Presentation to

Business Technical Advisory Panel

Presented by

Mr. John Clerides

On Behalf of

Independent Wine Retail Stores of British Columbia

Wednesday March 14, 2018 Terminal City Club

Introduction

My name is John Clerides and I appear before you today as the spokesperson for the Independent Wine Retailers of BC (IWRBC). Thank you for permitting me to make a presentation to you today.

My family has been a dedicated member of the hospitality industry for the past 60 years, first with two family restaurants and now as the owner operator of Marquis Wine Cellars.

The purpose of this presentation is to provide the committee with a brief history of the private wine stores, a description of our sector, market overview, competitive factors and situational analysis facing the independent wine retailers in the province of British Columbia.

It is IWR's goal is to demonstrate that we are capable of finding solutions for all parties by taking a proactive 'open for business' approach that will enhance government, industry, revenue and profitability.

Background

In 1986 a provincial government decision permitted Mission Hill to establish and operate off-site winery stores for sale of their products.

Upon receiving ministerial approval, The Mark Anthony Group contracted with individuals through a franchise agreement (e.g. Mark Anthony Wine Marts) to operate these stores. With the cost of establishing, operating & maintaining these stores resting with each individual operator.

Store operators were limited to selling Mission Hill, California Cooler and Okanagan Cider products by way of their franchise agreement. Operators were given a 23.33% wine shop discount and were expected to contribute 3.33% of their shop discount (14% of gross discount) back to the franchisor for the purpose of promotions and advertising. The stores also operated on consignment and they had to wait 30-45 days after month end for their cheques. It became quickly apparent that the store models were not profitable.

A Liquor policy review as undertaken in 1987 (The Jansen Commission) recommended import wines should be made available in licensee retail stores and private free standing wine shops. The stores were also lobbying for additional products as this would make their stores profitable.

The recommendation on import wines was accepted in principle by the government, but implementation was subject to international trade consideration related primarily to pending GATT & NAFTA negotiations.

With the pending changes in the allowable product mix, the Ministry of Labour and Consumer Services determined a more effective wine store model was required and made policy changes to allow for the appointment of the operators of existing wine stores as agents under ss. 8 (5) f the *Liquor Distribution Act* which came into effect October 1988. The wine stores received a five year agency appointment.

In September 1987 my father, Andrew Clerides, participated presented in the BC government's liquor policy review and presented wine stores position, which saw the birth of the private wine retailers we know today. At the time, we advocated for the expansion of the single-producer wine stores to specialty shops selling a variety of wine. A cornerstone of these new wine stores was the ability to place special orders to bring in unique products into their stores not available in the LDB. Additionally, we set out the business case for operating with a 30% discount for retail counter sales. The government at the time agreed with the business case and granted that level of discount. This discount became the second cornerstone of the Independent Wine Store business. A copy of the letter to the BC government responding to the 1987 policy review is attached to this letter as, **Schedule A**.

Using these negotiated terms and conditions to their new license class, the wine stores set out to build their business by travelling the world to source unique wines to import into the province and sell in their stores. Over this 30-year period, the wine stores have invested countless hours and money looking for new wines. Marquis Wine Cellars alone has invested well over a million dollars and thousands of hours of time travelling and sourcing new products internationally.

The wine stores also built a market for these wines domestically through events, dinners, tastings and numerous other marketing efforts. Today many of these wines are recognized as the very best wines in the world, though at the time they were often not well known. These efforts were instrumental in growing British Columbia and Vancouver into the sophisticated wine and hospitality destination it is today. Please see attached a partial list of wines Marquis Wine Cellars & Liberty Wine Merchants have introduced to the market, **Schedule B.**

Over the past 30 years the wines stores have built a reputation as the premier wine shop's in Vancouver among wine loving consumers for boutique, small production wines. They serve a community of wine lovers across the province through its store and its e-commerce platform, regularly sponsoring and donating to variety charity fundraisers, regularly participates and encourages industry education and community development. The stores have helped raise over 1.5 million dollars for their respective communities. Despite this history and dedication, today the wine stores business and longevity are at risk.

Negative Impact of the 2014-2015 Liquor Policy Review

In 2015, the government of British Columbia completed its most recent liquor policy review and implemented significant changes to the regulatory environment governing the independent wine stores. In particular, the government eliminated the wine stores 30% discount we negotiated in 1987 and relied on for nearly 30 years, and reduced it to 16%. The impact of this change has been devastating to the independent wine stores business, resulting in a significant reduction of profits and a very large increase in prices for consumers. Comparative pricing of two of Marquis Wine Cellars direct imports; *Domaine Guillemot Michel 2012 Vire-Clesse - \$38.90 (old system), Domaine Guillemot Michel 2014 Vire-Clesse - \$54.90 (new system)*Schedule C for comparative increase in prices

The government of the day met with the wine stores and told us that its solution was to sell its license to a grocery operator and that the government would permit the Independent Wine Store license class to do so.

This 'suggestion' was an insult to the wine stores and its decades of service to the community. It is not a viable, rational, or fair regulatory change to eliminate a licensee's profit margin to encourage them to close their business and sell their license to a different operator. This new term and condition on the wine stores license is offensive to the very nature of its business, its very large community of customers and supporters, and the decades of hard work put into the business by both the owners and staff.

At the same time, grocery operators were permitted on a provincial level to open wine stores within the grocery stores and to sell wine on grocery store shelves in direct competition with small private liquor retailers. These operators were simply granted this privilege without any history of servicing or dedicating themselves to the hospitality industry in the way that the independent operators have.

The Liquor Distribution Branch ("LDB") stores were also reformed following the 2014-2015 liquor policy review. Today, retail and wholesale operations are 'distinct'; however, LDB retail operations function on a gross mark-up of around 20% -25% gross mark up that is simply not sustainable for any liquor retail business.

We cannot understand how the LDB stores can possibly sustain their profitability on wine with such a low margin without the aid of the wholesale division markup. This has created unfair competition and, following the revocation of the wine stores 30% discount, has made it impossible for the wine stores to compete on price with the government LDB stores and to turn a profit. This has obviously undermined the wine stores ability to compete fairly in the marketplace.

LDB CHALLENGES

1. Delivery of Speculative Wines (Third Party Warehouse Stocked Product)

Speculative wines (spec) take 2-3 weeks to arrive. If a spec is not delivered within two weeks it is 'timed out' by the LDB, this means it fall off their back order sheet and the wine will simply not get delivered. Most often this is due to some type of labelling or breakage issue. There is no reason why a wine that is a 30 minute drive away should takes weeks or months to be delivered.

Solution

Keep The product is on back order until it is delivered to the customer.

2. Pricing

Prices have gone up by 30% at the wholesale level and the LDB is not taking full retail margins. This has pushed the wine stores out of selling popular wines, unless we want to sell them at a loss, which had brought customers into our stores, in fact we lost many of them.

Undurraga 2015 Sibaris Carmenere (listed) \$13.01 WS \$15.99 LDB hospitality 18.70% GM J.Lohr 2015 Cabernet Sauvignon (listed) \$19.53 WS \$23.99 LDB hospitality 18.63% GM Jean Bourdy 2013 Cotes de Jura Rouge (spec) \$26.57 WS \$30.99 LDB hospitality 14.26% GM Terres Dorees 2015 Beaujolais Blanc Fut (spec) \$26.28 WS \$30.49 LDB hospitality 13.74% GM

With the cost of operating a store in Vancouver it is virtually impossible to bring wines of this quality at under \$20.00 a bottle. Depending on the state of our dollar, historically the wine stores would be able to find a wine at 3 Euros ex-cellars and the wine would hover around \$20.00 taxes in. Today that same wine is \$25.56 taxes in a 30% increase in price.

Since the late 1990's the private wine stores have been dealing with preferential pricing & lower mark-ups, by the BCLDB on Bordeaux, highly sought after wines and value wines. In June of 1993, I personally sent a letter to the BCLDB detailing price discrepancies on Bordeaux futures; 1990 L'Arrosse Marquis Retail \$50.90 BCLDB \$44.95, 1990 Cos d' Estrounel Marquis price \$62.05 BCLDB \$53.90.

Schedule D

It is evident with the new pricing structure the LDB took away the private wine store discount and placed it in the wholesale mark up.

The wine stores also do not have the luxury of selling spirits, which have higher margins, beer, which is a volume generator to off set the lower margins on wine or grocery items.

Solution

Allow the wine stores an additional discount should they remain wine only stores. Mark-up lowered to reflect the previous ad valorem tax or a lower wholesale price. The BCLDB stop using their position of dominance to gain market share.

3. Reporting

Historically we paid for a variety of reports which were very useful to monitor trends etc. One of which was an entire price list of product's in an Excel format. It had every single product available in BC; price, stock code and who the agent was. This proved to be exceedingly useful. When a client called and inquired about a wine not carried in our stores having this file on hand allowed us to quickly find out the stock number, call the importer to see if they had any stock and get back to our client in a timely efficient manner. This was taken away from us by our regulator, importer and competitor, yet they have access to these reports.

Solution

Reinstate all reports

4. Streamlining Special Order Process

Special Orders has been the backbone of our member's stores since their inception. This allows us to source, discover and bring in wines from small independent growers and has helped develop the stores into the specialty destination stores they were intended to be. Marquis Wine Cellars in particular sources 65% of their wines directly from source.

All orders must be placed through the BCLDB and in most cases the supplier demands 100% pre-payment. The process from ordering a wine to its arrival in our shops can take 3-4 months. These ties up an immense amount of cash flow, one of our members has had up to \$400,000 in pre-payment; anything we can do to streamline the process would be of great benefit. The system works as such

- 1. We confirm our order with the supplier and pre-pay for the wines via wire transfer when necessary.
- 2. We submit our order to Special Order desk at the BCLDB.
- 3. BCLDB issues the purchase order.
- 4. The Purchase order is sent to the supplier and our transporter.
- 5. The Supplier ships the wine to Vancouver.
- 6. The BCLDB clears the wine through Customs and it is delivered to the bonded warehouse.
- 7. We are notified of its arrival at the bonded warehouse
- 8. We schedule the delivery to the BCLDB warehouse.
- 9. Wine in received by the BCLDB and is then costed & wholesale price is set.
- 10. The order is processed and included on our next weekly invoice.
- 11. Wine is delivered to us.
 - It takes roughly 2-3 weeks to get the purchase order (PO) issued.
 - Depending on where the wine is being shipped from and time of year it take 4-8 weeks for the wine to arrive in Vancouver
 - Once an order arrives at the BCLDB it takes roughly 2 weeks to get costed, activate the SKUs, processed and delivered to the store.

Solution:

- 1. Allow wine stores to issue their own PO
- 2. Wine stores send PO to the LDB
- 3. Wine is shipped right away from supplier
- 4. Wine delivered from bonded warehouse straight to MWC
- 5. This would eliminate two trucks, multiple handlings, the carbon impact and time.

5. Transfer of Inventory

Now that there is one wholesale price for all store models inventory should be able to be transferred between store models under common ownership. Some of our members have multiple stores; this would improve customer service and help move slow moving product form one store to another

Solution

Allow transfer of product between same store ownership.

6. Window to LDB Warehouse

Currently our stores can see their inventory in Hillenbrand's' warehouse. Once it arrives in the government's warehouse we lose sight of it. Therefore we have no control over our orders; what is coming, when or how many cases. One of our stores did not receive an order for 3 weeks and when they did receive their order they received 11 palates of wine. We used to be able to do this by fax transmissions 10 years ago.

Solution

We need to be able to see the flow of or our orders, how many cases, the value and where they are in the pipeline. This would help our cash flow and scheduling.

7. Sale of Wine to Restaurants

Currently, all private liquor retailers are prohibited from selling directly to restaurants. As outlined above, the independent wines stores business model was founded on and relies on sourcing unique wines and directly importing them through the LDB's special order system. These are wines that are not carried by the LDB or by liquor import agents. Due to policy all of our wine imports cannot be sold to restaurants. Over the years wine stores have experienced the negative trend of having producers that it sourced and imported for years moving from its store to an import agent because we cannot sell to restaurants. **Schedule "B"**

Solution

Allow all private stores to sell to wine restaurants.

8. Special Order's & Agent of Record

As previously discussed the independent wine stores have been on the forefront of discovering wine and introducing them to the market. The Special Order process has been the critical tool used to achieve this

Solution

Continue to allow private wine stores to special order wine, it's the only thing we have left. Additionally allow the independent wine stores to be agent of record status and the ability to sell to restaurants. This will help ensure their long term business success.

9. Wine Auctions

Currently wine auctions are not allowed In British Columbia.

There are many superb private wine cellars in British Columbia, however, unlike automobiles, art, antique furniture or another other collectable consumer good wine cannot be sold at auction. This is a lost revenue opportunity.

In Ontario for example, Waddington's has been granted permission by the LCBO to hold online wine auctions with the LCBO taking a small percentage. This has proved to be massively successful.

While it is against the law to ship wine from province to province, it is not against the law to ship wine to the United States for sale at auction. I personally know of two cellars shipped to New York for auction one of which raised approximately \$1.3 million dollars. I also personally know the fellow employed a famous auction house to source cellars in B.C. which are in turn shipped to the Unites States.

Solution

Review of how to allow auctions legally in British Columbia and to include allowing private retailers to participate in that market.

10. Educational & Consumer Tastings

Currently the policy is all wines for educational tastings & events must be purchased from LDB stores. This policy prohibits students and consumer from learning and tasting benchmark wines, which are more often than not only available in the private retail channel. This policy also raises the cost of holding tastings. One educator I spoke to told me the cost of this policy raises their wine cost by 150%. Additionally consumers are only permitted to sample 75ml of wine (2.63 ounces total) at in store tastings.

Solution

Allow educators, importers, and event organizers to purchase wine from all private stores. Change the sample sizes to help us develop a wine culture in a responsible manner.

11. Beer & Spirits

There has been tremendous growth in the craft brewery, and spirit business, the wine stores have not been able to participate in the growth

In a letter dated February 13th 2015, **Schedule E**_the independent wine stores were granted the right to carry beer and sprits within a 5 year time frame however, we would have to respect the 1 kilometer rule. Many of our stores have been in the same location and have served the community for decades; some have long term leases, and in my case own their own property.

Solution

Keep the current rule in that wine stores can move anywhere in British Columbia with no proximity restrictions as long as they sell wine only. Lift the 1 kilometer rule and grandfather the existing wine stores in their current location to carry beer & spirits since, the wine stores pre-date many of our competitors and the 1k rule. Should any of the wine stores chose to move and sell beer and spirits then the 1k rule would then apply.

12. Wine in Grocery Stores

Grocery stores selling wine is a reality, current trade talks with the USA & European Union there is no question within a short period of time imported wine and beer grocery will be allowed in grocery stores. This will certainly have a disastrous consequence if the wine stores are not able to grow their business.

In Australia two stores, Woolworths and Dan Murphy's have 75% of the retail wine market. In the UK grocery store giants such as Tesco's, Sainsbury's, and Lidl have a significant part of the wine business. The small independent stores that remain do so because they specialize and can sell to restaurants.

On March 2nd 2018 Anthony Gismondi the wine writer for the Vancouver Sun wrote an interesting article about Save on Foods and their wine program

Prices are more than fair when you consider what the winery price is, and what government and stand-alone private wine shops are charging. When you add in the available discounts and weekly specials there are real deals to be had. Buying any six wines will get you a 10 per cent discount, and if you buy a case they will take another \$10 off the cost.

Here's an example of what you could save recently at the Save-On-Foods Marine Drive store in North Vancouver. C.C. Jentsch The Chase, a good red blend, sells on average for \$20 bottle, or \$240 a case, around the province. It's marked down \$3 a bottle until March 5, and if you buy six or more you get 10 per cent off; if you buy a case you get another \$10 off, making the total price before sales tax \$173.49. All taxes in, that's \$16.62 a bottle, or \$6.38 cheaper than the regular tax-in price.

The challenge for the moment is Save-On-Foods has only 16 of their more than 100 stores that sell wine, although in my experience wine drinkers usually have little problem finding any store that boasts a significant selection.

If the aforementioned information is correct this special essentially equates to Save on Foods selling the wine at virtually cost.

The independent wine shops do not have the ability to amortize lost margins with other revenue streams such; listing or end aisle display fees, late delivery charges, co-op advertising or packaged meals. Additionally Save on Foods does not pay market rents. Wine is used as a lost leader to fill grocery baskets.

Solution

None we can think of other than allowing wine stores the tools they need to compete and survive.

13. Split Orders from Bonded Warehouse

Under the current system wine stores are obligated to take their entire pre-paid special order from the bonded warehouse. This is an impediment in being able to take a position on large buys of good value wines and monitor cash flow.

Solution

Allow wine stores to draw off product from their direct imports as needed and also allow direct pick up from the bonded warehouse. This would allow us to place larger orders with suppliers in order to take advantage of volume buys.

I conclude by thanking you once again for allowing me to present the independent wine stores position. Should you have any further questions I would be happy to answer them for you.

Schedule A

A RESPONSE TO
THE PROPOSED
LIQUOR POLICY REVIEW RECOMMENDATIONS

CONCERNING

WINE SHOPS

PRESENTED BY
MR. ANDREW CLERIDES

ON BEHALF OF

THE COMMITTEE OF INDIVIDUAL WINEMART OWNER/OPERATORS

SEPTEMBER 1987

1

My name is Andrew Clerides and I appear before you today as the spokesman for The Committee of Individual Owner/Operators of Mark Anthony Winemarts.

As a point of reference I would like to begin by telling you a bit about my personal history. I have been a dedicated and relatively successful member of the Hospitality Industry for the past thirty years. For many years I was owner/operator of the Black Angus Restaurants in the Lower Mainland. Currently I am involved as the owner/operator of Andy's Diner in Downtown Vancouver. In addition, through my company Kolosi Investments, I presently own and operate a Mark Anthony Winemart in Vancouver.

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First of all, allow me to thank the Liquor Policy Review
Panel and in particular The Honourable Lyall Hanson M.L.A. and
Minister of Labour and Consumer Services for this oppurtunity to
provide input to the Review process.

The consultation portion of this process is of great significance to the people of British Columbia because it allows for greater understanding between all concerned parties.

Hopefully this heightened awareness will result in Governmental Policies and Laws which will be fair and equitable for all thereby improving the retail environment for the benefit of both consumers and retailers.

3

The purpose of our presentation today is to address the ramifications of the recommendations contained in the Liquor Policy Review Report with respect to Wine Shops.

The recommendations as they stand now contain some progressive concepts which with careful thought and implementation should be a boon to all - particularly the consumer.

Mixed in, however, with these positive new directives are some potentially disastrous measures which could ironically lead to the ruin of Wine Shops.

We, the Owner/Operators of Mark Anthony Winemarts believe it is our duty to aid with the specifics of implementation with respect to all positive designs. At the same time we must offer viable alternatives to non-viable recommendations with the belief that these constructive suggestions will ensure the continued growth and well-being of the Wine Industry in British Columbia.

To these ends we will now elaborate with respect to several key points which can be found on page 39 of the Liquor Policy Review Paper.

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Liquor Policy Review Recommendation: " A new model for privately owned freestanding wine shops should be designed. It should replace the existing producer-operated model and provide an oppurtunity for new operators to get into the wine retail business " and " existing freestanding stores should be converted to the new model ".

The notion of a new model for Wine Shops is an exciting and attractive one for some of the current operators. This new model could be referred to as a " wine boutique " or a " premium wine shop ". We believe that an improvement in selection, an improved sense of atmosphere and quality, and an improvement in service would be extremely beneficial to the consumer and to some in the retail industry.

The recommendation that this new model should simply, " replace the existing producer-operated model " and " existing freestanding stores should be converted to the new model " we must object to however.

The current Owner/Operated Winemarts are by and large family run small businesses. In many cases these entrepeneurs have invested their life savings into their operations with the belief that their form of operation would continue to exist for the forseeable future.

Apart from the direct investment involved many retailers have signed long term leases for their premises and equipment, thereby solidifying their business future. In effect many operators

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are locked in to their current committments thereby restricting their ability to adapt to the new model.

In short, to deny them the privilege to operate as they do now could potentially ruin them financially for life.

At the same time there are operators on our Committee who have the resources to seriously and immediately consider opting for the new model. Not only do they have more freedom to expand financially but they also have the ability to expand their outlets in the physical sense, meaning that additional space is readily available to them.

Therefore, because of the diversified nature of our Owner/Operator's current operating circumstances and their freedom or lack of to adapt to the new model, we respectfully suggest that existing Winemart Owner/Operators be allowed the option of remaining in business as they are now or if they are capable be given the option of adapting their operation to the new model.

. 6

Liquor Policy Review Recommendation: "The shops should sell domestic wines and may also offer import wines and be permitted and encouraged to sell products not presently available at LDB stores. The appropriate discount rate should be 15 percent."

We are pleased by the recommendation to introduce import wines to the Wine Shop concept. As you are aware, the consuming public have been requesting a broader selection in Wine Shops for quite some time. We are particularly interested in offering products which are of a " specialty " nature, items that are not currently listed. This recommendation will enable the " wine boutique " concept to be a viable one.

Unfortunately the recommended appropriate discount rate of 15 percent presents us with an almost insurmountable problem. To put it bluntly, Winemart Operators unanimously agree that if a 15 percent commission is introduced all of the operators will go out of business.

When we examine current business conditions it becomes apparent that many operators are barely making a profit at the current rates of 20 percent on counter sales and 10 percent on licensee sales.

Without going into great detail here are some operational facts which illustrate the costs that Winemart retailers face. Business premises cost between 30 and 55 dollars per square foot. This does not include labour costs, allowances for depreciation of equipment

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value or the value of leasehold improvements. Nor does it include accountancy, legal, or consulting fees and the cost per square foot certainly does not include retirement of investment or indeed profits.

To further illustrate, if a Wine Shop is experiencing \$40,000.00 sales per month under the current scenario that same shop would have to achieve a 55 percent increase in sales to produce the same profit at the proposed 15 percent discount rate.

It should also be stated that the costs of operating a Wine Shop do not correlate in the least with the costs of operating an LDB outlet or any other kind of outlet. This holds true particularly when comparative sales volumes are factored in.

In fact from our studies of all other forms of retail outlets and the costs they incur we have found that Wine Shops are one of if not the most expensive outlets to operate.

Even if free pricing of products is allowed it would not alleviate the problems associated with a 15 percent discount rate. The marketplace is extremely price sensitive particularly with respect to wines and wine products. At 15 percent we would have to price ourselves out of existence.

Therefore we would like to submit these suggestions.

The introduction of import and specialty wines is a positive step which we wholeheartedly agree with. However we do not and cannot accept a reduction in the discount rate to 15 percent from the current 20 and 10 percents respectively.

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In fact we request the new rates be 30 percent for counter sales and 10 percent for licensee sales. These new rates would be for the benefit of all those concerned in the Wine Industry. They would ensure the economic viability of Wine Shops, they would ensure the continued success of the British Columbia Wine Industry through our ability to flourish as a valuable marketing resource for the Industry, and these new rates would also ensure the continuence of minimal mark-ups which are passed on to the consumer.

9.

Liquor Policy Review Recommendation: " the wine shop operators would place special orders through the facilities of the Liquor Distribution Branch's Purchasing Department and take delivery immediately upon the Branch's receipt of merchandise from the supplier. " and " LDB-listed product would be obtained from a designated LDB store."

Delivery of products in an efficient and inexpensive manner is of the utmost importance to Winemart operators. Currently we are extremely pleased with the system as it now stands. We order directly from Mark Anthony and we have almost immediate selection information accompanied by fast inexpensive delivery of required products. This is done through the facilities of Pac West which is a distribution system set-up by the domestic wineries (similar to Pacific Brewers Distributors formed by the breweries). Throughout this process the LDB maintains control over all our transactions.

We have no objection to placing orders for listed and "specialty" import wines through the LDB. We would however like to suggest a simplification of your recommendation. We would like to be able to pick-up Import Wine orders (listed and non-listed) from one source, for example LDB Store Number 100. A centralized pick-up point would help keep delivery costs to a minimum.

In conjunction with our comments on the current delivery system we would like to stress the importance of consignment sales. For the most part, we as operators do not have the cash flow

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to operate in any other way except by consignment. We strongly urge that this system be continued particularly if we are to begin stocking import wines as well.

By maintaining the status quo with respect to the delivery of our current product lines and by centralizing import product pick-up through elimination of the "designated LDB store" recommendation, we will be able to continue to provide excellent selection and service to our customers without having to deal with increased delivery costs.

11

Two points that did not arise in the Liquor Policy Review paper, the issues of transfer of Ownership and current Agreements, should be brought forward.

Some Owner/Operators may wish to divest themselves of their interest in the retail wine business for various reasons in the future. Experienced retailers and/or entrepeneurs who fulfill the criteria for responsible ownership may wish to acquire an existing Wine Shop location.

We request a suitable free flowing license transition procedure be enacted to ensure an orderly and expedient conduct of business in regard to the sale of Wine Shops in British Columbia.

Future transactions notwithstanding, we as operators believe that the existing Master Agreement between The Mark Anthony Group and the LDB should be maintained. We also believe that the existing Agreements between The Mark Anthony Group and each individual Owner/Operator should be maintained.

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In summary, we the Committee of Individual Owner/Operators of Mark Anthony Winemart Stores believe in the principal of balance with respect to the key Liquor Policy issues of economics, health, control, and access.

The economics of the issue are that Winemart owners must provide good service to both over the counter customers and licensees alike. We must provide quality products while trying to improve our selection at the same time. We must strive to continually upgrade our stores in an effort to satisfy the consumer's sophisticated and demanding tastes. We must do all of these things and more while trying to provide for a fair return on our investment.

As far as the health issue is concerned, we believe that Winemarts exemplify the principles of moderation and responsible consumption of alcoholic beverages in British Columbia. We will always attempt to refine these principles and to assist the Government in any way we can to continue the trend toward healthier consumption habits.

With respect to control, we believe in controls which are thorough yet flexible enough so as not to compromise our abilities to provide excellent service to our customers without passing along increased costs.

We firmly believe in improving the quality and in some cases the quantity of consumer selections - improving the consumer's access without compromising our responsibilities to society.

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We conclude by thanking you once again for our access to you and we trust that our presentation will be of use to you in your task.

Thank You.

If you have any questions I'd be happy to answer them for you.

Schedule B

Lagar de Benzana

Wines lost to agents

Castello di Ama

Abreu Henschke Alex Gambal Isole e Olena Andrew Will J. Christopher Antech Jim Barry Joel Gott Badenhurst Kistler Baron de Ley Bond L'Ecole 41 Borsao L'Hortus Casa Santos Lima La Rioia ALta

Castello di Ama Leroy
Champagne Guy Charlemage Luis Felipe Edwards
Champagne Nicolas Maillart Martinez Bujanda

Chateau de la Maltroye Mondavi Reserve – **through**Chateau Grillet **the agent but now it all goes**

Chateau La Nerthe to the board
Chateau Montelena – used Neyers
to get a good allocation Niepoort
through an agent, now have Oliver Bernstein

lost itOrneillaChaveOstertagChevillonPaul AutardCline CellarsRockfordComte ArmandRodaCristomSandroneDeLilleSeresin

Dino Illuminati Silver Oak - **used to get a**

Domaine Anne Gros - Jean good allocation, now have

Paul Tollot lost it due
Domaine D'Eugenie Soter
Domaine Janasse Spottswoode
Domaine Wachau Staglin

Domaine Weinbach Torbreck
Doubleback T-Vine
Finca Allende Two Hands
Fontodi Umani Rochi

Francois Villard Vajra
Frogs Leap Vina Mayor
Giacomo Fenocchio Von Siebenthal
Giuseppe Cortese Wirra Wirra

Grosset Woodward Canyon

Harlan Heitz

Heitz Woodward Canyon

Hendry Andrew will

Ken Wright
Soter
Ridge
Hendry
Niepoort
Umani ronchi
Henschke
Torbreck
Alessandria
Montenidoli
Fenocchio

Guiseppe Cortese

Vajra Fontodi Harlan Colgin

Spottswoode

Chave

Zind Hunbrecht Chateau Grilllet Dom Degunie Torbreck Peter Lehman Matanzas Creek Peter Michael

Delille

Xavier Vins Yves Cuilleron Zind Humbrecht

LIBERTY WINE MERCHANTS

DRC

Domaine de la Morderee

Zind Humbrecht Deakin estates Paco and Iolo Viila Conchi Bellvue La Foret Domaine Nuges

Aresti

Schedule C

Comparative Pricing

Whites

Domaine Guillemot Michel 2012 Vire-Clesse - \$38.90 (old system) Domaine Guillemot Michel 2014 Vire-Clesse - \$54.90 (new system) 41.13% increase in price

Palacio de Fefinanes 2012 Albarino - \$31.90 (old system) Palacio de Fefinanes 2016 Albarino - \$41.90 (new system) 31.34% increase in price

Lafon 2012 Montrachet - \$1499.90 (old system) Lafon 2014 Montrachet - \$1999.90 (new system) 33.33% increase in price

Champagne Jacquesson Cuvee No. 736 - \$64.90 (old system) Champagne Jacquesson Cuvee No. 740 - \$99.90 (new system) 53.92% increase in price

Domaine Albert Mann 2010 Riesling Schlossberg Grand Cru - \$54.90 (old system) Domaine Albert Mann 2013 Riesling Schlossberg Grand Cru - \$84.90 (new system) 54.64% increase in price

Reds

Abel Mendoza 2009 Rioja Jarrarte - \$35.90 (old system) Abel Mendoza 2014 Rioja Jarrarte - \$48.90 (new system) 36.21% increase in pice

Turley 2012 Juvenile Zinfandel - \$37.90 (old system) Turley 2015 Juvenile Zinfandel - \$57.90 (new system) 52.77% increase in price

Rockford 2006 Basket Press Shiraz - \$84.90 (old system) Rockford 2012 Basket Press Shiraz - \$129.90 (new system) 53.00% increase in price

Vieux Telegraphe 2011 Chateauneuf-du-Pape Rouge - \$84.90 (old system) Vieux Telegraphe 2012 Chateauneuf-du-Pape Rouge \$119.90 (new system) 41.22% increase in price

Domaine des Lambrays 2011 Clos de Lambrays Grand Cru - \$224.90 (old system) Domaine des Lambrays 2014 Clos de Lambrays Grand Cru - \$371.90 (new system) 65.36% increase in price

Schedule D

Jim Neumeyer Manager Cost Accounting Liquor Distribution Board 3200 East Broadway Vancouver, B.,C. V5M 1Z6

June 23, 1993

Re: 1990 Bordeaux Futures World Pricing:

Dear Mr. Neumeyer:

I have compiled a list of 1990 Bordeaux futures I ordered that were not priced at world pricing. Consequently, I was overcharged \$625.80. As discussed, I am entitled to a reimbursement for the above amount. I have also included a list of futures I purchased that have not arrived that need to be priced adjusted accordingly.

ARRIVED

WINE	QUANTITY	MARQUIS \$	LDB \$	DIFF	TOTAL
L'Arrosse Phelan Segu Phelan Segu Montrose Moulin Roug Conseillante Cos Estroun	uar 12 12 ge 24 12	50.90 31.20 33.10 54.35 24.95 87.25 62.05	44.95 24.95 24.95 42.95 19.95 79.95 53.95	5.95 6.25 8.15 11.40 5.00 7.30 8.10	71.40 75.00 97.80 136.80 60.00 87.60 97.20

TOTAL 625.80

NOT ARRIVED/PRICED

Les Forts De To	ur 12	N/A	44.95
L'Angelus	12	N/A	47.50
Mouton	24	N/A	109.95
D'Armailhac	24	N/A	33.95
Clerc Milon	24	N/A	36.95
Palmer	12	N/A	64.95

If you have any questions please do not hesitate to call me. I look forward to your reply.

Sincerely,

John Clerides



Doug Browne Liquor Distribution Branch 2625 Rupert Street Vancouver, B.C. V5M 3T5

May 30, 1994

Dear Mr. Browne:

Further to our conversation on arbitrary markup on selected products.

Enclosed is a copy of a special order I placed with International Cellars. Please note products three and six on the special order form. My prices are \$34.15 and \$34.65. The products the liquor board ordered are \$29.95 each, a difference of \$4.20 and \$4.70.

I believe this policy is detrimental to our business. If an arbitrary markup is to be applied to selected products it should be offered to the wine shops or not at all. Please see that our prices are adjusted to meet the ones with the liquor board. I look forward in discussing the matter with you in the future.

Sincerely

John Clerides

1034 Davie Street, Vancouver, B.C. V6E 1M3 • Telephone: (604) 684-0445 685-2446

John Clerides

To: Subject: Doug.browne@bcliquorstores.com Marquis Wine Cellars

My company and the Liquor Board purchased both placed an order with Southcorp for several of the same wines. I have just been informed the Liquor Board has once again preferentially priced their order while the full liquor board markup was applied to mine. The products are.

WINE 1998 Penfolds Bin 128 1998 Penfolds Bin 28 1998 Penfolds Bin 389 1998 Penfolds Bin 407 1997 St. Henri Claret 1998 RWT Barossa Shiraz 1998 Bin 707	BTLS 96 120 120 96 36 30	LDB 30.00 33.00 35.00 33.00 45.00 100.00 88.00	MARQUIS 32.80 34.25 37.10 34.25 47.00 101.35 101.35	DIFFERENCE 2.80 1.25 2.10 1.25 2.00 1.35 13.35	EXTENSION 268.80 150.00 252.00 120.00 72.00 40.50 480.60
DIFFERENCE LESS DISCOUNT TOTAL DIFFERENCE OWING					\$1383.90 \$497.97 \$885.93

I trust you will be able to accommodate my refund in an expeditious manner. Please feel free to call me if you have any further questions.

Sincerely

John Clerides

ΛT	DEPO	itish Columbia	LIQUOR DISTRIBU SPECIAL ORDI G.S.T. # R12 74515 AL ORDER NUMBER	ER INVOICE	STORE F	RECEIVIN	G DATE	MM DD YY MM DD YY
100		SSEMBLE FOR STORE	MARQUIS WINE	CELLARS			A	571
# 571	i		1034 DAVIE ST	rreet				
			CITY VANCOUVER, B	.C. V6E 1M3				
SUPPLIE			CONTACT PERSON JOHN CLERIDES					
SOUTH	1CORE	HOLDINGS INC.	RESIDENCE PHONE	BUSINESS PHONE	445	1.3	EDULED D	ELIVERY DATE 7 20
QUAN	ntv			684-0		ODT (LES	QUANTITY	UNIT SELLING VALUE
CASES		DESCRIPTION OF GOODS	LD13	STOCK NO.	(LITRES)	CASE		PRICE
В	0	1998 BIN 128 - SOUTH	CORP 30.00	45441-A	0.750	12	96	32.803148.80
10	0	1998 BIN 28 - SOUTH	CORP	45441-B	0.750	12	120	34.254110.00
10	0	1998 BIN 389 - SOUT	HCORP 35,°°	45441-C	0.750	12	120	37.104452.00
8	0	ূচা 1998 bin 407 - South		45441-D "	0.750	12	96	34.253288.0
5	0	1998 RWT BAROSSA SH	3. 2	45441-F	0.750	6	30	101.353040.5
6	0	1998 BIN 707 - SOUT		45441-G 6	0.750	6	36	101.353648.6
	0	1996 GRANGE - SOUTH	. s-2	45441-H ⁻¹	0.750	6	24	212.005088.0
4_		SEPPELT TOKAY DP57		45441-J	0.375	12	36	28.651031.4
3	0	SEPPELT MUSCAT DP63		45441-K [¶]	0.375	12	36	28.651031.4
3	n 0	SEFFEBI MODERI 2200						
\(\frac{1}{2}\)	TCE	,						
	 -	- N.						
		WI						
					-			
							<u></u>	
L	N	OTE: Please notify Special Orders departme	ent at			PRODU SUB-TO	DTAL	28838.
		(604) 252-3187 if goods not picked up		5		AGENO FACTO	CEE/ CY OR	10377 •
	GS'	r included in this of	CDER IZO/ •/	-		LITTER	3	59.
						LESS CUSTO DEPOS		0.
	-	ustomer signature as to payment made a	and received			AMOU		18521.
	C th	ustomer signature as to payment made a se above liquor in good condition.				DUE		18521.
LD8 ASO	51 (OPC 75	30947502)	1 CUS	TOMER				

WINE	MW	C PRICE	LDB	PRICE	DIFF	ERENCE	BOTTLES	TOTA	ζ
1998 Bel Air -St. Emilion	\$	41.00	\$	39.00	\$	2.00	12	\$	24.00
1998 Bel Air - Pomerol	\$	92.00	\$	87.00	\$	5.00	12	\$	60.00
1998 Haut Brion	\$	330.60	\$	300.00	\$	30.60	12	\$	367.20
1998 La Fleur Gazin	\$	43.00	\$	42.00	\$	1.00	12	\$	12.00
1998 Palmer	\$	140.10	\$	135.00	\$	5.10	60	\$	306.00
Sub Total								\$	769.20
Less Discount								\$	788.44
Grand Total								\$	1.404.55

Province of British Columbia	LIQUOR DISTRIBUTION BRAN SPECIAL ORDER INVOICE	NCH CE	ISSUE (DATE 06	/19/2 001
	G.S.T. # R124542945	STOR	E RECEIVING (1 1 1
TOMER			SELLING D	ATE L	
. SIT 4426 46 S	110 74861 P.O. REF. 30				
SUPPLIER'S PRICES 100% P	RE-PAID BY THE CUSTOMER	- DIRECT	DEBIT.		
STORE					
100 ASSEMBLE FOR STORE	CUSTOMER NAME MARQUIS WINE CELLARS	** ··· · · · · · · · · · · · · · · · ·		1	R/LICENCE NO.
# 571	ADDRESS			A 571	
	1034 DAVIE STREET				
SUPPLIER	VANCOUVER, B.C. V6E CONTACT PERSON	1113			
MAHLER-BESSE, S. A.	JOHN CLERIDES /KEVIN RESIDENCE PHONE BUSINESS PH	10417		.,	
QUANTITY		14-0445	T SCHEDULI	DELIVERY O	2112001
ASES BOTTLES DESCRIPTION OF GOO	DS STOCK NO.	BOTTLES SIZE (LITRES)	BOTTLES QUANT PER QUANT CASE	HALT	VALUE
5 0 1998 CHATEAU PALME	R MARGAUX AC 30381-A	V. 0.750		711102	
	30301-A	0.750	12 6	140.1	08406.00
	, , , , , , , , , , , , , , , , , , , ,				
		-			
				-	
			$-\downarrow$	-	
					-
NOTE: Planes notific Constitution					
NOTE: Please notify Special Orders departme (604) 252-3187 if goods not picked up	nt at within 21 days.		RODUCT JB-TOTAL		8406.00
GST INCLUDED IN THIS OR	DER 352.04	LI AC FA	CENCEE/ SENCY ACTOR		3024. 73
		Li	TER POSIT		
			SS USTOMER POSIT	 	
Customer signature as to payment made ar the above liquor in good condition.	nd received	AA 💮	MOUNT	-	4426.46
AS051 (0PC 7530947502)		DU	<u>JE</u>		960.81

,fitish Columbia	SPECIAL OR G.S.T. # F	DER INVOIC		ië AE RECEIV	.*.	ا شکم ا	21/10/-
ź ^R : 2080 4 94 11	0 75100	P.O. REF. 30 -	444	SELI	LING DAT	ММ	00 100
SPEC	CIAL ORDER NUMBER				····		PAGE 1/2
30 LIER'S PRICES 100% PRE	-PAID BY THE	CUSTOMER -	- DIRECT	C DEBI	T		
345	CUSTOMER NAME			 .	·	CHETOMEO	/LICENCE NO
100 ASSEMBLE FOR STORE	MAROUIS WINE	CELLARS				A 571	
571	ADDRESS 1034 DAVIE S	TREET					
	VANCOUVER, E	י עאר י	M3				
POPULN	CONTACT PERSON		mo				
ROPVIN	PESIDENCE PHONE	BUSINESS PHO	ONE	sc	HEDULED	DELIVERY DA	ATE
NAME OF THE PARTY		684	-0445	1	11135	ر مسالگ	
DESCRIPTION OF GOODS		STOCK NO.	BOTTLES SIZE (LITRES)	PER CASE	QUANTITY	UNIT SELLING PRICE	VALUE
1 0 1998 CHATEAU COUTET	- EUROPVIN	30444-A	0.375	24	24	34.75	834.00
2 / 0 1998 CHATEAU RIEUSS	EC - EUROP.	30444-B	0.750	12	24		1665.60
1 / 0 1998 CARRUADES DE L	AFITE :	30444-C	0.750	12	12	53.05	636.60
1 0 1998 CHATEAU BRANAI	RE DUCRU	30444-D	0.750	12	12	55.10	661.20
1 0 1998 CHATEAU CHASSE	SPLEEN	30444-E	0.750	12	12	41.30	495,60
0 1998 CHATEAU CHEVAL	BLANC ,	30444-F	0.750	12	12	353.90	4246.80
1 0 1998 CHATEAU GISCOU	RS - EUROPV	30444-G	0.750	12	12	48.20	578.40
1 0 1998 CHATEAU GLORIA	- EUROPVIN	30444-H	0.750	12	12	45.35	544.20
3/ 0 1998 CHATEAU GRUAUD	LAROSE	30 444 -I	0.750	12	36	83.55	3007.80
1 0 1998 CHATEAU HAUT BA	TAILLEY	30444-J	0.750	12	12	46.60	559.20
1 0 1998 CHATEAU HAUT BE	ION *	30444-K	0.750	12	12	333.6 0	4003.20
2 0 1998 CHATEAU LAFITE	ROTHSCHILD.	30444-L	0.750	12	24	219.75	5274.00
1 / 0 1998 CHATEAU LATOUR	- EUROPVINº	30444-M	0.750	12	12	211.60	2539.20
2 0 1998 CHATEAU LEOVILI		30444-N	0.750	12	24	181.15	4347.60
NOTE: Please notify Special Orders department (604) 252-3187 if goods not picked up w				PRODUC SUB-TOT		3	0176.40
Second the w	Li days,			LICENCE AGENCY FACTOR			
			,	LITTER DEPOSIT			
N //6-				LESS CUSTOM DEPOSIT			·
Customer signature as to payment made and the above liquor in good condition.	received	·		AMOUNT DUE			<u> </u>
45711 OFT 7530947502)							KSU-

1 CUSTOMER

Doug Browne Liquor Distribution Branch 2626 Rupert Street Vancouver, BC V5M 3T5

September 21, 2000

Dear Mr. Browne;

I would like to draw you attention to the most recent matter pertaining to the Liquor Boards preferential markup of specific products.

My company and the Liquor Distribution Branch purchased 1997 Bordeaux futures between April 1998 and June 1998. On September 21st, 2000 I received a facsimile from Jeanette Davies, see enclosed copy, offering the and private wine shops a limited selection of 1997 Bordeaux.

It is evident from the information enclosed the full liquor board mark up was not applied to the wines the liquor board ordered. Yet, the full markup was applied to exact same wines I ordered.

Based on past precedents, Ridge and Jadot, I request a full reimbursement for the difference between the retail prices of the wines the LDB ordered and the wines I ordered. I will call you early next week to discuss this matter in further detail.

Sincerely

John Clerides President

		<u> </u>	10	1=	1=	1=	1	=	12	10	1=	1=	1=	1=	1	1=	1=	=	=	1=
ıĿ	Z.	(283.20	(405.60	(345.00	(135.60	(78.00	(368.40	(646.80	(688.20	(260.40	(1.376.40	(379.20	12	(250.20	(824.40	(327.60	(90.00	(321.00	(481.20	\$ (10 021 20)
	2	S	မာ	S	မ	6	မာ	S	es	69	69	မှ	မ	မှ	မာ	s	S	s	69	5
Ш	BTLS TOTAL	24	24	09	24	24	24	24	12	12	24	24	24	36	24	36	24	12	24	
Ω	FERENCE	(11.80)	(16.90)	(5.75)	(5.65)	(3.25)	(15.35)	(26.95)	(57.35)	(21.70)	(57.35)	(15.80)	(115.00)	(6.95)	(34.35)	(9.10)	(3.75)	(26.75)	(20.05)	
	片	s	ક્ક	÷	s	s	÷	ક્ક	s	မှာ	မာ	s	s	မာ	ક્ક	s	s,	49	છ	
ပ	MARQUIS RETAIL DIFFERENCE	41.80	54.90	30.75	50.65	28.25	100.35	121.95	307.35	106.70	307.35	115.80	365.00	43.95	284.35	51.10	33.75	116.75	115.05	
	MA	8	S	မှ	⇔	↔	ક	ø	ઝ	ક્ક	ક્ક	છ	မာ	ક	ઝ	8	\$	÷	ક્ર	
В	LDB RETAIL	30.00	38.00	25.00	45.00	25.00	85.00	95.00	250.00	85.00	250.00	100.00	250.00	37.00	250.00	42.00	30.00	90.00	95.00	
	P	မာ	မှာ	ક્ક	မှ	ક્ક	နှ	÷	s	s	\$	s	÷	မှာ	\$	\$	မာ	s	s	
A	WINE	1997 Bel Air	1997 Bourgneuf	1997 Canon de Brem	1997 Chasse Spleen	1997 Faizeau Vielles Vignes	1997 Grand Mayne	1997 Gruard Larose	1997 Haut Brion	1997 La Fleur Petrus	1997 Latour	1997 Lynch Bages	1997 Margaux	1997 Maucaillou	1997 Mouton Rothschild	1997 Pibran	17 1997 Puy Blanquet	18 1997 Trotanoy	19 1997 Pichon Baron	20 TOTAL DIFFERENCE
	_	_	_			_	\neg	<u></u>	6	9	\neg	2	5	4	5	9	. 1	1	_	_

Rigido.doc

Doug Browne
Liquor Distribution Branch
2625 Rupert Street
Vancouver, B.C.
V5M 3T5

September 8th, 1997

Dear Mr. Browne:

On February 27th, 1997, I placed a special order with the special order division of the Liquor Distribution Branch for the following wines; 1995 Ridge Lytton Springs Zinfandel, 1995 Ridge Sonoma Station Zinfandel and 1995 Ridge Mataro. The order arrived on July 7th, 1997. My retail shelf prices were \$39.60, \$30.40 and \$33.25 respectively. Soon thereafter, the liquor board received the same wines in their retail stores. The liquor board prices were \$35.00 for the Lytton Springs Zinfandel, \$30.00 for the Sonoma Station Zinfandel and Mataro.

I inquired with Ridge Vineyards to see if you were given a different FOB price than mine. Ridge confirmed the prices quoted for my special order and for your order were exactly the same.

I am formally requesting to be reimbursed \$690.00. This is the cost discrepancy between LDB retail and my special order. Please call me if you have any further questions. I look forward to your reply.

Sincerely,

P vince of British Columbia FOMER 3345 36 FORER 100	SPECIAL C		.	E RECEIV	SUE DATI	E MM	0/98 DD YY DD YY LICENCE NO.
100		INE CELLARS			A	571	LICENCE NO.
ASSEMBLE FOR STORE	ADDRESS 1034 DAVI	r copern					
\$ 571	CITY						
SUPPLIER	CONTACT PERSON	. B.C. V6E 1	МЗ				i
RIDGE VINEYARDS	JOHN CLER RESIDENCE PHONE			l sc	HEDIII ED	DELIVERY DA	ITE
\$86.5		684-0445		$\bot \bot$	HUA	5. HUE	1/2 ((25/
QUANTITY CASES BOTTLES DESCRIPTION OF G	oods	STOCK NO.	BOTTLES SIZE (LITRES)	BOTTLES PER CASE	QUANTITY	UNIT SELLING PRICE	VALUE
2 0 1996 RIDGE VNY C	CHARDONNAY	42442-A	0.750	12	24	45.25	1086.00
7 0 1996 MATARD BRIE	GEHEAD RD	42442-B	0.750	12	84	37.60	3158.40
2 0 1995 RIDGE VNYDS	. MERLOT	42442-C	0.750	12	24	ኔዓ ቀና 67.65	1623.60
'4 0 1996 RIDGE LYTTO	N SPRINGS	42442-D	0.750	12	168	45.25	7602.00
14 0 1996 RDG ZINFAND	EL SONOMA	42442-E	0.750	12	168		5838.00
6 0 95 MONTE BELLO C	AB. SAUV. 3333	To 42442-F	0.750	6	36	91.75	3303.00
2 0 95 MONTE BELLO C	AB. SAUV.	42442-G	.500	3	6	199.45	1100.70
4765,							
							:
							,
						2711	70
NOTE: Please notify Special Orders dep: (604) 252-3187 if goods not picke				PRODU SUB-TO	O!	23711.7	
GST INCLUDED IN THI		5		LICENC AGENC FACTOR	Υ	8532.	18
				LITTER DEPOSI		NII	
		····	gsd	LESS CUSTOI DEPOSI		2345.3	36
Customer signature as to payment ma the above liquor in good condition.	de and received			AMOUN DUE	т	2834.1	16
LOB AS051 (OPC 7530947502)	1 CUSTO	MER					

Schedule D cont



Doug Browne Liquor Distribution Branch 2625 Rupert Street Vancouver, BC V5M 3T5 October 13th, 1999

Dear Mr. Browne:

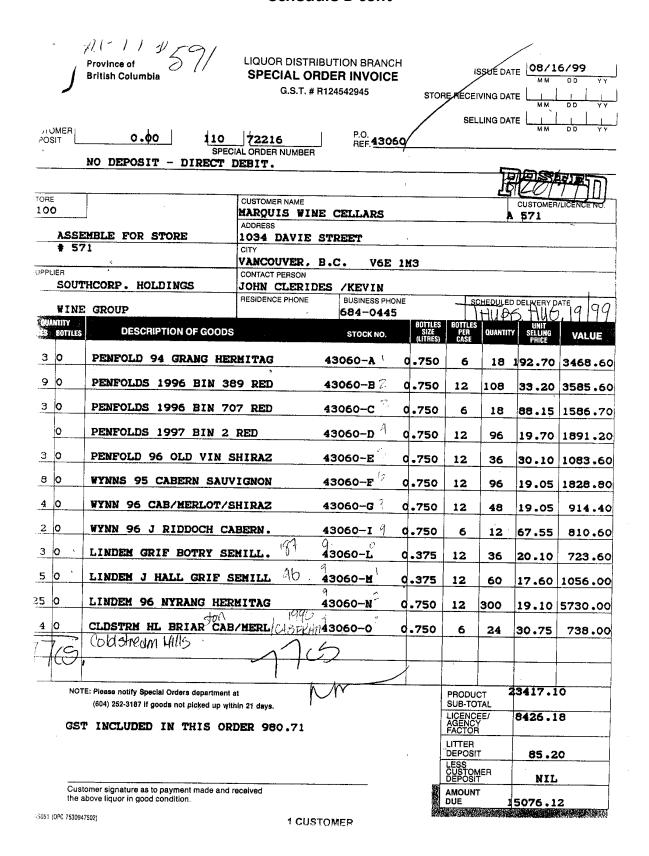
Enclosed is a copy of a special order I placed with Southcorp Wines. The Liquor Board also ordered five of the wines I ordered, which were preferentially marked up.

PRODUCT	LDB	MARQUIS	BOTTLES ORDERED	DIFF.
1997 Penfolds Shiraz Mourvedre	18.95	19.70	92	72.00
1996 Penfolds Bin 389	33.00	33.20	108	30.24
1996 Penfolds Old Vine	30.00	30.10	36	3.60
Grenache- Shiraz-Mourvedre				
Penfolds Bin 707 Cabernet Sauvignon	80.00	88.15	18	2.70
1995 Wynns Cabernet Sauvignon	18.95	19.05	96	9.60
		•	Total	\$118.14

Further to my letters of June 23rd, 1993, May 30th, 1994 and September 8th, 1997 and our meeting on October 7th, 1999 on this topic. If an arbitrary markup is to be applied to selected wines or a product category by the liquor board, it should also be offered to the to the wine shops. I respectfully request to be reimbursed for the difference between the LDB's discretionary pricing of the aforementioned products and the products I ordered that had the full liquor board markup applied. I look forward in discussing the matter with you in the future.

Sincerely

John Clerides



Schedule D cont

Southcorp Wines Canada

Premium Release Tuesday, October 1999

LINDEMANS WINES

Regional Range

+ 707158	Padthaway - Chardonnay	1998	S	750 ml	91 cs	\$ 19.95
+ 702365	Padthaway - Pinot Noir	1997	S	750 ml	47 cs	\$ 21.95
+ 353565	Pyrus - Coonawarra	1995	OTB	6x750ml	25 cs	\$ 42.00
+ 353581	St. George Vineyard - Coonawarra	1995	OTB	6x750ml	11 cs	\$ 42.00

PENFOLDS

Koonunga Hill Range

+ 709394 Koonunga Hill - Shiraz Cabernet	1997 OTB	750 ml 417 cs \$ 16.95

Penfolds BIN Range

+ 468629	BIN 2 - Shiraz Mourvedre	1997	OTB	750 ml	185 cs	\$ 18.95/(0)
+ 709576	BIN 128 - Coonawarra Shiraz	1996	OTB	750 ml	109 cs	\$ 27.95
422782	BIN 28 - Kalimna Shiraz	1996	OTB	750 ml	99 cs	\$ 33.00
+ 309625	BIN 389 - Cabernet Shiraz	. 1996	OTB	750 ml	200 cs	\$ 33.00
+ 468637	Old Vine - Barossa Valley - Grenache Mourvedre Shiraz	1996	OTB	$750 \; \mathrm{ml}$	219 cs	\$ 30.00

Ultra & Super Premium Range

		•	~						
4	414995	BIN 707 - Cabernet Sauvignon		1996	OTB	6x750 ml	25 cs	\$	88.00/86
+	709634	St. Henri - Shiraz		1995	OTB	6x750 ml	43 cs	\$	43.00
+	709691	Grange		1994	OTB	6x750 ml	25 cs	\$ 2	200.00
+	709758	Yattarna - Chardonnay		1995	OTB	6x750 ml	5 cs	\$	77.00

WYNNS COONAWARRA ESTATE

+ 709873	Wynns - Riesling	1998	S	750 ml	88 cs	\$ 14.95
+ 709816	Wynns - Shiraz	1996	s	750 ml	552 cs	\$ 17.95
+ 502039	Wynns - Cabernet Sauvignon	1996	S	ml 👫	1000 cs	\$ 18.95//40

COLDSTREAM HILLS YARRA VALLEY

+ 707091 Coldstream Hills - Chardonnay	1997 OTB	6x750ml	48 cs \$	30.00
+ 707034 Coldstream Hills - Pinot Noir	1996 OTB	6x750ml	80 cs \$	30.00
+ 476259 Coldstream Hills Reserve - Pinot Noir	1997 OTB	6x750ml	24 cs \$	44 00



Southcorp Wines Canada

724-8481 322-2104

Premium Release October 1999

LINDEMANS WINES

	. Was 1440				-	
	Regional Range					
+ 707158	Padthaway - Chardonnay		1998	s	3.750 ml	91 cs
	Padthaway - Pinot Noir		1997	s	750 ml	47 cs
+ 353565	Pynus - Coonawarra		1995	OTB	6x750ml	25 cs
1.5	St. George Vineyard - Coonawarra		1995	OTB	6x750ml	11 cs
	PENFOLDS					
All Milmond						
the second second	Koonunga Hill Range					
+ 709394	Koonunga Hill - Shiraz Cabernet		1997	OTB	750 ml	417 cs
	Penfolds BIN Range					
+ 468629	BIN 2 - Shiraz Mourvedre		1997	OTB	750 ml	185 cs
+ 709576	BIN 128 - Coonawarra Shiraz		1996	OTB	750 ml	109 cs
+ 414987	Bin 407 - Cabernet Sauvignon		1996	OTB	750 ml	TBA
+ 422782	BIN 28 - Kalimna Shiraz		1996	OTB	750 ml	99 cs
+ 309625	BIN 389 - Cabernet Shiraz		1996	OTB	750 ml	200 cs
+ 468637	Old Vine - Barossa Valley - Grenache Mourvedre Shiraz		1996	OTB	750 ml	219 cs
ran ran i	a States a			•		
	Ultra & Super Premium Rang	ie 🦠				
+ 414995	BIN 707 - Cabernet Sauvignon		1996	OTB	6x750 ml	25 cs
	St. Henri - Shiraz		1995	OTB	6x750 ml	43 cs
+ 709691			1994	OTB	6x750 ml	25 cs
+ 709758	Yattama - Chardonnay		1995	OTB	6x750 ml	5 cs
1 W 7	100 Page 100					
	WYNNS COONAWARRA	T.Q.T.A	TE			
	WINIS COOKAWARICA		1.13			
700072	W. Station	<i>a</i> .	1000		7501	00
	Wynns - Riesling	•	1998 1996	S S	750 ml	88 cs
	Wynns - Shiraz Wynns - Cabernet Sauvignon	;	1996	S		552 cs
+ 302039	wymms - Cabernet Sadvignon		1990	0	750 mi	1000 cs
	COLDSTREAM HILLS YA	IRRA	VALI	ĿEY		
+ 707091	Coldstream Hills - Chardonnay		1997	отв	6x750ml	48 _{cs}
+ 707034	Coldstream Hills - Pinot Noir		1996	OTB	6x750ml	80 cs
	Coldstream Hills Reserve - Pinot Noir		1997	ОТВ	6x750ml	24 cs
	olas raiseras					

Schedule E



FEB 13 2015

Mr. Michael Harding Board Member Government Relations Director Independent Wine Retailers Association of BC Email: MHarding@Michael-Harding.com

Dear Ms. Wanamaker:

I am writing as a follow-up to a January 21, 2015 meeting I had with you, John Clerides, Trent Anderson, Chris Reid, Jason Li and Paul Simpson. I felt it was a productive meeting and it gave us an important opportunity to discuss the issues facing independent wine stores in detail. This letter also acknowledges your letter of February 4, 2015, in which you outline some details of our discussion and your requests for consideration.

During the meeting, we discussed your request to adjust the pricing structure for higher priced wines. As well as the option for independent wine stores to transition to licensee retail stores, to be appointed the "Importer of Record" for particular wines, and allowing wine stores to be able to sell to other licensees such as restaurants.

With respect to industry concerns about the pricing structure, as you are aware, government has amended the wholesale mark-up for wines over \$20 a bottle, so as to better align wholesale prices with what industry sees today.

Regarding the option of being permitted to sell beer and spirits, government is prepared to offer this option to Independent Wine Stores. Stores exercising this option will be required to respect the 1 kilometer rule in relation to existing Licensee Retail Stores. This may require relocation of the Independent Wine Stores in order to meet the requirement. A five year period will be available to Independent Wine Stores wishing to make this transition.

On the request to be appointed the "Importer of Record" and be able to sell to hospitality industry licensees, these are no longer being considered by government.

Sincerely,

Lori Wanamaker, FCA Deputy Solicitor General

Ministry of Justice

Office of the Deputy Solicitor General Mailing Address: PO Box 9290 Stn Prov Govt Victoria BC V8W 9J7 Location: 11th Floor, 1001 Douglas Street Victoria BC V8V 1X4 Telephone: 250 356-0149 Facsimile: 250 387-6224

Prior to April 1,2015

	Wine	Spirits	Beer	Rest	30%	16%	
				Sales	discount	discount	
BCLDB	٧	٧	V	٧			
Private	٧	٧	V		Х	٧	
Liquor Stores							
Wine Stores	٧	Х	Х	Х	٧		

After April 1, 2015

	Wine	Spirits	Beer	Rest Sales	30%	16%	Wholesale
							Pricing
BCLDB	٧	٧	٧	V			٧
Private Liquor	٧	٧	٧	٧		X	X
Stores							
Wine Stores	٧	X	X	X	X	X	٧
Grocery Stores	٧	X	X	Х			٧