

# Climate Adaptation Planning Process at BC Housing

CNG Symposium, 2015



#### Context: About BC Housing

- Provincial Crown agency
- Created to fulfill government's commitment to providing subsidized housing to those most in need
- Increasing subsidized housing options through:
  - Developing new housing
  - Maintaining existing portfolio
  - Rent assistance in the private market
- Homeowner Protection Office







#### Organizational Structure



#### **CEO**

**Operations** 

Development & Asset Strategies

Homeowner Protection Office

Corporate Services

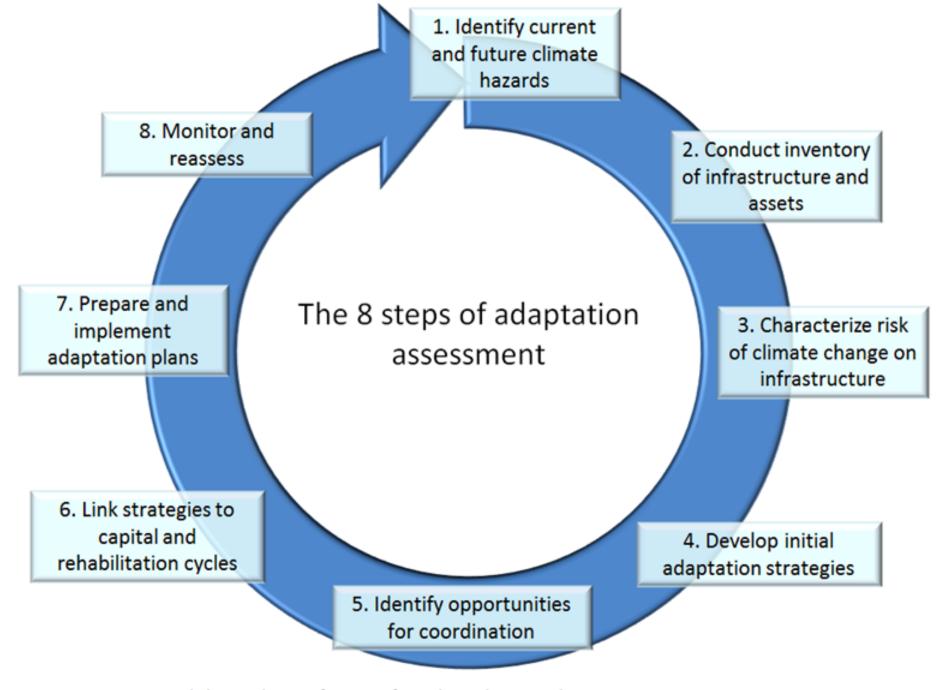
HR

Corporate Communications

### First steps











- 1. Internal education:
  - literature scan
  - presentation to the Sustainability Steering
     Committee
  - high-level brief
  - guest speakers
  - subject matter experts connections

2. Set-up of internal, cross-branch working committee

#### Working Committee



- 3. Identification of risk and opportunities
  - interview with business areas
  - connection with the existing Enterprise Risk Mgmt
  - on-going educational opportunities

#### Next Steps



- 4. Risk assessment and prioritization
- 5. Inclusion in ERM including presentation to the executive and board
- 6. Incorporation into corporate planning process
- 7. Research and pilot projects



## Climate change risk inventory categories



- 1.People
- 2.Buildings and property
- 3. Resources, systems, programs





| 1                                                                       | Risks                                                                                                                                                               | Opportunities                                                                                                                              |
|-------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------|
| People  (social housing tenants, shelter & outreach clients, employees) | Health and Safety  (e.g. heat waves: overheating, deterioration in air quality; flooding of mechanical rooms & need to evacuate & relocate; emergency preparedness) | Community Development Enhanced services  (neighbourhood checks, food security programs, creation of community 'green teams or ambassadors) |

| 2         | Risks                                                                                                                                       | Opportunities                                                                                           |
|-----------|---------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------|
| Buildings |                                                                                                                                             |                                                                                                         |
| New       | Design (unprecedented weather impacts)  Location (flooding, forest fires, mud slides)                                                       | Design (new efficient features, building resiliency, passive design, higher quality building materials) |
| Existing  | Damage (flooding, fires, extreme rain & wind)  Increased risk for systemic failure (flooding of mechanical rooms, roof damage, overheating) | Retrofits improving quality & resilience                                                                |

| 3                                      | Risks                                                                                                                                                            | Opportunities                                          |
|----------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------|
| Resources Systems, Processes, Programs | Increased costs (insurance; building maintenance and repair; cost of emergencies; )  Staff attending emergencies instead of regular services  Shift of resources | Lower cost of adaptation than cost of the consequences |



