contributions meet liability criteria in accordance with PS 3200, *Liabilities*.

As a result, revenue recognized in the consolidated statement of operations and certain deferred capital contributions would be recorded differently under PSAS.

### (b) Basis of consolidation:

The consolidated financial statements include the assets, liabilities, revenues and expenses of Forensic Psychiatric Services Commission and BC Emergency Health Services. These entities are controlled by the Authority and are fully consolidated in these consolidated financial statements. Inter-entity transactions, balances and activities have been eliminated on consolidation.

The Authority and the Fraser Health Authority own Abbotsford Regional Hospital and Cancer Centre Inc. ("ARHCC Inc.") in accordance with the Share Transfer Agreement whereby 102 (85%) common shares of ARHCC Inc. are held by the Fraser Health Authority and 18 (15%) common shares are held by the Authority. The Authority's interest in ARHCC Inc. is recorded on a proportional consolidation basis in these consolidated financial statements (note 9(a)).

The Authority has collaborative relationships with certain foundations and auxiliaries, which support the activities of the Authority and/or provide services under contracts. As the Authority does not control these organizations, the consolidated financial statements do not include the assets, liabilities, and results of operations of these entities (note 19(b)).

# PROVINCIAL HEALTH SERVICES AUTHORITY

Notes to Consolidated Financial Statements  
(Amounts expressed in thousands of dollars)

Year ended March 31, 2025

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## 1. Significant accounting policies (continued):

(c) Cash and cash equivalents:

Cash and cash equivalents include cash on hand and demand deposits.

(d) Portfolio investments:

Portfolio investments are shares of publicly traded companies. Shares of publicly traded companies are recorded at fair value. These shares were received by the Authority at \$nil cost as consideration in intellectual property licensing transactions. Any changes in fair value are recognized in the consolidated statement of remeasurement gains and losses.

(e) Accounts receivable:

Accounts receivable are recorded at amortized cost less an amount for valuation allowance. Valuation allowances are made to reflect accounts receivable at the lower of amortized cost and the net recoverable value when risk of loss exists. Changes in valuation allowance are recognized in the consolidated statement of operations.

(f) Inventories held for sale:

Inventories held for sale are recorded at the lower of weighted average cost or net realizable value. Cost includes the purchase price, taxes, transport, handling and other costs directly attributable to the acquisition. Net realizable value is the estimated selling price less any costs to sell.

(g) Employee benefits:

(i) Defined benefit obligations, including multiple employer benefit plans:

Liabilities, net of plan assets, are recorded for employee retirement allowance benefits and multiple employer defined long-term disability and health and welfare benefit plans as employees render services to earn the benefits.

The actuarial determination of the accrued benefit obligations uses the projected benefit method prorated on service which incorporates management's best estimate of future salary levels, other cost escalation, retirement ages of employees and other actuarial factors. Plan assets are measured at fair value.

The cumulative unrecognized actuarial gains and losses on retirement allowance benefits are amortized over the expected average remaining service period of active employees covered under the plan. The expected average remaining service period of the active covered employees entitled to retirement allowance benefits is 11 years (2024 – 12 years). Actuarial gains and losses on event-driven benefits such as long-term disability and health and welfare benefits are recognized immediately.

# PROVINCIAL HEALTH SERVICES AUTHORITY

Notes to Consolidated Financial Statements  
(Amounts expressed in thousands of dollars)

Year ended March 31, 2025

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## 1. Significant accounting policies (continued):

### (g) Employee benefits (continued):

#### (i) Defined benefit obligations, including multiple employer benefit plans (continued):

The discount rate used to measure the obligations is based on the Province of BC's cost of borrowing if there are no plan assets. Where there are plan assets, the discount rate is the rate of return on plan assets. The cost of a plan amendment or the crediting of past service is accounted for entirely in the year that the plan change is implemented.

#### (ii) Defined contribution plans and multi-employer benefit plans:

Defined contribution plan accounting is applied to multi-employer defined benefit plans and, accordingly, contributions are expensed when they become payable.

#### (iii) Accumulating, non-vesting benefit plans:

Benefits that accrue to employees, which do not vest, such as sick leave banks for certain employee groups, are accrued as the employees render services to earn the benefits, based on estimates of the expected future settlements.

#### (iv) Non-accumulating, non-vesting benefit plans:

For benefits that do not vest or accumulate, a liability is recognized when an event that obligates the Authority to pay benefits occurs.

### (h) Asset retirement obligation:

Asset retirement obligation is recognized when, as at the financial reporting date, all of the following criteria are met:

- There is a legal obligation to incur retirement costs in relation to a tangible capital asset;
- The past transaction or event giving rise to the liability has occurred;
- It is expected that future economic benefits will be given up; and
- A reasonable estimate of the amount can be made.

The obligation is measured at the best estimate of future cash flows required to settle the liability. The liability is discounted using a present value calculation and adjusted annually for accretion expense. At each reporting date, the Authority reviews its asset retirement obligations to reflect current best estimates. Asset retirement obligations are adjusted for changes in factors such as the amount or timing of the expected underlying cash flows, or discount rates.

# PROVINCIAL HEALTH SERVICES AUTHORITY

Notes to Consolidated Financial Statements  
(Amounts expressed in thousands of dollars)

Year ended March 31, 2025

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## 1. Significant accounting policies (continued):

### (h) Asset retirement obligation (continued):

The estimated asset retirement cost is capitalized as part of the carrying value of the related tangible capital asset and is amortized over the life of the asset in accordance with the accounting policies outlined in note 1(i). Changes resulting from the revisions to estimates at each reporting period are accounted for as part of the carrying amount of the related tangible capital asset. The estimated asset retirement costs for fully depreciated assets are expensed.

### (i) Non-financial assets:

#### (i) Tangible capital assets:

Tangible capital assets are recorded at cost, which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset and overhead directly attributable to construction and development. Interest is capitalized over the development period whenever external debt is issued to finance the construction and development of tangible capital assets.

The cost, less residual value, of the tangible capital assets, excluding land, is amortized on a straight-line basis over their estimated useful lives as follows:

Asset	Basis
Land improvements	20 years
Buildings	15 – 50 years
Equipment	3 – 20 years
Information systems	3 – 5 years
Clinical Information systems	15 years
Leasehold improvements	Lease term to a maximum of 20 years
Vehicles	4 – 7 years

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Assets under construction or development are not amortized until the asset is available for productive use.

Tangible capital assets are written down when conditions indicate that they no longer contribute to the Authority's ability to provide services, or when the value of future economic benefits associated with the tangible capital assets is less than their net book value. The write-downs of tangible capital assets are recorded in the consolidated statement of operations. Write-downs are not subsequently reversed.

Contributed tangible capital assets are recorded at their fair value on the date of contribution. Such fair value becomes the cost of the contributed asset. When fair value of a contributed asset cannot be reliably determined, the asset is recorded at nominal value.

# PROVINCIAL HEALTH SERVICES AUTHORITY

Notes to Consolidated Financial Statements  
(Amounts expressed in thousands of dollars)

Year ended March 31, 2025

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## 1. Significant accounting policies (continued):

(i) Non-financial assets (continued):

(ii) Inventories held for use:

Inventories held for use are recorded at the lower of weighted average cost and replacement cost. Cost includes the purchase price, taxes, transport, handling and other costs directly attributable to the acquisition. Replacement cost is the estimated current price to replace the items. Certain specific inventory items are purchased on consignment and are not included in inventory.

(iii) Prepaid expenses:

Prepaid expenses are recorded at cost and amortized over the period during which the service benefits are received.

(j) Revenue recognition:

Under the *Hospital Insurance Act and Regulation* thereto, the Authority is funded primarily by the Province in accordance with budget management plans and performance agreements established and approved by the Ministry.

Revenue from transactions with performance obligations is recognized at a point in time or over a period of time when the Authority satisfies the individual performance obligations, which occurs when control of the benefits associated with the promised goods or services has passed to the payor. This includes recoveries from other Health Authorities and BC government reporting entities and non-government reporting entities from sales of good and services and Patient health services. Revenues with performance obligations are measured at the transaction price.

Revenue related to fees or services received in advance of the performance obligations being satisfied are deferred and recognized when the fees are earned or services are performed.

Revenue from transactions without performance obligations is recognized at realizable value when the Authority has the right to claim or retain an inflow of economic resources received or receivable and there is a past transaction or event that gives rise to the economic resources.

Unrestricted contributions are recognized as revenue when receivable if the amounts can be estimated and collection is reasonably assured.

Externally restricted contributions are recognized as revenue depending on the nature of the restrictions on the use of the funds by the contributors as described in note 1(a).

Volunteers contribute a significant amount of their time each year to assist the Authority in carrying out its programs and services. Contributed services are not recognized in these financial statements.

Contributions of assets that would otherwise have been purchased are recorded at fair value at the date of contribution, provided a fair value can be reasonably determined.

Contributions for the acquisition of land, or the contribution of land, are recorded as revenue in the period of acquisition or transfer of title.

# PROVINCIAL HEALTH SERVICES AUTHORITY

Notes to Consolidated Financial Statements  
(Amounts expressed in thousands of dollars)

Year ended March 31, 2025

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## 1. Significant accounting policies (continued):

### (k) Measurement uncertainty:

The preparation of consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period.

Significant areas requiring the use of estimates include the valuation of accounts receivable and inventory, the estimated useful lives of tangible capital assets, contingent liabilities, the future costs to settle employee benefit obligations, and certain amounts in public-private partnership projects.

Asset retirement obligation requires the use of estimates regarding the useful lives of affected tangible capital assets and the expected retirement costs, as well as the timing and duration of these retirement costs due to the long-term nature of the liabilities.

Estimates are based on the best information available at the time of preparation of the consolidated financial statements and are reviewed annually to reflect new information as it becomes available. Actual results could differ from the estimates.

### (l) Foreign currency translation:

The Authority's functional currency is the Canadian dollar. Foreign currency transactions are translated at the exchange rates prevailing at the date of the transactions. Monetary assets and liabilities denominated in foreign currencies are translated into Canadian dollars at the exchange rate prevailing at the financial statement date. Any gain and loss resulting from a change in rates between the transaction date and the settlement date or statement of financial position date is recognized in the consolidated statement of operations.

### (m) Financial instruments:

Financial instrument classification is determined upon inception and financial instruments are not reclassified into another measurement category for the duration of the period they are held.

Financial assets and financial liabilities, other than derivatives, equity instruments quoted in an active market and financial instruments designated at fair value, are measured at cost or amortized cost upon their inception and subsequent to initial recognition. Cash and cash equivalents are measured at cost. Accounts receivable are recorded at cost less any amount for valuation allowance. All debt and other financial liabilities are recorded using cost or amortized cost.

# PROVINCIAL HEALTH SERVICES AUTHORITY

Notes to Consolidated Financial Statements  
(Amounts expressed in thousands of dollars)

Year ended March 31, 2025

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## 1. Significant accounting policies (continued):

### (m) Financial instruments (continued):

Unrealized gains and losses from changes in the fair value of equity instruments are recognized in the consolidated statement of remeasurement gains and losses. Upon settlement, the cumulative gain or loss is reclassified from the consolidated statement of remeasurement gains and losses and recognized in the consolidated statement of operations.

Interest and dividends attributable to financial instruments are reported in the consolidated statement of operations.

All financial assets except derivatives are tested annually for impairment. When financial assets are impaired, impairment losses are recorded in the consolidated statement of operations.

For financial instruments measured using amortized cost, the effective interest rate method is used to determine interest revenue or expense.

Transaction costs for financial instruments measured using cost or amortized cost are added to the carrying value of the financial instrument. Transaction costs for financial instruments measured at fair value are expensed when incurred.

A financial liability or its part is derecognized when it is extinguished.

Management evaluates contractual obligations for the existence of embedded derivatives and elects to either designate the entire contract for fair value measurement or separately measure the value of the derivative component when characteristics of the derivative are not closely related to the economic characteristics and risks of the contract itself. Contracts to buy or sell non-financial items for the Authority's normal purchase, sale or usage requirements are not recognized as financial assets or financial liabilities.

### (n) Capitalization of public-private partnership projects:

Public-private partnership ("P3") projects are delivered by private sector partners selected to design, build, finance, and maintain the assets. The cost of the assets under construction is estimated at fair value, based on construction progress billings verified by an independent certifier, and also includes other costs incurred by the Authority.

The asset cost includes development and financing fees estimated at fair value, which requires the extraction of cost information from the financial model embedded in the project agreement. Interest during construction is also included in the asset cost and is calculated on the P3 asset value, less contributions received and amounts repaid, during the construction term. The interest rate used is the project internal rate of return. When available for operations, the project assets are amortized over their estimated useful lives.

Correspondingly, an obligation for the cost of capital and financing received to date, net of contributions received, is recorded as a liability and included in debt. Upon substantial completion, the private sector partner receives monthly payments over the term of the project agreement to cover the partner's operating costs, financing costs and a return of their capital.

# PROVINCIAL HEALTH SERVICES AUTHORITY

Notes to Consolidated Financial Statements  
(Amounts expressed in thousands of dollars)

Year ended March 31, 2025

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## 1. Significant accounting policies (continued):

### (o) Budget figures:

Budget figures have been provided for comparative purposes and have been derived from the Authority's Fiscal 2024/2025 Budget approved by the Board of Directors. The budget is reflected in the consolidated statement of operations and accumulated operating surplus and the consolidated statement of changes in net debt.

### (p) Future accounting standards:

In October 2023, the PSAB issued PS 1202, *Financial Statement Presentation*, effective for fiscal years beginning on or after April 1, 2026. PS 1202 replaces PS 1201 and revises the definitions and classifications of financial statement elements, including assets, liabilities, revenues, and expenses. PS 1202 also introduces new presentation and disclosure requirements for the statement of financial position, statement of operations, statement of changes in net debt, and statement of cash flows. The Authority is currently evaluating the impact of this new standard. The financial impact, if any, will be reflected in the period the standard is adopted.

## 2. Cash and cash equivalents:

	2025	2024
Cash and cash equivalents	\$ 508,369	\$ 425,046
Restricted cash	947	677
	<u>\$ 509,316</u>	<u>\$ 425,723</u>

Restricted cash is related to patient trust accounts.

## 3. Portfolio investments:

Portfolio investments consist of shares of publicly traded companies recorded at fair value. Fair value of shares is determined with reference to the market price quoted in an active market. These shares were received by the Authority at \$nil cost as consideration in intellectual property licensing transactions.

# PROVINCIAL HEALTH SERVICES AUTHORITY

Notes to Consolidated Financial Statements  
(Amounts expressed in thousands of dollars)

Year ended March 31, 2025

## 4. Accounts receivable:

	2025	2024
Other health authorities and BC government reporting entities	\$ 171,614	\$ 123,522
Drug rebates	162,259	326,699
Medical Services Plan	134,280	82,039
Ministry of Health	73,251	77,690
Foundations and auxiliaries	37,908	22,708
Patients, clients and residents	25,923	19,720
Other grantors	24,655	20,309
Federal government	19,173	14,608
Other	25,207	31,386
	674,270	718,681
Allowance for doubtful accounts	(41,643)	(33,332)
	\$ 632,627	\$ 685,349

## 5. Inventories held for sale:

### (a) Sales:

Inventories held for sale consists of pharmaceuticals, medical supplies and personal protective equipment. During the year ended March 31, 2025, \$368,460 (2024 – \$351,979) of inventories were sold by the Authority to other Health Authorities or entities under the common control of the Province.

### (b) Inventory write-down:

During the year ended March 31, 2025, PHSa revalued \$18,164 (2024 – \$20,155) of inventory to net realizable value.

## 6. Accounts payable and accrued liabilities:

	2025	2024
Trade accounts payable and accrued liabilities	\$ 530,573	\$ 500,195
Salaries and benefits payable	262,138	273,618
Accrued vacation pay	136,502	117,243
Long-term accounts payable	3,143	3,455
Patient trust funds	947	677
	\$ 933,303	\$ 895,188

Long-term accounts payable are obligations related to the construction of Abbotsford Regional Hospital and Cancer Centre.

# PROVINCIAL HEALTH SERVICES AUTHORITY

Notes to Consolidated Financial Statements  
(Amounts expressed in thousands of dollars)

Year ended March 31, 2025

## 7. Deferred operating contributions:

Deferred operating contributions represent government transfers from the Ministry of Health and other sources in the form of externally restricted operating funding received for various programs and initiatives.

	2025	2024
Deferred operating contributions, beginning of year	\$ 25,013	\$ 27,342
Contributions received during the year	287	-
Transferred to deferred capital contributions	-	(1,802)
Amounts recognized as revenue in the year	(41)	(527)
Deferred operating contributions, end of year	\$ 25,259	\$ 25,013

## 8. Deferred research and designated contributions:

Deferred research and designated contributions represent unspent contributions received to fund research and other activities. Contributions are received from Canadian Institute of Health Research, Canadian Cancer Society, Genome Canada, Terry Fox Research Institute, National Institutes of Health, foundations, pharmaceutical companies and other donors, for various research projects in the fields of diagnostics, treatment and prevention, clinical trials, health promotion, and other special purpose initiatives.

Government transfers	2025	2024
Deferred research and designated contributions, beginning of year	\$ 4,874	\$ 10,255
Contributions received during the year	23,308	11,999
Amounts to be received in future periods	5,942	5,239
Transferred to deferred capital contributions	(130)	(7)
Amounts recognized as revenue in the year	(28,858)	(22,612)
Deferred research and designated contributions, end of year	\$ 5,136	\$ 4,874

# PROVINCIAL HEALTH SERVICES AUTHORITY

Notes to Consolidated Financial Statements  
(Amounts expressed in thousands of dollars)

Year ended March 31, 2025

## 8. Deferred research and designated contributions (continued):

Other contributions	2025	2024
Deferred research and designated contributions, beginning of year	\$ 50,437	\$ 49,974
Contributions received during the year	116,787	111,672
Amounts to be received in future periods	22,432	16,823
Transferred to deferred capital contributions	(5,010)	(8,196)
Amounts recognized as revenue in the year	(137,619)	(119,836)
Deferred research and designated contributions, end of year	\$ 47,027	\$ 50,437
	2025	2024
Government transfers	\$ 5,136	\$ 4,874
Other contributions	47,027	50,437
Balance, end of year	\$ 52,163	\$ 55,311

## 9. Government Partnerships:

### (a) ARHCC Inc.:

The following is the condensed supplementary financial information of ARHCC Inc. as at and for the years ended March 31:

	2025	2024
Financial assets	\$ 155,203	\$ 159,575
Liabilities	375,678	385,500
Net debt	220,475	225,924
Non-financial assets	223,056	228,510
Accumulated surplus	2,586	2,581
Revenues	56,775	69,673
Expenses	56,780	69,668
(Deficit) surplus	(5)	5

As described in note 1(b), the Authority has a 15% interest in ARHCC Inc., which is recorded on a proportional consolidation basis in the Authority's consolidated financial statements.

# PROVINCIAL HEALTH SERVICES AUTHORITY

Notes to Consolidated Financial Statements  
(Amounts expressed in thousands of dollars)

Year ended March 31, 2025

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## 9. Government Partnerships (continued):

### (b) Clinical & Systems Transformation (CST):

CST is a multi-year project designed to improve the safety, quality and consistency of patient care across three British Columbia health organizations: Vancouver Coastal Health (VCH), Providence Health Care (PHC) and PHSA. CST will support the health organizations in establishing common clinical and process standards, including workflows, order sets, clinical guidelines, integrated plans of care and a common electronic health record.

The project is jointly controlled by VCH and PHSA, whereby capital and operating costs are allocated between VCH and PHSA based on identifiable cost drivers. If no cost drivers can be identified, then 75% of the shared costs will be allocated to VCH and 25% of the shared costs will be allocated to PHSA. This arrangement is considered "Assets under shared control" under PS 3060, *Interest in Partnerships*, and therefore, PHSA records its proportionate share of CST costs based on its 25% allocation where costs are not specifically identifiable to PHSA.

The project reached substantial completion on November 5, 2022, upon which time PHSA commenced amortization of the project capital costs. PHSA's allocated capital costs related to the system asset are reflected in note 14 under Clinical information systems.

As at March 31, 2025 \$226,005 (2024 - \$211,980) representing PHSA's portion of deferred capital funding from the Ministry of Health is recorded in Deferred Capital Contributions (note 12).

Included in other expenses for the year ended March 31, 2025 is \$7,103 (2024 - \$12,924) related to project operating costs.

# PROVINCIAL HEALTH SERVICES AUTHORITY

Notes to Consolidated Financial Statements  
(Amounts expressed in thousands of dollars)

Year ended March 31, 2025

## 10. Debt:

	2025	2024
P3:		
Abbotsford Regional Hospital and Cancer Centre, 30 year contract to May 2038 with Access Health Abbotsford Ltd., payable in accordance with the project agreement terms including annual interest of 7.75%	\$ 48,970	\$ 50,486
BC Cancer Centre for the North, 30 year contract to September 2042 with Plenary Health Prince George GP, payable in monthly payments of \$117 including annual interest of 8.09% in accordance with the project agreement terms	15,130	15,297
Phase 2 BC Children's and BC Women's Redevelopment Project, 30 year contract to June 2047 with Affinity Partnerships, payable in monthly payments of \$1,195 including annual interest of 6.61% in accordance with the project agreement terms	165,891	169,149
	\$ 229,991	\$ 234,932

Required principal repayments on P3 debt for the years ending March 31 are disclosed in note 16(d).

# PROVINCIAL HEALTH SERVICES AUTHORITY

Notes to Consolidated Financial Statements  
(Amounts expressed in thousands of dollars)

Year ended March 31, 2025

## 11. Employee benefits:

### (a) Retirement allowance:

Certain employees with ten or more years of service and having reached a certain age are entitled to receive special payments upon retirement or as specified by collective or employee agreements. These payments are based upon accumulated sick leave credits and entitlements for each year of service.

The Authority's liabilities are based on an actuarial valuation as at the early measurement date of December 31, 2024 and extrapolated to March 31, 2025 from which the service cost and interest cost components of expense for the fiscal year ended March 31, 2025 are derived. The next expected valuation will be as of December 31, 2027.

Information about retirement allowance benefits is as follows:

	2025	2024
Accrued benefit obligation:		
Severance benefits	\$ 120,031	\$ 104,608
Sick leave benefits	54,326	50,229
	174,357	154,837
Unamortized actuarial loss	(25,532)	(17,391)
Accrued benefit liability	\$ 148,825	\$ 137,446

The movement in accrued benefit liability for retirement allowance reported on the consolidated statement of financial position is as follows:

	2025	2024
Accrued benefit liability, beginning of year	\$ 137,446	\$ 123,647
Net benefit expense:		
Current service cost	10,615	10,177
Interest expense	5,563	5,242
Amortization of actuarial loss	2,727	2,759
Net benefit expense	18,905	18,178
Benefits paid	(7,526)	(6,114)
Accrued benefit obligation transferred from other Health Authorities	-	1,735
Accrued benefit liability, end of year	\$ 148,825	\$ 137,446

# PROVINCIAL HEALTH SERVICES AUTHORITY

Notes to Consolidated Financial Statements  
(Amounts expressed in thousands of dollars)

Year ended March 31, 2025

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## 11. Employee benefits (continued):

### (a) Retirement allowance (continued):

The significant actuarial assumptions adopted in measuring the Authority's accrued retirement benefit obligation are as follows:

	2025	2024
Accrued benefit obligation as at March 31:		
Discount rate	3.60%	3.49%
Rate of compensation increase	2.50%	3.00%
Benefit costs for years ended March 31:		
Discount rate	3.49%	3.55%
Rate of compensation increase	2.50%	3.00%

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### (b) Healthcare Benefit Trust benefits:

The Healthcare Benefit Trust (the "Trust") administers long-term disability and group life insurance, accidental death and dismemberment, extended health and dental claims ("health and welfare benefits") for certain employee groups of the Authority and other provincially funded organizations.

The Authority and all other participating employers are jointly responsible for the liabilities of the Trust should any participating employers be unable to meet their obligation to contribute to the Trust.

The Trust is a multiple employer plan, with the Authority's assets and liabilities being segregated with regards to long-term disability benefits after September 30, 1997 and health and welfare benefits after December 31, 2014. Accordingly, the Authority's net Trust (assets) liabilities are reflected in these consolidated financial statements.

The Authority's assets as of March 31, 2025 are based on the actuarial valuation at December 31, 2024, extrapolated to March 31, 2025. The next expected valuation will be as of December 31, 2025.

# PROVINCIAL HEALTH SERVICES AUTHORITY

Notes to Consolidated Financial Statements  
(Amounts expressed in thousands of dollars)

Year ended March 31, 2025

## 11. Employee benefits (continued):

### (b) Healthcare Benefit Trust benefits (continued):

The long-term disability and health and welfare benefits asset reported on the consolidated statement of financial position is as follows:

	2025	2024
Accrued benefit obligation	\$ 138,389	\$ 124,444
Fair value of plan assets	(183,974)	(143,773)
<b>Net (asset)</b>	<b>\$ (45,585)</b>	<b>\$ (19,329)</b>
	2025	2024
Long-term disability and health and welfare benefits (asset)/liability, beginning of year	\$ (19,329)	\$ 2,390
Net benefit expense:		
Health and welfare benefit expense	45,218	37,844
Actuarial loss	7,939	2,668
Long-term disability expense	18,926	14,672
Interest expense	7,057	6,863
Non-employer contributions	(620)	(1,725)
Expected return on assets	(8,741)	(7,211)
<b>Net benefit expense</b>	<b>69,779</b>	<b>53,111</b>
Contributions to the plan	(96,035)	(74,830)
Long-term disability and health and welfare benefits (asset), end of year	\$ (45,585)	\$ (19,329)
Benefits paid to claimants	\$ 69,561	\$ 58,957
Plan assets consist of:		
	2025	2024
Debt securities	37%	37%
Foreign equities	35%	36%
Canadian equities and other	28%	27%
<b>Total</b>	<b>100%</b>	<b>100%</b>

# PROVINCIAL HEALTH SERVICES AUTHORITY

Notes to Consolidated Financial Statements  
(Amounts expressed in thousands of dollars)

Year ended March 31, 2025

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## 11. Employee benefits (continued):

### (b) Healthcare Benefit Trust benefits (continued):

The significant actuarial assumptions adopted in measuring the Authority's long-term disability benefit assets are as follows:

	2025	2024
Accrued benefit obligation as at March 31:		
Discount rate	5.70%	5.80%
Rate of benefit increase	2.25%	3.00%
Benefit costs for years ended March 31:		
Discount rate	5.80%	5.90%
Rate of compensation increase	2.25%	3.00%
Expected future inflationary increases	2.00%	2.00%
Expected long-term rate of return on plan assets	5.70%	5.80%
Actual long-term rate of return on plan assets	12.06%	9.61%

### (c) Joint benefit trusts:

Effective April 1, 2017, management of the long-term disability and health and welfare benefits being provided to Health Science Professionals Bargaining Association, Community Bargaining Association, and Facilities Bargaining Association employees transitioned to joint benefit trusts. Employer contributions to the joint benefit trusts are based on a specified percentage of payroll costs. During the year ended March 31, 2025, the Authority made contributions to these joint benefit trusts totaling \$51,398 (2024 - \$45,970).

# PROVINCIAL HEALTH SERVICES AUTHORITY

Notes to Consolidated Financial Statements  
(Amounts expressed in thousands of dollars)

Year ended March 31, 2025

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## 11. Employee benefits (continued):

### (d) Employee pension benefits:

The Authority and its employees contribute to the Municipal Pension Plan and the Public Service Pension Plan, multi-employer defined benefit pension plans governed by the *BC Public Sector Pension Plans Act*, and to the Ambulance Paramedics of British Columbia – C.U.P.E. Local 873 Supplemental Pension Plan.

Employer contributions to the Municipal Pension Plan of \$146,499 (2024 – \$127,937) were expensed during the year. Every three years, an actuarial valuation is performed to assess the financial position of the plan and the adequacy of plan funding. The most recent actuarial valuation for the plan at December 31, 2021 indicated a funding surplus of approximately \$3,761 million. The actuary does not attribute portions of the surplus to individual employers. The plan covers approximately 256,000 active members, of which approximately 20,000 (2024 – 18,000) are employees of the Authority. The next expected valuation will be as of December 31, 2024, with results available in 2025.

Employer contributions to the Public Service Pension Plan of \$44,477 (2024 – \$40,119) were expensed during the year. Every three years, an actuarial valuation is performed to assess the financial position of the plan and the adequacy of plan funding. The most recent actuarial valuation for the plan at March 31, 2023 indicated a funding surplus of approximately \$4,491 million. The actuary does not attribute portions of the surplus to individual employers. The plan covers approximately 76,000 active members, of which approximately 5,400 (2024 – 4,900) are employees of the Authority. The next actuarial valuation will be as of March 31, 2026, with results available in 2027.

The Ambulance Paramedics of British Columbia – C.U.P.E. Local 873 Supplemental Pension Plan is a single employer defined contribution plan. Employer contributions to the Ambulance Paramedics of British Columbia – C.U.P.E. Local 873 Supplemental Pension Plan of \$8,954 (2024 – \$7,638) were expensed during the year. As at March 31, 2025, the plan covered approximately 3,178 (2024 – 2,945) active members, all of which are employees of the BC Emergency Health Services.

# PROVINCIAL HEALTH SERVICES AUTHORITY

Notes to Consolidated Financial Statements  
(Amounts expressed in thousands of dollars)

Year ended March 31, 2025

## 12. Deferred capital contributions:

Deferred capital contributions represent externally restricted contributions and other funding received for the purchase of tangible capital assets.

	2025	2024
Deferred capital contributions, beginning of year	\$ 1,617,906	\$ 1,627,327
Capital contributions received:		
Ministry of Health	139,548	118,782
Foundations and auxiliaries	29,375	16,760
Other	7,948	2,853
	176,871	138,395
Transfer of tangible capital assets to other Health Authorities	-	(4,038)
Amortization for the year	(145,680)	(143,778)
Deferred capital contributions, end of year	\$ 1,649,097	\$ 1,617,906

Deferred capital contributions comprise the following:

	2025	2024
Contributions used to purchase tangible capital assets	\$ 1,422,900	\$ 1,385,978
Unspent contributions	226,197	231,928
	\$ 1,649,097	\$ 1,617,906

## 13. Asset retirement obligation:

The Authority has recognized asset retirement obligations representing the estimated cost to settle obligations related to leased and owned premises at future dates as follows:

### (a) Asbestos obligation:

The Authority owns and operates several buildings that are known to contain asbestos which represents a health hazard upon renovation or demolition of the buildings. Provincial regulations require asbestos to be removed in a prescribed manner when the building is demolished. The Authority has recognized an obligation relating to the removal and post-removal care of the asbestos in these buildings. The asset retirement obligations capitalized in respect of building asbestos are amortized over the remaining useful life of the buildings. The buildings have an estimated useful life of 15 – 50 years from the date of construction, of which the remaining useful lives vary. The settlement of these obligations will occur when the buildings undergo major renovations or demolition.

# PROVINCIAL HEALTH SERVICES AUTHORITY

Notes to Consolidated Financial Statements  
(Amounts expressed in thousands of dollars)

Year ended March 31, 2025

## 13. Asset retirement obligation (continued):

### (b) Leasehold restoration obligation:

The Authority has entered into several lease agreements for facilities in which there is a legal obligation to decommission any leasehold improvements constructed or installed by the Authority at the end of the lease term. The Authority has recognized asset retirement obligations representing the estimated cost to decommission any leasehold improvements and restore the leased premises to its original state at a future date. The asset retirement obligations capitalized in respect of leasehold improvements are amortized over the lease term. The lease agreements have various terms ranging from 1 – 20 years, of which various lease years remain. The settlement of these obligations will occur at the expiry of the leases.

The value of the obligations is management's best estimate determined by discounting the estimated cash outflows to the present value over the term to expected settlement, using a discount rate of 3.60% (2024 – 3.49%). Estimated future cash flows are adjusted for an inflation factor of 2.00% (2024 – 2.00%).

Changes to the asset retirement obligation in the year are as follows:

Asset Retirement Obligation	Asbestos remediation	Leasehold restoration	Balance at March 31, 2025
Opening balance	\$ 20,550	\$ 3,170	\$ 23,720
New liabilities	108	118	226
Liabilities settled/adjusted	-	(142)	(142)
Accretion expense	549	109	658
Changes in estimate	(185)	512	327
Closing balance	\$ 21,022	\$ 3,767	\$ 24,789

Asset Retirement Obligation	Asbestos remediation	Leasehold restoration	Balance at March 31, 2024
Opening balance	\$ 18,099	\$ 2,856	\$ 20,955
New liabilities	-	600	600
Liabilities settled/adjusted	(62)	(312)	(374)
Accretion expense	440	90	530
Changes in estimate	2,073	(64)	2,009
Closing balance	\$ 20,550	\$ 3,170	\$ 23,720

# PROVINCIAL HEALTH SERVICES AUTHORITY

Notes to Consolidated Financial Statements  
(Amounts expressed in thousands of dollars)

Year ended March 31, 2025

## 14. Tangible capital assets:

Cost	2024	Additions	Disposals	Transfers	2025
Land	\$ 148,698	\$ -	\$ -	\$ -	\$ 148,698
Land improvements	8,733	-	(33)	241	8,941
Buildings	1,564,363	43	(10,596)	9,122	1,562,932
Equipment	700,746	37,721	(13,159)	26,927	752,235
Information systems	433,420	3,741	(525)	23,972	460,608
Clinical information systems (note 9(b))	166,299	-	-	9,682	175,981
Leasehold improvements	66,963	645	(2,974)	11,767	76,401
Vehicles	132,509	19,045	(6,098)	137	145,593
Construction in progress	72,163	92,960	-	(48,652)	116,471
Equipment and information systems in progress	24,810	29,607	-	(33,196)	21,221
<b>Total</b>	<b>\$3,318,704</b>	<b>\$ 183,762</b>	<b>\$ (33,385)</b>	<b>\$ -</b>	<b>\$ 3,469,081</b>

Accumulated amortization	2024	Amortization	Disposals	Transfers	2025
Land improvements	\$ 6,394	\$ 641	\$ (33)	\$ -	\$ 7,002
Buildings	577,563	38,798	(8,882)	-	607,479
Equipment	507,764	51,004	(12,539)	-	546,229
Information systems	350,478	34,887	(527)	-	384,838
Clinical information systems (note 9(b))	15,148	11,320	-	-	26,468
Leasehold improvements	40,811	3,537	(2,277)	-	42,071
Vehicles	77,902	11,957	(5,841)	-	84,018
<b>Total</b>	<b>\$1,576,060</b>	<b>\$ 152,144</b>	<b>\$ (30,099)</b>	<b>\$ -</b>	<b>\$ 1,698,105</b>

# PROVINCIAL HEALTH SERVICES AUTHORITY

Notes to Consolidated Financial Statements  
(Amounts expressed in thousands of dollars)

Year ended March 31, 2025

## 14. Tangible capital assets (continued):

Cost	2023	Additions	Disposals	Transfers	2024
Land	\$ 143,780	\$ -	\$ -	\$ 4,918	\$ 148,698
Land improvements	8,733	-	-	-	8,733
Buildings	1,559,218	2,223	(49)	2,971	1,564,363
Equipment	692,724	26,889	(27,529)	8,662	700,746
Information systems	403,524	2,723	(168)	27,341	433,420
Clinical information systems (note 9(b))	149,379	-	-	16,920	166,299
Leasehold improvements	63,662	621	(802)	3,482	66,963
Vehicles	119,689	14,827	(2,748)	741	132,509
Construction in progress	47,105	50,521	-	(25,463)	72,163
Equipment and information systems in progress	35,916	32,666	-	(43,772)	24,810
<b>Total</b>	<b>\$3,223,730</b>	<b>\$ 130,470</b>	<b>\$ (31,296)</b>	<b>\$ (4,200)</b>	<b>\$ 3,318,704</b>

Accumulated amortization	2023	Amortization	Disposals	Transfers	2024
Land improvements	\$ 5,759	\$ 635	\$ -	\$ -	\$ 6,394
Buildings	536,602	40,986	(25)	-	577,563
Equipment	482,076	52,897	(27,047)	(162)	507,764
Information systems	315,244	35,402	(168)	-	350,478
Clinical information systems (note 9(b))	4,596	10,552	-	-	15,148
Leasehold improvements	38,682	2,844	(715)	-	40,811
Vehicles	69,827	10,481	(2,406)	-	77,902
<b>Total</b>	<b>\$1,452,786</b>	<b>\$ 153,797</b>	<b>\$ (30,361)</b>	<b>\$ (162)</b>	<b>\$ 1,576,060</b>

# PROVINCIAL HEALTH SERVICES AUTHORITY

Notes to Consolidated Financial Statements  
(Amounts expressed in thousands of dollars)

Year ended March 31, 2025

## 14. Tangible capital assets (continued):

Net book value	2025	2024
Land	\$ 148,698	\$ 148,698
Land improvements	1,939	2,339
Buildings	955,453	986,800
Equipment	206,006	192,982
Information systems	75,770	82,942
Clinical information systems	149,513	151,151
Leasehold improvements	34,330	26,152
Vehicles	61,575	54,607
Construction in progress	116,471	72,163
Equipment and information systems in progress	21,221	24,810
<b>Total</b>	<b>\$ 1,770,976</b>	<b>\$ 1,742,644</b>

Tangible capital assets are funded as follows:

	2025	2024
Deferred capital contributions	\$ 1,442,900	\$ 1,385,978
Debt	193,639	200,088
Internally funded	154,437	156,578
<b>Tangible capital assets</b>	<b>\$ 1,770,976</b>	<b>\$ 1,742,644</b>

## 15. Inventories held for use:

	2025	2024
Pharmaceuticals	\$ 76,500	\$ 67,836
Medical supplies	1,624	1,270
	<b>\$ 78,124</b>	<b>\$ 69,106</b>

During the year ended March 31, 2025, PHSA wrote off \$1,218 (2024 - \$nil) of expired antiviral biologicals inventory.

# PROVINCIAL HEALTH SERVICES AUTHORITY

Notes to Consolidated Financial Statements  
(Amounts expressed in thousands of dollars)

Year ended March 31, 2025

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## 16. Commitments and contingencies:

- (a) Construction, equipment and information systems in progress:

As at March 31, 2025, the Authority had outstanding commitments for construction, equipment and information systems in progress of \$303,003 (2024 - \$76,979).

- (b) Contractual obligations:

The Authority has entered into various contracts for services within the normal course of operations. The estimated contractual obligations under these contracts are as follows:

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2026	\$	412,996
2027		255,261
2028		218,003
2029		177,493
2030		91,587
Thereafter		311,677
	\$	1,467,017

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- (c) Operating leases:

The aggregate minimum future annual rentals under operating leases for the years ending March 31 are as follows:

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2026	\$	37,120
2027		29,733
2028		20,529
2029		15,958
2030		12,592
Thereafter		37,011
	\$	152,943

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# PROVINCIAL HEALTH SERVICES AUTHORITY

Notes to Consolidated Financial Statements  
(Amounts expressed in thousands of dollars)

Year ended March 31, 2025

## 16. Commitments and contingencies (continued):

### (d) Public-private partnerships commitments:

ARHCC Inc. entered into a multi-year P3 contract with the private sector partner Access Health Abbotsford Ltd. (“AHA”). Under the agreement, AHA designed, constructed, financed and will maintain the Abbotsford Regional Hospital and Cancer Centre facilities until the end of the term of the agreement in May 2038. Payment guarantees have been provided by the Province for the payment obligations to AHA.

PHSA entered into a multi-year P3 contract with the private sector partner Plenary Health Prince George GP (“Plenary Health”) to build the BC Cancer Agency Centre for the North in Prince George, BC. Under the agreement, Plenary Health designed, constructed, financed and will maintain the facilities until the end of the term of the agreement in September 2042. Payment guarantees have been provided by the Province for the payment obligations to Plenary Health.

PHSA entered into a multi-year P3 contract with the private sector partner Affinity Partnerships. Under the agreement, Affinity Partnerships designed, constructed, partially financed and will maintain the Teck Acute Care Centre at BC Children’s Hospital until the end of the term of the agreement in June 2047. Payment guarantees have been provided by the Province for the payment obligations to Affinity Partnerships.

The information presented below shows the anticipated cash outflow for future obligations under these contracts for the capital cost and financing of the asset, the facility maintenance (“FM”) and the lifecycle costs. The asset values are recorded as tangible capital assets and the corresponding liabilities are recorded as debt and disclosed in note 10. FM and lifecycle payments to the private partners are contingent on specified performance criteria and include an estimation of inflation, where applicable.

	Capital and financing	FM and lifecycle	Total payments
2026	\$ 21,704	\$ 11,756	\$ 33,460
2027	21,812	13,166	34,978
2028	21,919	13,334	35,253
2029	21,844	17,439	39,283
2030	21,947	16,001	37,948
Thereafter	321,452	269,309	590,761
	\$ 430,678	\$ 341,005	\$ 771,683

# PROVINCIAL HEALTH SERVICES AUTHORITY

Notes to Consolidated Financial Statements  
(Amounts expressed in thousands of dollars)

Year ended March 31, 2025

## 16. Commitments and contingencies (continued):

(d) Public-private partnerships commitments (continued):

Required principal repayments on P3 debt for the years ending March 31 included in capital and financing commitments above are as follows:

2026	\$	5,404
2027		5,904
2028		6,409
2029		7,017
2030		7,640
Thereafter		197,617
	\$	229,991

(e) Litigation and claims:

Risk management and insurance services for all health authorities in BC are provided by the Risk Management and Government Security Branch of the Ministry of Finance.

The nature of the Authority's activities is such that there is litigation pending or in progress at any time. With respect to unsettled claims at March 31, 2025, management is of the opinion that the Authority has valid defenses and appropriate insurance coverage in place, or if there is unfunded risk, such claims are not expected to have a material effect on the Authority's financial position. Outstanding contingencies are reviewed on an ongoing basis and are provided for based on management's best estimate of the ultimate settlement.

## 17. Statement of operations:

(a) Other contributions:

	2025	2024
Other health authorities	\$ 78,941	\$ 78,941
Foundations and auxiliaries	49,101	36,440
Other ministries	5,430	5,368
Federal government	1,859	2,395
Other	517	1,375
	\$ 135,848	\$ 124,519

# PROVINCIAL HEALTH SERVICES AUTHORITY

Notes to Consolidated Financial Statements  
(Amounts expressed in thousands of dollars)

Year ended March 31, 2025

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## 17. Statement of operations (continued):

(b) Other revenues:

	2025		2024	
Recoveries from sales of goods and services	\$	48,220	\$	41,797
Parking		4,277		4,093
Drug sales		1,351		1,720
Other		4,521		6,212
	\$	58,369	\$	53,822

(c) Patients, clients and residents:

	2025		2024	
Non-residents of BC	\$	13,658	\$	14,026
Non-residents of Canada		10,300		7,635
Federal government		3,224		6,740
Workers' Compensation Board		2,394		2,165
Residents of BC self pay		829		1,248
Preferred accommodation		759		824
Other		3,390		2,923
	\$	34,554	\$	35,561

# PROVINCIAL HEALTH SERVICES AUTHORITY

Notes to Consolidated Financial Statements  
(Amounts expressed in thousands of dollars)

Year ended March 31, 2025

## 17. Statement of operations (continued):

(d) The following is a summary of expenses by object:

	2025	2024
<b>Compensation:</b>		
Compensation	\$ 2,565,333	\$ 2,234,594
Employee benefits	632,770	560,014
Actuarial loss on event-driven employee benefits	7,939	2,668
	<u>3,206,042</u>	<u>2,797,276</u>
<b>Referred-out and contracted services:</b>		
Other health authorities and BC government reporting entities	754,766	752,165
Health and support services providers and other	379,501	341,463
	<u>1,134,267</u>	<u>1,093,628</u>
<b>Supplies:</b>		
Drugs and medical gases	436,776	393,508
Medical and surgical	105,206	103,397
Diagnostic	52,203	48,391
Fuel	12,935	12,593
Food and dietary	12,223	9,429
Housekeeping and laundry	8,024	8,072
Printing, stationery and office	7,972	7,348
Other	34,298	31,847
	<u>669,637</u>	<u>614,585</u>
<b>Equipment and building services:</b>		
Equipment	353,659	288,437
Rent	71,615	75,422
Building and grounds service contracts	23,879	16,819
Plant operations (utilities)	12,629	12,444
	<u>461,782</u>	<u>393,122</u>
<b>Cost of inventories sold:</b>		
Other health authorities and BC government reporting entities	368,460	351,979
Non-BC government reporting entities	-	15,828
	<u>368,460</u>	<u>367,807</u>
<b>Sundry:</b>		
Professional fees	151,829	139,039
Travel	28,778	27,163
Delivery and courier	11,891	12,258
Communication and data processing	10,561	10,579
Other	55,247	45,325
	<u>258,306</u>	<u>234,364</u>
Research and designated expenses	166,477	142,448
Amortization of tangible capital assets	152,144	153,797
Write-down of inventories held for sale	18,164	20,155
Interest on debt	16,519	16,854
Net book value of disposed tangible capital assets	3,286	935
Write-down of inventories held for use	1,218	-
Accretion of asset retirement obligations	658	530
	<u>\$ 6,456,960</u>	<u>\$ 5,835,501</u>

# PROVINCIAL HEALTH SERVICES AUTHORITY

Notes to Consolidated Financial Statements  
(Amounts expressed in thousands of dollars)

Year ended March 31, 2025

## 18. Supplementary cash flow information:

Net change in non-cash operating items:

	2025	2024
Accounts receivable	\$ 52,722	\$ (45,298)
Accounts payable and accrued liabilities	38,115	77,746
Inventories held for sale	19,967	44,260
Deferred operating contributions	246	(2,329)
Deferred research and designated contributions	(3,148)	(4,918)
Inventories held for use	(10,236)	(12,579)
Prepaid expenses	(18,285)	(14,578)
	\$ 79,381	\$ 42,304

## 19. Related parties and other agencies:

### (a) BC government reporting entities:

The Authority is related through common control to all Province of BC ministries, agencies, Crown corporations, school districts, health authorities, hospital societies, universities and colleges that are included in the provincial government reporting entity. Transactions with these entities, unless disclosed otherwise, are considered to be in the normal course of operations and are recorded at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

Referred out and contracted services expenses, as outlined in note 17(d) are measured at the exchange amount, which is the amount established and agreed to by the related parties, and differs from fair market value.

The health authorities provide various services to each other relating to the provision of healthcare and other support services. The related revenues and expenses are reflected in the consolidated statement of operations and accumulated operating surplus and are recorded on a cost recovery basis, as the entities would have otherwise delivered the services themselves. As a result, the values recorded in the consolidated financial statements approximate fair value.

### (b) Foundations and auxiliaries:

The following foundations and auxiliaries were established to raise funds for the respective hospitals and/or health services within the Authority. The foundations and auxiliaries are separate legal entities incorporated under the *Society Act of British Columbia* with separate governance structures. The foundations and some of the auxiliaries are registered charities under the provisions of the *Income Tax Act of Canada*. The financial and non-financial assets and liabilities and results from operations of the foundations and auxiliaries are not included in the consolidated financial statements of the Authority.

# PROVINCIAL HEALTH SERVICES AUTHORITY

Notes to Consolidated Financial Statements  
(Amounts expressed in thousands of dollars)

Year ended March 31, 2025

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## 19. Related parties and other agencies (continued):

### (b) Foundations and auxiliaries (continued):

The Authority has the economic relationships with the following foundations and auxiliaries:

BC Cancer Foundation  
Pacific Public Health Foundation (formerly BCCDC Foundation for Population and Public Health)  
British Columbia's Children's Hospital Foundation  
British Columbia's Women's Hospital and Health Centre Foundation  
The Auxiliary to British Columbia's Children's Hospital  
British Columbia's Women's Hospital and Health Centre Auxiliary  
British Columbia Centre of Excellence for Women's Health Society  
British Columbia Emergency Health Services Foundation  
British Columbia Mental Health Foundation

During the year, the Authority received contributions of \$139 million (2024 – \$110 million) from the various foundations and auxiliaries.

## 20. Risk management:

The Authority is exposed to credit risk, liquidity risk and foreign exchange risk from its financial instruments. Qualitative and quantitative analysis of the significant risks from the Authority's financial instruments is provided below by type of risk.

### (a) Credit risk:

Credit risk primarily arises from the Authority's accounts receivable. The risk exposure is limited to the carrying amounts at the date of the consolidated statement of financial position.

Accounts receivable primarily consist of amounts receivable from the Ministry, other health authorities and BC government reporting entities, patients, clients and agencies, hospital foundations and auxiliaries, grantors, etc. To reduce the risk, the Authority periodically reviews the collectability of its accounts receivable and establishes an allowance based on its best estimate of potentially uncollectible amounts. As at March 31, 2025, the amount of allowance for doubtful accounts was \$41,643 (2024 – \$33,332).

The Authority is not exposed to significant credit risk with respect to the amounts receivable from the Ministry, other health authorities and BC government reporting entities.

# PROVINCIAL HEALTH SERVICES AUTHORITY

Notes to Consolidated Financial Statements  
(Amounts expressed in thousands of dollars)

Year ended March 31, 2025

## 20. Risk management (continued):

### (b) Liquidity risk:

Liquidity risk is the risk that the Authority will not be able to meet its financial obligations as they become due. It is the Authority's intention to meet its financial obligations through the collection of current accounts receivable, cash on hand and future funding from the Ministry.

The Authority's principal source of funding is from the Ministry. The Authority is not subject to debt covenants or any other capital requirements with respect to operating funding. Funding received for designated purposes must be used for the purpose outlined in the funding letter or grant documentation. The Authority has complied with the external restrictions on the funding provided.

All of the Authority's financial assets mature within one year. The tables below show when various financial liabilities mature:

2025				
Financial liabilities	Up to 1 year	1 to 5 years	Over 5 years	Total
Accounts payable and accrued liabilities	\$ 929,742	\$ 1,178	\$ 2,383	\$ 933,303
Long-term debt	5,404	26,970	197,617	229,991
<b>Total financial liabilities</b>	<b>\$ 935,146</b>	<b>\$ 28,148</b>	<b>\$ 200,000</b>	<b>\$ 1,163,294</b>

2024				
Financial liabilities	Up to 1 year	1 to 5 years	Over 5 years	Total
Accounts payable and accrued liabilities	\$ 891,259	\$ 1,053	\$ 2,876	\$ 895,188
Long-term debt	4,942	24,734	205,256	234,932
<b>Total financial liabilities</b>	<b>\$ 896,201</b>	<b>\$ 25,787</b>	<b>\$ 208,132</b>	<b>\$ 1,130,120</b>

Long-term debt pertaining to P3 projects is funded through the ongoing annual operating grants received from the Ministry.

# PROVINCIAL HEALTH SERVICES AUTHORITY

Notes to Consolidated Financial Statements  
(Amounts expressed in thousands of dollars)

Year ended March 31, 2025

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## 20. Risk management (continued):

### (c) Foreign exchange risk:

The Authority's operating results and financial position are reported in Canadian dollars. As the Authority operates in an international environment, some of the Authority's financial instruments and transactions are denominated in currencies other than the Canadian dollar. The results of the Authority's operations are subject to currency transaction and translation risks.

The Authority makes payments denominated in US dollars and other currencies. The currency most contributing to the foreign exchange risk is the US dollar.

Comparative foreign exchange rates as at March 31 are as follows:

	2025	2024
US dollar per Canadian dollar	\$ 0.696	\$ 0.737

The Authority has not entered into any agreements or purchased any foreign currency hedging arrangements to hedge possible currency risks, as management believes that the foreign exchange risk derived from currency conversions is not significant. The foreign currency financial instruments are short term in nature and do not give rise to significant foreign currency risk.

# PROVINCIAL HEALTH SERVICES AUTHORITY

Notes to Consolidated Financial Statements  
(Amounts expressed in thousands of dollars)

Year ended March 31, 2025

## 21. BC Societies Act:

Under the Societies Act of British Columbia, the Authority is subject to certain financial statement disclosure requirements. These disclosure requirements include: (a) remuneration paid to the Society's directors, (b) remuneration paid to the ten most highly paid employees and contractors of the Society who were paid at least seventy-five thousand dollars during the period, and (c) any financial assistance provided by the Society during the period that was outside the ordinary course of activities.

### (a) Remuneration paid to Directors:

The following table sets out remuneration paid to each member of the PHSA Board of Directors for the year ended March 31, 2025:

Board Position	2025
Board Chair	\$ 53
Chair - Cultural Safety & Humility Committee	32
Chair - Finance & Operations Committee	30
Chair - People & Governance	29
Chair - Research and Academic Development	28
Chair- Quality & Safety Committee	30
Chair- Audit	31
Director & Secretary of the Board, term ended December 31, 2024	19
Director	25
Director	31
Director	23
Director	28
Director	26
	\$ 385

### (b) Remuneration paid to highest paid employees and contractors:

The ten most highly remunerated persons whose remuneration was at least seventy-five thousand dollars during the year ended March 31, 2025 received an aggregate of \$8,040 (2024 – \$7,851) from the Authority during that period. All of these individuals are physicians.

### (c) Financial assistance:

The Authority did not provide any financial assistance outside the ordinary course of activities during the year ended March 31, 2025.

## 22. Comparative Figures

Certain prior year figures have been reclassified to conform with the current year's financial statement presentation.