

Security Culture and the Reasonable Person

The complexities of culture and security awareness.



Why Culture?





Topics

Consumer Protection BC
Culture
Reasonable Person
Strategy
Changing Culture

Our Laws

- We are responsible for enforcing the following laws in BC:
 - [Business Practices and Consumer Protection Act](#)
 - [Cremation, Interment and Funeral Services Act](#)
 - [Motion Picture Act](#)





Leadership

- *Robert Gialloreto named by Business Worldwide as Best CEO Non-Profit Organization, Canada; Visionary CEO of the Year, Canada*
- *Vice-chair of the Real Estate Council of BC (RECBC)*





2019 Best Workplaces™ in Canada – Less than 100 employees

2018 Best Workplaces™ in Canada – Less than 100 employees

2018 Best Workplaces™ in British Columbia

2017 Best Workplaces™ in Canada – Small

Our Values



TRUST



ACCOUNTABILITY



INTEGRITY



EXCELLENCE



IMPACT





Culture

What is Culture? (According to Webster's)

- The customary beliefs, social forms, and material traits of a racial, religious, or social group
- The set of shared attitudes, values, goals, and practices that characterizes an institution or organization
- The set of values, [conventions](#), or social practices associated with a particular field, activity, or societal characteristic
- The [integrated](#) pattern of human knowledge, belief, and behavior that depends upon the capacity for learning and transmitting knowledge to succeeding generations



Importance of Culture

The Canadian Center for Occupational Health and Safety considers Organizational Culture the #2 risk for Mental Health.





Culture Shock





Culture Examples

Tech
culture

Privacy
culture

Office
culture

Cross Section of Security Culture





**REPLY
HAZY. TRY
AGAIN LATER.**

Questions...

- What is cyber security culture?
- How do we measure success?
- Will our current tactics accomplish our goals?

Summary of Culture



UNIQUE



ADAPTIVE



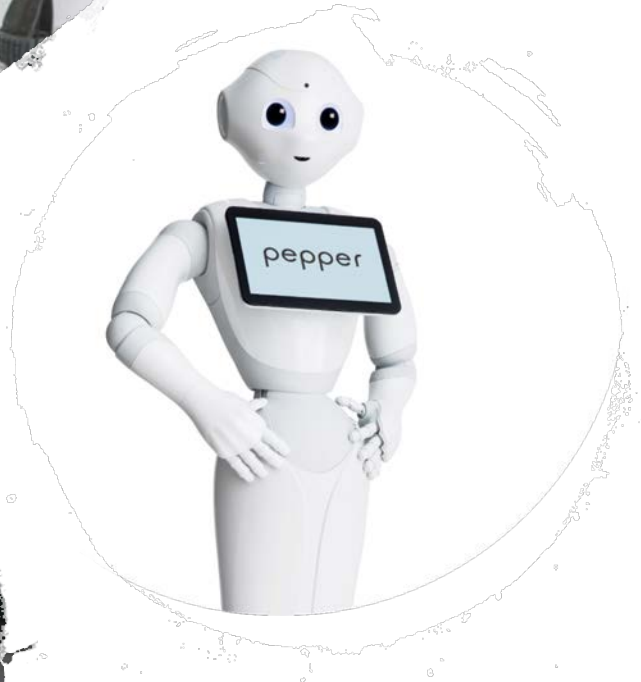
POWERFUL





Changes





Robots and AI

- Boston Dynamics
- Softbank
- Facebook
- Element AI

Bionic Humans



- **Is the Future of Humanity Bionic?**
- IEEE TechEthics Virtual Panel
- Bionic Actress - Angel Giuffria
- Color sensing implant - Neil Harbisson



Cybathlon

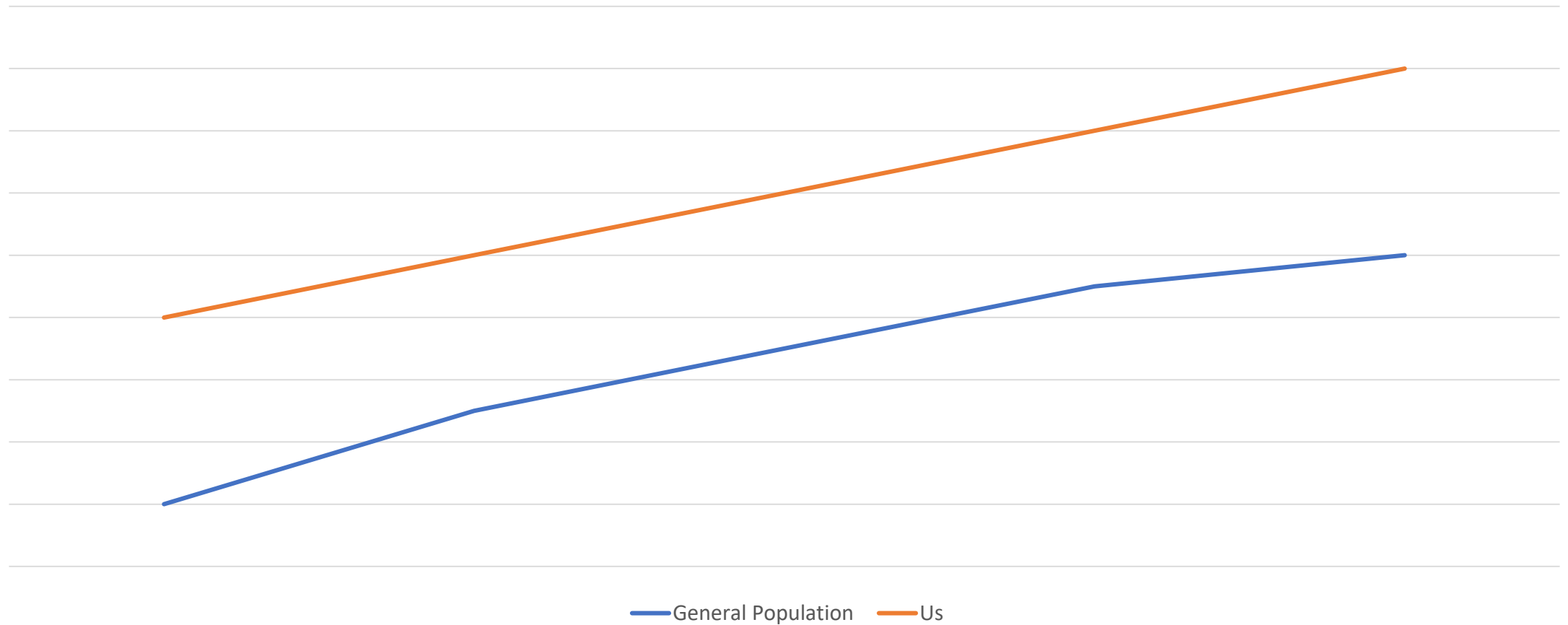
Reasonable person

- **reasonable person n**
- : a fictional person with an ordinary degree of reason, prudence, care, foresight, or intelligence whose conduct, conclusion, or expectation in relation to a particular circumstance or fact is used as an objective standard by which to measure or determine something (as the existence of negligence) [we have generally held that a *reasonable person* would not believe that he or she has been seized when an officer merely approaches that person in a public place and begins to ask questions "*State v. Cripps*, 533 N.W.2d 388 (1995)"] called also *reasonable man*

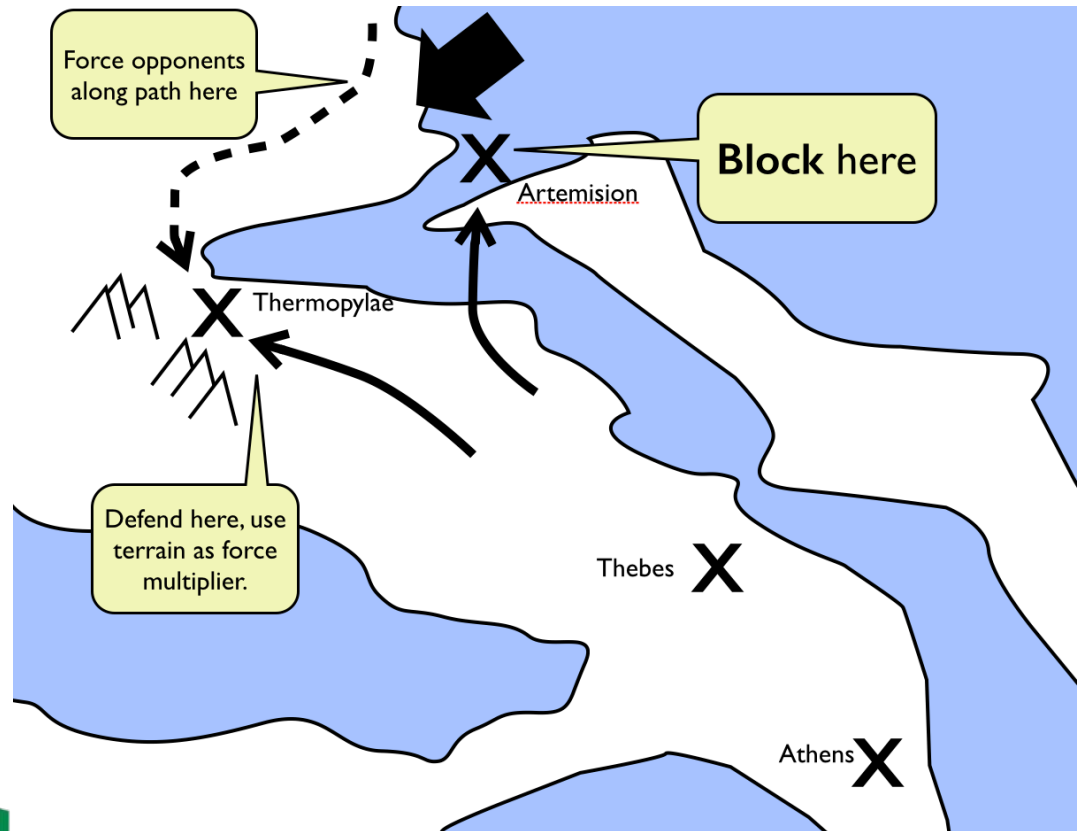
Source: Merriam-Webster's Dictionary of Law ©1996.
Merriam-Webster, Incorporated.



Problem Solving Skills of Attendees



Strategy



Strengths

A well trained Spartan army

A high level of motivation not to become a Persian slave

Most of the Persian army are mercenaries and slaves

Opportunities

Get rid of the Persians

Get rid of the Spartans

Become a Legend

Weaknesses

The rest of the Greeks aren't well trained

The Ephors might stop the Spartans turning up

A truck load of Persians ARE turning up

Threats

Persians get rid of us

The Oracle says a really dodgy film might be produced over 2,000 years later



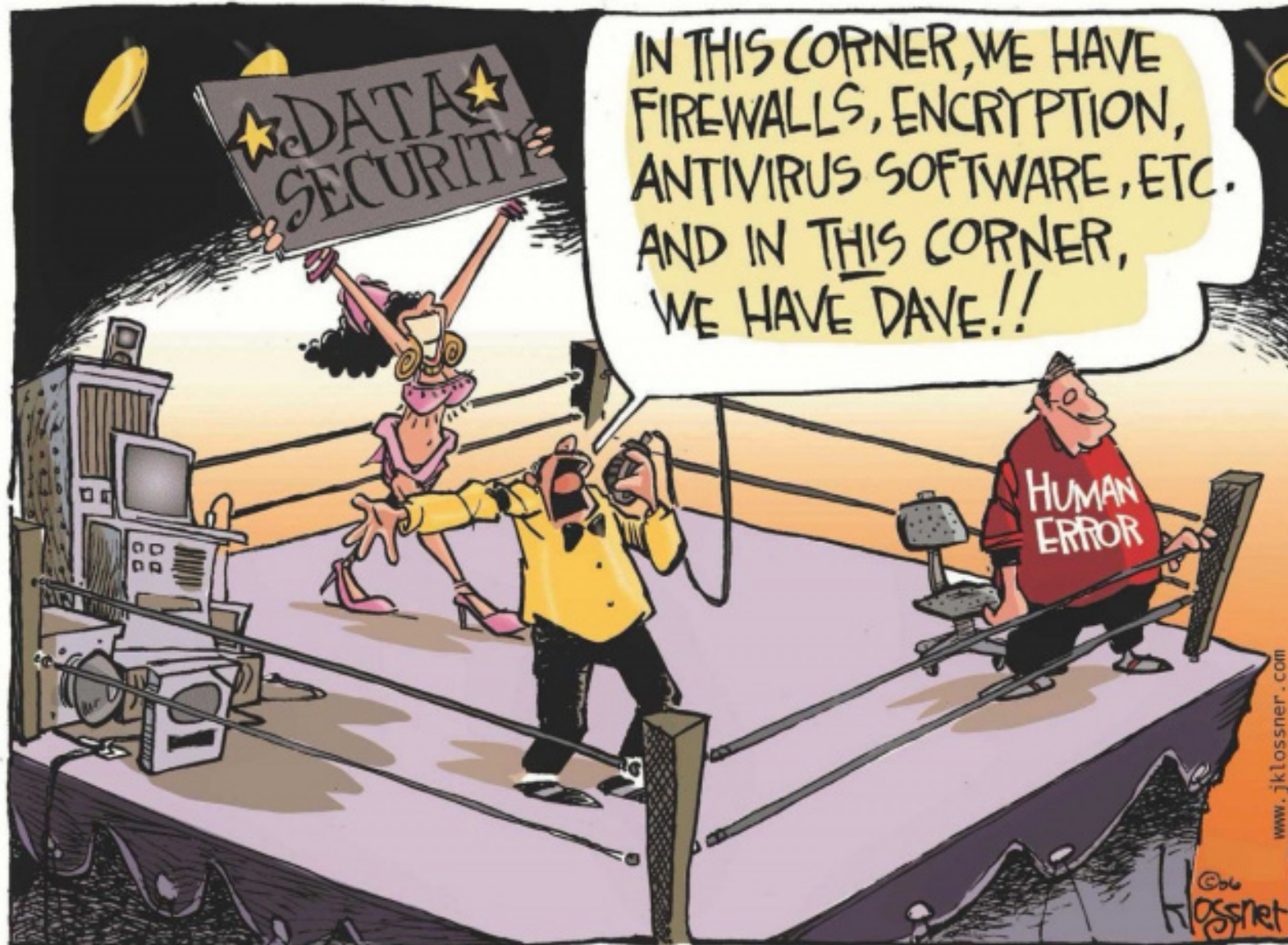


Building a strategy



Why do security

- Margin fo
- Increased
- More atta
- Sophistica





Implementing a Strategy

OGTM

OGSM

SWOT

Wardley Maps

Porter's five forces

Value chain

USP Analysis

Johari Window

Mission, Vision, and Values



Culture eats strategy for breakfast

— Peter Drucker

Changing Culture



Formal:

Senior leadership such as CEO,
CFO, CMO, CIO, EA



Informal:

Team leaders, Influencers,
Champions



Changing the Memory of Culture



Respecting History

- Storykeepers
- Innovators
- Peacemakers

Why do people pay attention to security programs?

- They like making their lives harder?
- Fear of being caught?
- Because I'm the boss?
- Fear of Malware?



Security in your organization

Talk about it



Teach Others to Lead



Have a plan

- Clarity of message
- Transparency
- Medium

DCOM[®] Framework

- Direction
- Competence
- Opportunity
- Motivation





Inspire

- Make it their passion
- Reward people

Attack!

- Create a common enemy.
- Make it fun.





Build your future