

# **Table of Contents**

What's New in the 2021 Capital Projects Guidelines	3
1. Program Overview	4
2. Mandatory Eligibility	6
3. Application Process	11
4. Assessment	13
5. Using Capital Project Grant Funding	15
6. Required Documentation	17
7. Conditions for Capital Project Grants	27
8. Project Completion	27
9. Acknowledgment of Funds	27
10. Contact Information	27



Arts Umbrella
received funding
for two new busses
through a Capital
Projects grant.
Over 400 children
and youth will
benefit each year
through increased
accessibility to
arts education
programs across the
Lower Mainland
of Vancouver.

# What's New in the 2021 Capital Projects Guidelines

The 2021 Capital Projects Guidelines continues to include temporary modifications introduced in 2020, in light of the on-going challenges not-for-profit organizations are facing due to the COVID-19 pandemic.

Specifically, the Capital Project Grant Program continues to accept applications from organizations for projects or acquisitions that meet the following criteria:

- 7. Projects or acquisitions needed in order to modify how programs and services are delivered as a direct result of the COVID-19 pandemic. These may include, for example: modifications to facilities to support physical distancing (e.g. protective shields/barriers, a secondary building entrance, kitchen reconfigurations, etc.), renovations to expand hand washing/hygiene stations, acquisitions to support remote or tele-work arrangements or other IT equipment required to deliver programming online.
- 2. Projects or acquisitions that will support organizations which have experienced an increase in demand for programs and services as a direct result of the COVID-19 pandemic. These may include, for example: vehicles to deliver food or other essential goods, renovations to expand shelter capacity, kitchen expansions, or friendship centre facility upgrades.

In consideration of the financial challenges faced by not-for-profit organizations as a result of the COVID-19 pandemic, the minimum matching funds contribution has been reduced from 50% to 20% for projects or acquisitions that meet either of the criteria described above, i.e.:

- Projects or acquisitions are needed in order to modify how programs and services are delivered as a direct result of the COVID-19 pandemic.
- Projects or acquisitions will support organizations which have experienced an increase in demand for programs and services as a direct result of the COVID-19 pandemic.

In 2020, capital projects that met the above COVID-19 criteria were given additional consideration in the assessment process, in order to prioritize and support projects that arose as a direct result of the COVID-19 pandemic. For 2021, these projects will continue to be supported to help organizations respond to the impacts of COVID-19. Recognizing that many organizations have now implemented the necessary changes to the delivery of their programs or services, capital project applications for regular or COVID-19 projects will be assessed on equal consideration.

# 1. Program Overview

## 1.1 Purpose

The Community Gaming Grants program distributes \$140 million of commercial gambling revenues to not-for-profit community organizations throughout the province. The Government of British Columbia allocates a portion of this funding to capital projects, undertaken by not-for-profit agencies, that have a total cost between \$20,000 and \$1,250,000. The objective of the Capital Projects sector is to enable not-for-profit organizations to complete capital projects that provide significant benefit to communities.

The Capital Projects sector is designed to support community-identified needs and priorities. Its' focus is on people – their needs, their development, and their involvement with the community. The Capital Project Grants sector supports inclusive projects that provide widespread benefit to a diverse range of community members.

# 1.2 Eligible Projects

To be considered for funding, a capital project must fit into one of the following categories. Applicants should apply under the category that best matches their project:

- **Facilities:** the construction of new facilities and renovation or maintenance of existing facilities;
- **2.** Community Infrastructure: the development of public amenities that improve B.C. residents' quality of life; and
- **Acquisitions:** the purchase of fixed capital assets for long-term ownership and use by the organization (e.g. vehicles and equipment).

If all work on, or purchase of, the proposed capital project is scheduled to be completed before the notification of grant awards (late Fall 2021), the project is not eligible.

# 1.3 Application Assessment Process

The application assessment process will be competitive. Grant applications that meet all of the mandatory eligibility criteria (see Section 2) will be evaluated using the assessment criteria (see Section 4).

Additional consideration will be given to the allocation of grant funding across the six Community Gaming Grant sectors, the geographic distribution of grants throughout the province, project size, the inclusion of applicants that have not received a Capital Project Grant in the previous three years and Indigenous not-for-profit organizations.

The Branch also reserves the right to deny Capital Project Grant funding to organizations deemed to be a high risk, such as those with poor compliance records with the Branch.

## 1.4 Amount of Grant

Eligible not-for-profit organizations may be approved for up to 50%\* of the total cost of a project, to a maximum of \$250,000.

If the requested grant amount is less than 20% or greater than 50% of the total cost of a project, the project will not be eligible for funding.

- \*Applications for projects or acquisitions which are needed in order to modify how programs and services are delivered as a direct result of the COVID-19 pandemic or which will support organizations that have experienced an increase in demand for programs and services as a direct result of the COVID-19 pandemic, may be approved for up to 80% of the total cost of a project, to a maximum of \$250,000.
- \* If the application is not for projects or acquisitions directly related to COVID-19 and the requested grant amount is greater than 50% of the total estimated project cost, the project will not be eligible for funding.

# 1.5 Matching Funds

The applicant must demonstrate that matching funds are secured and available for immediate use upon application for a Capital Project Grant.

The applicant must demonstrate it has the matching funds **required for project completion** (ie. there is no shortfall to cover the entire project budget). The applicant's matching funds contribution must equal or exceed the level of capital project funding requested.

For example:

- Organizations applying with a total project budget of \$1,250,000 requests the maximum \$250,000 grant (20% of the project budget). The applicant organization must demonstrate that it has the matching funds to complete the project (ie. \$1,000,000, or 80% of the project cost).
- Organizations applying under the COVID-19 criteria with a total project budget of \$50,000 requests \$40,000 grant (80% of the project budget). The applicant organization must demonstrate that it has the matching funds to complete the project (ie. \$10,000, or 20% of the project cost).

If an applicant organization has been holding designated restricted funds for the capital project, it is expected that the restricted fund be used in full towards the matching fund requirement.

Tangible in-kind contributions, such as donated equipment and materials, will be considered as matching funds. Confirmed conditional agreements will be accepted; vague or unclear commitments will not be considered matching funds. Land, discounts on products, and intangible in-kind support, such as volunteer time, donated labour or services will not be accepted as matching funds.

Please refer to Section 6.1 for the supporting documentation required to demonstrate matching funds.

# 2. Mandatory Eligibility

# 2.1 Organization Eligibility

## 2.1.1 Eligible Organizations

To be considered for funding, an applicant (including PACs) must:

- Be a not-for-profit organization (including designated community service co-operatives);
- Operate primarily for community benefit;
- Deliver or facilitate programs that fall within one of the following six sectors: Arts and Culture; Sport; Environment; Public Safety; Human and Social Services; and Parent Advisory Council or District Parent Advisory Councils;
- Provide programs that benefit the community and not solely its members' interest;
- Engage volunteers in the operation of the organization and/or program(s);
- Have a membership that is inclusive and reasonably open to anyone with an interest in the organization and its programs. Members are involved in the management and control of the organization and participate in democratic voting processes as part of decision making for the organization;
  - Restrictions on who is able to become a member are permitted only in instances where there is a defensible rationale (e.g. to ensure representation of an underrepresented group or organization or to fulfil bona fide operational requirement).
- Have a voting membership that is more than double the number of board members;
- Have a minimum of 2/3 board members democratically elected by its voting membership;
  - Board positions are periodically contested by election and are open to the organization's entire membership. Permanent board positions are not permitted.
  - Restrictions on who is able to hold board positions and board appointments are
    permitted only in instances where there is a defensible rationale (e.g. to ensure
    representation of an underrepresented group or organization or to fulfil bona fide
    operational requirement).
- Have a board with at least two-thirds of its members residing in B.C.; and
- Have a board whose members do not receive remuneration or other financial benefit for their services while acting in their capacity as board members<sup>1</sup>.

As set out in the Societies Act, organizations must report the remuneration of directors who received remuneration for being a director or acting in another capacity, as a note in the financial statements.

Organizations do not have to be federally or provincially incorporated; however, organizations that are provincially incorporated or registered as extra-provincial societies must be in good standing<sup>2</sup> with the B.C. Registrar of Companies, and organizations that are federally incorporated must be in good standing<sup>3</sup> with Industry Canada.

### 2.1.2 Ineligible Organizations

An organization is ineligible for a Capital Project Grant if it:

- Is for-profit;
- Is a member-funded society;
- Is a co-operative (with the exception of designated community service co-operatives);
- Is a community contribution company<sup>4</sup> (C3) or other social enterprise whose sole purpose is to generate profit to fund the organization;
- Is an ancillary group sustaining a for-profit business;
- Is a chamber of commerce or board of trade;
- Is a political party, political action group or lobby group<sup>5</sup>;
- Is a federal, provincial, regional, municipal, First Nation or other local government;
- Is a government (as described above) operated library, museum, gallery, recreation centre or other facility;
- Is a hospital, medical or health care facility;
- Is an educational institution, school or school authority;
- Is a penal institution or correctional centre;
- Has objectives, programs or expenditures that do not conform with all laws, regulations and the general public policies of the Province of British Columbia;
- Provides programs that promote racial or ethnic superiority, religious intolerance, persecution or social change through unlawful action; or
- Is an organization where the majority of the board members are employed by the organization or provide services under contract to the organization.

2 Organizations must be in good standing at the time of application.

- 3 Organizations must be in good standing at the time of application.
- 4 A for-profit business with an asset lock component restricting the level of dividends paid to shareholders and requiring the bulk of the company profits to be invested in community purposes
- 5 A lobby group is defined as an organization whose primary functions include advocacy and lobbying activities with the intention to influence government decisions.

# 2.2 Project Eligibility

### 2.2.1 Eligible Project Categories

To be considered eligible for funding, a project must fall within one of the applicable capital project categories. Applicants should apply under the specific project category that is best suited for their project. For examples of eligible projects, please see Section 2.2.2.

### **Facilities Projects:**

- The project is undertaken by an eligible organization primarily for community benefit;
- Upon completion, the project or the facility within which the project is located is accessible to the public;
- The project is for the construction of new facilities, renewal, expansion or material enhancement of existing facilities or property development;
- The project is located on:
  - Land that is owned by an eligible organization;
  - Land that is leased to an eligible organization on a long-term basis; or
  - Public land.

Please refer to Section 6.1 for the supporting documentation required.

### Community Infrastructure Projects:

- The project is undertaken by an eligible organization primarily for community benefit;
- Upon completion, the project or the facility within which the project is located is accessible to the public and is inclusive of the greater community;
- The project is for the installation of public amenities that improve B.C. residents' quality of life;
- The project is located on:
  - Land that is owned by an eligible organization;
  - Land that is leased to an eligible organization on a long-term basis; or
  - Public land.

Please refer to Section 6.1 for the supporting documentation required.

#### **Acquisitions:**

- The acquisition is made by an eligible organization primarily for community benefit;
- The project is for the purchase of privately owned fixed capital assets for long-term use; and
- The capital acquisition must fully belong to the eligible organization.

### 2.2.2 Examples of Eligible Projects

Examples of eligible projects in each category may include, but are not necessarily limited to, the following types of capital projects:

**Facilities Projects:** the construction of new facilities, renovation or maintenance of existing facilities and property development. Examples include:

- Construction of a new permanent built structure (e.g. office, centre, daycare facility, theatre, food bank storage, sports facility);
- Renovations that restore, refurbish, upgrade, retrofit or otherwise improve the
  general conditions of an existing facility to extend its useful life (e.g. roofs, flooring,
  air circulation, seismic resilience, foundation repair, kitchens, bathrooms, elevators,
  gutters, accessibility retrofits, hall expansions, asbestos abatement); and
- Property development projects (e.g. fences, courtyard, irrigation systems for sports fields, parking lots, floodlights).

Community Infrastructure Projects: the development of public amenities that improve B.C. residents' quality of life. Examples include:

- Outdoor structures (e.g. docks, playgrounds, outdoor pools, sport rinks, industrial sheds, courts, artificial turf, boardwalks, trestles);
- Parks (e.g. water parks, skate/bike parks, fitness and recreation spaces); and
- Natural areas (e.g. hiking and walking trails, green spaces, wetlands, community gardens, habitat restoration).
- PLEASE NOTE: Playgrounds located on public school grounds that are eligible for support through the Ministry of Education Playground Equipment Program will not be eligible for Community Gaming Grant funding through the Capital Projects Sector.

**Acquisitions:** the purchase of fixed capital assets for long-term ownership and use. Examples include:

- Vehicles, boats, vehicle part replacements/modifications (e.g bus, van, delivery truck, fire truck);
- Machinery and equipment (e.g. safety equipment, sports equipment, commercial kitchen equipment, stage and lighting equipment, sound equipment, instruments);
- Technological resources (e.g. computer systems, IT system, security system); and
- Property and/or buildings.

# 2.3 Financial Eligibility

## 2.3.1 Eligible Financial Status

At the time of application, organizations must meet specific financial criteria in order to be considered for a grant:

- The applicant must have a separate gaming bank account ("Gaming Account") that is held in British Columbia specified in the organization's full name, for the exclusive purpose of receiving, holding and disbursing gaming funds, including any gaming funds received through licensed gaming, Community Gaming Grants or gaming fund donations from Service Clubs. Non-gaming funds must not be deposited into the Gaming Account.
- Recipients must also obtain cheques for the organization's Gaming Account which are imprinted with the organization's full name and the words "Gaming Account." New applicants must open their Gaming Account and obtain cheques **before** applying; and
- Past recipients of Community Gaming Grants must be up to date and in good standing with their Gaming Account Summary Reports. Organizations must have their most recent Gaming Account Summary Report submitted in order to be considered for a Capital Project Grant.

<sup>6</sup> Gaming Account Summary Reports are a financial reporting instrument used by the Community Gaming Grants Branch.

# 3. Application Process

# 3.1 Application Intake Period

Applications for the Capital Projects sector will be received from June 1 to July 31, 2021 with approved grants awarded by late Fall 2021.

# 3.2 How to Apply

The application form can be found online at: <a href="https://www.gaming.gov.bc.ca/gaming/Home.do">https://www.gaming.gov.bc.ca/gaming/Home.do</a>.

For projects that are collaborations between multiple organizations, a single organization must be designated as the lead. Only the lead organization is eligible to submit a Capital Project Grant application for the project. The other organization(s) must be indicated as partners within the application.

First-time applicants to the Gaming Online Service are required to call in to the Community Gaming Grants Branch at 1 800 663-7867 or 250 356-1081 before starting the application. Organizations that have never applied for a Community Gaming Grant or a Gambling Event Licence before will be unable to complete an online application for a Capital Project Grant without registering with the Branch first.

## 3.2.1 Online Application Resources

### Application Tutorial

This document provides a step-by-step preview of what you will see during your online application. It includes application instructions as well as tips and suggestions for completing your application. <a href="https://www2.gov.bc.ca/assets/gov/sports-recreation-arts-and-culture/gambling/grants/capital\_project\_grants\_-\_application\_tutorial.pdf">https://www2.gov.bc.ca/assets/gov/sports-recreation-arts-and-culture/gambling/grants/capital\_project\_grants\_-\_application\_tutorial.pdf</a>

### Frequently Asked Questions:

This document includes commonly asked questions about using the Gaming Online Service website to apply for a Capital Projects Grant and understanding the Sector Guide: <a href="https://www2.gov.bc.ca/assets/gov/sports-recreation-arts-and-culture/gambling/grants/capital\_project\_grants\_- frequently\_asked\_questions.pdf">https://www2.gov.bc.ca/assets/gov/sports-recreation-arts-and-culture/gambling/grants/capital\_project\_grants\_- frequently\_asked\_questions.pdf</a>

## **Example Documents:**

These documents are examples of financial documents that you will be asked to provide during your online application. These types of documents are referenced in the preapplication checklists.

• Organization Balance Sheet (PDF) - <a href="https://www2.gov.bc.ca/assets/gov/sports-recreation-arts-and-culture/gambling/grants/example-grants-org-balance-sheet.pdf">https://www2.gov.bc.ca/assets/gov/sports-recreation-arts-and-culture/gambling/grants/example-grants-org-balance-sheet.pdf</a>

- Organization Revenue and Expense Statement (PDF) <a href="https://www2.gov.bc.ca/assets/gov/sports-recreation-arts-and-culture/gambling/grants/example-grants-org-revenue-and-expenses.pdf">https://www2.gov.bc.ca/assets/gov/sports-recreation-arts-and-culture/gambling/grants/example-grants-org-revenue-and-expenses.pdf</a>
- Organization Budget (PDF) https://www2.gov.bc.ca/assets/gov/sports-recreation-arts-and-culture/gambling/grants/example-grants-org-budget.pdf

# 3.3 Application Limit

- Each organization is permitted to submit one application for a Capital Project Grant and one application for a Community Gaming Grant per year.
- Capital Project Grants will be one-time funding only. Successful applicants may not apply for the same project more than once. Unsuccessful applicants may apply in future funding intakes for the same project.



# 4. Assessment

# 4.1 How Applications are Assessed

Each application that meets all of the mandatory eligibility criteria (see Section 2) will be evaluated using the assessment criteria (see Section 4.2). Grants will not be awarded until all applications are received and reviewed. An application does not guarantee any level of funding. Incomplete and/or late applications will not be considered.

## 4.2 Assessment Criteria

The project assessment criteria are provided in the table below. For additional information on the assessment process, please see Section 1.3. For additional information on the supplementary documentation required with each application, please see Section 6.1.



#### Section 1: Alignment with Sector Objectives (25%)

# Strategic alignment with Capital Projects sector purpose

- How the project will benefit the community by addressing a community-identified need or priority and will enhance the wellbeing of individuals in the community.
- How the project and its associated programming will be open and accessible to people of all ages, abilities, sexual orientation, gender identify and expression (LGBTQ2S+), ethnicities, cultural backgrounds, religions, languages, under-represented communities and socio-economic conditions, except in instances where the exclusion of some identifiable group is required for another identifiable group to be effectively serviced.

#### Section 2: Project Feasibility (25%)

#### **Project planning**

- Detailed project timeline indicating project can be accomplished within 36 months, project start date, key milestones and date of completion.
- Identification and ranking of potential risks and identification of proposed mitigation strategies.
- All required approvals and permits have been identified and a plan is in place to ensure they are obtained.

# Operational viability of the project

• The applicant exhibits a plan for the long-term operation of the project, including an asset management plan to manage and maintain the facility and/or property into the future.

#### **Section 3: Financial Considerations (45%)**

#### Financial need

- If the applicant has restricted funds available and designated for the capital project, they have been used in full.
- The requested amount required to complete the project.

#### Financial feasibility of project

- Presentation of project budget, including budget assumptions, contingencies and projections.
- Price quotations have been recently obtained.
- Use of grant funds will be for eligible expenses.
- Project readiness, including the security of financial resources to carry out the project.

### **Section 4: Special Project Features (5%)**

#### **Environmental efficiency**

• The project includes climate action or energy-efficient features that will reduce the organization's greenhouse gas emissions, lower the organization's long-term operational expenses, such as heating/ cooling costs, etc. and/or improve the use of the organization's human and/or technological resources (e.g. reduced resource consumption).

Final determination of approved projects is the responsibility of the Community Gaming Grants Manager. All decisions are final, and organizations do not have the opportunity to request a reconsideration of the decision regarding an application for a Capital Project Grant.

# 5. Using Capital Project Grant Funding

# 5.1 Appropriate Use of Funds

Capital Project Grants must be used within British Columbia to cover costs considered to be direct and necessary for the successful implementation of an approved project. These costs must be consistent with and comparable to those identified in the approved grant application. No substantial changes can be made to the approved project without the written consent of the Community Gaming Grants Branch.

Eligible costs include, but are not limited to:

- Project-related fees paid to professionals, technical personnel, consultants and contractors specifically engaged to undertake the capital project;
- The costs of project materials;
- The costs required to transport or ship acquisitions such as equipment;
- The costs of licenses, permits and insurance required for the approved project;
- The costs of an environmental impact assessment, where applicable; and
- Any other direct and necessary costs incurred in the implementation of an approved project.

The grant funds must be fully disbursed within 36 months of receipt, unless otherwise approved in writing by the Community Gaming Grants Branch. Project must start within 12 months of receipt of funding.

Grant funds may be transferred – by cheque or electronically – from the Gaming Account to the General Account (i.e. the organization's day-to-day operating bank account) for the reimbursement of eligible project expenses. Transfers from the Gaming Account to the General/Operating Account are required to reconcile dollar for dollar to the applicable General Account program expenses and must have supporting documentation (i.e. invoices/receipts). A clear and defined audit trail is required for the use of all Gaming Account funds.

Upon dissolution of an organization, all unused grant funds and assets purchased with grant funds must be transferred to the Minister of Finance, or if those assets are not in a form that can be easily transferred to the Minister of Finance, then to another eligible organization within B.C

Grant funds cannot be used for purposes not approved by the Community Gaming Grants Branch and may not be redistributed amongst the grant recipient's other expenses or transferred between projects. Funds must be returned to the Minister of Finance (care of the Community Gaming Grant Branch) if not completely used for the approved capital project.

## 5.2 Prohibited Use of Funds

Capital Project Grants cannot be used for:

- Contributions to annual fundraising drives or capital campaigns;
- Costs incurred for cancelled projects;
- Financing charges and interest payments on loans;
- Leasing or rental of equipment not directly related to the capital project;
- Costs associated with ongoing operating expenses;
- Costs associated with routine facility/property maintenance;
- Decommissioning or recycling of a previous project/asset;
- Costs associated with program delivery; or
- Any goods and services that are received as donations.

# 5.3 Reporting

To ensure Capital Project Grants are used for eligible project expenses, all successful applicants must submit a Gaming Account Summary Report to the Branch within 90 days of fiscal year end. The Gaming Account Summary Report must provide clear and complete detailed program expense reporting.

The report must include a list of all disbursements and/or reimbursements made from the Gaming Account and must include details about each disbursement/reimbursed expense.

For each disbursement/reimbursement, the organization must include the following details:

- the date
- the cheque or reference )(bullet) number
- the payee
- the purpose of the payment
- the amount paid

As per section 18.f of the Conditions for a Community Gaming Grant, all grant recipients must ensure that cheques issued against the Gaming Account are signed by at least two, unrelated signing officials, at least one of whom must be an officer of the organization.

As per section 18.g of the Conditions for a Community Gaming Grant, two current, unrelated board members must authorize electronic transfers and/or automated debit transactions in writing and the authorization document must specify the specific purpose and maximum dollar amount permitted.

# 6. Required Documentation

# 6.1 Application Instructions

Grant Analysts use the requested documents to carefully assess each capital project grant application. The following is the information the Branch is looking for in each section of the application.

Applicants must upload required supporting documentation in .pdf, .jpg, .doc(x), or .xls(x) format at the time of online application. Please do not take and submit photographs of documents; proper scanning is required to upload documentation to the online application system.

Before beginning the application form, please make sure you have the following information from your files at hand.

#### ✓ Required Information

#### Organization Registration

First-time applicants to the Gaming Online Service are required to call in to the Community Gaming Grants Branch at 250 356-1081 before starting the online application. Organizations that have never applied for a Community Gaming Grant or a Gambling Event Licence before will be unable to complete an online application for a Capital Project Grant without registering with the Branch first.

### □ Organization information

- Full, legal name (if applicable);
- Mailing address associated with the organization; and
  - Program/service or purpose of the organization.

#### ☐ Sector Details

Capital Project Grants support a wide range of programming delivered and/or facilitated by not-for-profit organizations across British Columbia. The applicant should apply under the sector that is the closest fit to the organization's purpose(s) as outlined in its Constitution:

- Arts and Culture;
- Sport;
- Public Safety;
- Environment:
- Human and Social Services; or
- Parent Advisory Councils.

**NOTE:** Applicants also have the option to self-identify as an Indigenous not-for-profit organization.

#### Organization Programming

Applicants must provide a description of programming delivered by their organization that includes key information, including the size and scope of the program, length of time the program has been in operation, as well as how the program operates and who it benefits. Please see section 4.4 of the Community Gaming Grant Guidelines for more information on program descriptions.

The applicant may provide a program description previously used for a Community Gaming Grant application, or a new/modified program description that describes on-going programming may be provided.

$\checkmark$	Required Information
	Constitution and Bylaws  The applicant must attach a copy of the organization's most recent Constitution and Bylaws if have not been provided in the last 2 years (e.g. through a past Community Gaming Grants application).
	<b>Board of Directors</b> The applicant must attach a Board of Directors list, including their names, positions on the board, home addresses, e-mail addresses and phone numbers.
	<b>Membership and Governance Structure</b> Total number of members who are eligible to vote at the annual general meeting (AGM).
	Annual General Meeting Details  Most recent AGM minutes, including the election of the board and the number of eligible voting members who attended the meeting. If elections are not held at the AGM, please attach the minutes from the meeting at which the board of directors was elected.
	<ul> <li>Organization Financial Statements and Budgets</li> <li>The applicant must demonstrate its financial capacity to proceed with the project by providing complete financial statements and budgets:</li> <li>Revenue and expense statements from the most recently completed fiscal year at the time of the application;</li> <li>The most formal presentation of financial statements available at the time of application is required, including notes to the financial statements. If the organization has internally restricted funds, accompanying minutes from the board meeting where the motion was passed to restrict the funds are also required. Internally prepared financial statements are acceptable if the formal presentation is not available at the time of application.</li> <li>A balance sheet from the most recently completed fiscal year at the time of the application;</li> <li>A budget for the current fiscal year;</li> <li>The budget must show anticipated revenues and expenses for all of the organization's activities and show anticipated expenditures related to the requested capital project, if any.</li> <li>The Gaming Account Summary Report for the previous fiscal year (if it has not been submitted already).</li> </ul>

**NOTE:** If an organization's fiscal year recently ended and the year-end financial statements are not finalized (e.g. being prepared by an accountant), please submit draft or internally prepared financial statements.

#### ☐ Gaming Account

The applicant must demonstrate that it has a separate "Gaming Account," specified in the organization's full name, for the exclusive purpose of receiving, holding and disbursing gaming funds. The gaming bank account must be held in British Columbia and have cheques that have the organization's full name and the words "Gaming Account" printed on them.

Acceptable supporting documents include:

- A scanned void cheque that has the organization's full name and the words "Gaming Account" printed on it. All account information must be visible; or
- A cheque order form, signed and stamped by the bank, that has the organization's full name, the words "Gaming Account" printed on it, and complete account information.

**NOTE:** Organizations new to the Branch must open their gaming account before applying.

Some banks de-activate accounts when there is no activity for a certain amount of time. Please contact your bank to ensure your gaming account status is active so, if approved, your grant funds can be electronically transferred without issue.

### ☐ Project Category

Applicants should apply under the specific project category that is best suited for their capital project:

- 1. Facilities (construction, renovation or maintenance of facilities)
- **2. Community Infrastructure** (public amenities such as docks, parks, playgrounds, etc.)
- 3. Acquisitions (fixed capital assets for long-term use, including vehicles and equipment)

### Project Description

The applicant must include a description of the capital project for which it seeks funding. The project description helps the Branch understand the overall rationale and goals for the project, the location of the project and the specifics of what the project will entail.

Please indicate in this section if the project or acquisition meets either of the following two criteria\*:

- The project or acquisition is needed in order to modify how programs and services are delivered as a direct result of the COVID-19 pandemic.
- The project or acquisition will support your organization to respond to an increase in demand for programs and services as a direct result of the COVID-19 pandemic.

\*Applicant organizations wanting their projects assessed under the COVID-19 criteria must demonstrate how the majority of the project originated as a direct result of the COVID-19 pandemic.

**NOTE:** Project descriptions should be clear and concise. Applicants may use the text box or attach a document (1-2 pages in length maximum).

#### ☐ Community Benefit

The Capital Project Grant program is designed to support community identified needs and priorities. Its focus is on people – their needs, their development, and their involvement with the community. The Community Benefit section of the application requires details about the numbers of people that are likely to benefit, and how they will benefit, from the project and associated programming. Include evidence of community support for your project and describe the needs or gaps the project will address.

Please include information such as the following as evidence of community support for your project and describe the needs or gaps the project will address in your community:

- Discuss what the broader problem or need is in the community that this project and its associated programming will address (e.g. aging facility is unsafe and no other service of its type is available within a 45-minute drive; there is a current gap in service that the proposed equipment purchase would enable).
- Describe the number and population(s) of people who will directly benefit from the project and its associated programming in a year (e.g. 'over 150 newcomers and refugees in the Cowichan Valley;' '50 Indigenous youth ages 13-17;' 'all community members interested in salmon restoration;' '100 socially isolated adults over the age of 65 in the Vanderhoof area').
- If applicable, include details, numbers, or statistics to substantiate the community benefit (e.g. share findings from a recent community consultation study, provide waitlist numbers demonstrating that existing facility has more users than it can accommodate).
- Where possible, quantify the impact this project would have on the community if complete (e.g. approximate number of individual visits to facility annually, kilometres of trails maintained).

The assessment of a project's community benefit may also include sector specific criteria. For example:

- Arts and Culture: Describe the accessibility of the project and any associated programming. Examples might include: providing an opportunity for members of the public to see an exhibition for free or reduced cost, access to performances or access to try out artistic activities.
- Sport: Describe how the project and associated programming will provide broad access for people to engage in organized, competitive physical activity at the community level. Include any steps your organization has taken to remove any barriers to participation.
- Environment: Describe how the project and associated programming will help to protect the environment or help people interact with, benefit from, or learn about the environment or local ecosystems. Examples might include: volunteer clean-up, conservation activity and public education and awareness.
- Public Safety: Describe how the project and associated programming contributes to the safety
  of a community by assisting in emergency preparedness, providing education on public safety
  issues, enhancing public safety through volunteer engagement in emergency services, using
  restorative justice or creating safe outdoor spaces.
- Human and Social Services: Describe how the project and associated programming will
  contribute to enhancing the quality of life of people in your community and will expand access
  to services and support.
- Parent Advisory Councils: Describe how the project will support K-12 students' extracurricular activities and opportunities and/or broad access by the community.

**NOTE:** Community benefit descriptions should be clear and concise. Applicants may use the text box or attach a document (1-3 pages in length maximum).

#### Public Inclusiveness

To support equity, diversity and inclusion, we support applications from organizations whose programs and facilities are open and accessible to people of all ages, abilities, sexual orientation, gender identify and expression (LGBTQ2S+), ethnicities, cultural backgrounds, religions, languages, under-represented communities and socio-economic conditions, except in instances where the exclusion of some identifiable group is required for another identifiable group to be effectively serviced. If your organization does have a limitation on individual access for any reason, please explain why. *The Branch may contact you if further information is required.* 

The Branch is committed to British Columbia's Gender-based Analysis Plus (GBA+) policy. For more information, please visit: <a href="https://cfc-swc.gc.ca/gba-acs/index-en.html">https://cfc-swc.gc.ca/gba-acs/index-en.html</a> and <a href="https://www2.gov.bc.ca/gov/content/gender-equity">https://www2.gov.bc.ca/gov/content/gender-equity</a>

Describe how the project and its associated programming is accessible to and inclusive of the greater community. Projects should demonstrate broad public access by a diverse range of community members and provide special consideration for reducing barriers to participation for persons with disabilities, where applicable.

**NOTE:** Public Inclusiveness descriptions should be clear and concise. Applicants may use the text box or attach a document (1-2 pages in length maximum).

#### ☐ Project Timeline

The applicant should demonstrate that a well-considered plan is in place that shows how the project will successfully begin within 12 months of the receipt of gaming funds and will be fully complete within 36 months of the receipt of gaming funds, as per the Capital Project Grant Conditions.

The project timeline may include:

- Project start and completion dates;
- Dependencies or relationships between project tasks (i.e. external factors that affect your timeline); and
- Dates for major milestones.

**NOTE:** While the project timeline for an acquisition project will likely be brief, it must still demonstrate that a well-considered plan is in place. Stating 'not applicable' in the application is not sufficient.

#### ☐ Project Risk Management

The applicant should provide a risk management plan for the proposed project in table format. A well-considered risk management plan may include:

- Possible risks that may be encountered during the realization of the project;
- Potential effects of the identified risks;
- Likelihood and severity of the risks (high, medium or low);
- Strategies for the mitigation of the risk; and
- How the risks to the project will be managed and/or mitigated.

**NOTE:** While the risk management plan for an acquisition project will likely be brief, it must still demonstrate that a well-considered plan is in place. Stating 'not applicable' in the application is not sufficient.

#### ☐ Appropriate Approvals

List all approvals and permits required for the project and identify those which have been obtained to date. If any approvals or permits are outstanding at the time of application, the applicant should describe the organization's plan to ensure that they are acquired.

Examples of approvals and permits may include, but are not limited to:

- Legislative or regulatory requirements and enactments;
- Land use and zoning bylaws;
- Environmental impact assessments; and
- Trade permits.

**NOTE:** If no approvals or permits are required for the project, the applicant should provide an explanation explaining why. Stating 'not applicable' in the application is not sufficient. Applicants may use the text box or attach a document (1-2 pages in length maximum).

### Ongoing Operational Viability of the Project

The applicant should demonstrate that a long-term plan is in place for the operation, management and maintenance of the project, by providing an asset management plan.

An asset management plan may include items such as:

- A budget showing costs associated with the maintenance and operation of the project and a revenue source identified to pay for maintenance expenses;
- A maintenance schedule;
- A list of any staff resources required for the management and maintenance of the project;
- A multi-year plan for the project's future operation.

**NOTE:** Costs associated with ongoing operating expenses are not eligible project expenses. Applicants may use the text box or attach a document (1-2 pages in length maximum).

#### ☐ Project Cost

Provide the total estimated cost of the capital project.

**NOTE:** To be eligible for this grant the total estimated costs of the project must be between \$20,000 and \$1,250,000.

### $\overline{\mathsf{V}}$ **Required Information Project Budget** Submit a budget for the proposed capital project. Please include all accompanying notes to the budget and clearly identify assumptions, projections and contingencies. The applicant should demonstrate that all financial considerations related to the requested project have been identified by providing a project budget that clearly indicates the availability of funds for the project. Instructions for the project budget: • The budget should show all anticipated revenues and all anticipated expenses to realize the requested capital project. If the project requires more than one year to complete, all budgets required to realize the project must be submitted. Ensure that all matching funds are included in revenue. Ensure that any assumptions, projections or contingencies necessary for the realization of the project are indicated. The amount requested for the Capital Project Grant must be included in the project revenues. • If the budgeted revenues and expenses show an anticipated deficit, an explanation should be provided indicating how that deficit will be managed. • If the applicant has restricted funds, provide minutes of the board meeting approving the restriction of funds for the specific project and the amount. If project funds are not formally restricted, provide an explanation of what funds shown in the financial statements will be used towards the project. ☐ Cost Estimates Provide one or more recent cost quotes from third party providers that support the total cost of the capital project or acquisition. Preference will be given to applicants that attach at least two quotes from third party providers that are accurate at the time of application. If a sole source provider is the only option, please explain why. **Requested Grant Amount** The amount of funding requested for the project. **NOTE:** The total amount requested must be between 20 and 50\* per cent of the total estimated project cost. The total requested amount cannot exceed \$250,000. Priority will be given where the requested amount represents a significant contribution towards the total project cost. \*Applications for projects or acquisitions which are needed in order to modify how programs and services are delivered as a direct result of the COVID-19 pandemic or which will support organizations that have experienced an increase in demand for programs and services as a direct result of the COVID-19 pandemic, may be approved for up to 80% of the total cost of a project, to a maximum of \$250,000. If your application is not for projects or acquisitions directly related to COVID-19 and your requested grant amount is greater than 50% of the total estimated project cost, your project will not be eligible

List the specific items to be purchased with Capital Project Grant funds and the amounts. The total

for funding.

**Use of Grant Funds** 

#### 

The applicant must demonstrate that matching funds are available to complete a project or purchase an acquisition upon award of a Capital Project grant. Matching funds must be specified in the Project Budget and the amounts supported by attached documents.

- If the organization's matching funds are internally or externally restricted:
  - Attach financial statements (e.g. balance sheet, internally prepared financials or bank statements) that clearly indicate the availability of funds for the project; and
  - Attach minutes of the board meeting approving the restriction of funds for the specific project and the amount.
- If the organization's matching funds are not formally restricted (e.g. cash on hand):
  - Attach an explanation of what funds shown in the financial statements (e.g. balance sheet, internally prepared financials or bank statements) will be used towards the proposed capital project.
  - NOTE: Providing financial documents that show a cash surplus does not fulfil this requirement

     applicants must provide an explanation of the funding source and amount that will be used toward the project.
- If the matching funds are to be provided by other agents, the applicant must demonstrate the surety of these funds for the specific project. Attached documents may include:
  - Signed and dated funding agreements;
  - Signed and dated promissory letters;
  - · Signed and dated loan agreements; and/or
  - · Signed and dated irrevocable letter of credit.
  - If the matching funds include donated materials or equipment, attached documents may include:
  - Signed and dated promissory letters indicating what will be donated and the fair market value of the donation; and/or
  - Dated invoices showing what will be donated and the fair market value of the donation.

The applicant must demonstrate it has the matching funds required for project completion (ie. there is no shortfall to cover the entire project budget). The applicant's matching funds contribution must equal or exceed the level of capital project funding requested.

Applicants' matching funds must be secured and available for immediate use upon application for a Capital Project Grant. Confirmed conditional agreements will be accepted; vague or unclear commitments will not be considered matching funds. Intangible in-kind support such as volunteer time, donated labour and services and discounts on products and supplies will not be accepted towards the matching funds requirement.

#### State of Title or License to Occupy

The applicant must demonstrate that the project has the authority to proceed.

- If the land or facility is owned by the applicant:
  - The applicant must provide a certificate of title that indicates the name of the applicant and the legal description of the land or facility. Alternatively, the most recent BC Property Assessment for the land or facility that includes the name of the applicant is also acceptable.
- If the project is located on land that is leased to the organization:
  - The applicant must provide a recent document of permission for the project to proceed from
    the owner of the land or facility. The document of permission must be dated and signed
    by the owner and reference the specific project and the specific property described in
    the application.
  - A signed copy of the lease is required. The term of the lease must demonstrate that the
    applicant is in control of the land or facility for a minimum of 10 years from the date of
    the application.
  - If the signed copy of the lease is for a term less than 10 years, a letter of commitment signed by the owner and the applicant is required that demonstrates a firm commitment to renew the lease for an additional term. The lease and the letter of commitment must demonstrate the applicant is in control of the land or facility for a minimum of 10 years from the date of the application.
- If the project is located on public land:
  - Provide a document that authoritatively demonstrates that the applicant has the authority to
    proceed and will be in management and control of the resulting asset for a minimum of 10
    years from the date of the application.
  - Letters of support are not sufficient. The document must demonstrate that a final and irrevocable approval to proceed with the specific project has been granted to the applicant from the controlling body (e.g. minutes of council meeting showing motion and approval, letter dated and signed by the authority for the land or facility that references the specific project and the specific property described in the application).

**NOTE:** If the applicant's project is located on land it does not have proper authority to use, then it is not eligible for a Capital Project Grant.

If an acquisition project requires permission from a landowner to proceed (e.g. installation of an acquisition into a facility or publicly owned asset), the applicant must demonstrate the above conditions are met.

#### □ Environmental Efficiency

The applicant should describe how any climate action or energy-efficient features have been built into the project to reduce the organization's greenhouse gas emissions, lower the organization's long-term operational costs and/or improve the use of the organization's human and/or technological resources (e.g. reduced resource consumption).

**NOTE:** Applicants may use the text box or attach a document (1-2 pages in length maximum).

- Board positions, names, home addresses, e-mail addresses and phone numbers of two to four members of the organization associated with the application:
  - Two must be named as Officers Responsible for the Application;
  - One must be named as the Submitter (an Officer Responsible may also assume this role); and
  - One must be named as the Contact Person (an Officer Responsible may also assume this role).
  - Enter two email addresses in the delivery method:
    - One email address for the President of the Board (or equivalent); and,
    - One alternative organization email notification address.
  - **NOTE:** The Contact Person must be accessible during regular office hours.



# 7. Conditions for Capital Project Grants

The recipient of a Capital Project Grant must comply with the Conditions for a Community Gaming Grant, with the exception of Conditions 7 through 11 pertaining to the Use of Grant Funds. The Conditions can be found online at: <a href="http://www2.gov.bc.ca/assets/gov/sports-recreation-arts-and-culture/gambling/grants/cond-cgg.pdf">http://www2.gov.bc.ca/assets/gov/sports-recreation-arts-and-culture/gambling/grants/cond-cgg.pdf</a>. The recipient of a Capital Project Grant must adhere to Section 5 of this Capital Projects sector guide regarding the use of grant funds.

# 8. Project Completion

Upon completion of the funded project, the Capital Project Grant recipient must notify the Community Gaming Grants Branch in writing at: <a href="mailto:communitygaminggrants@gov.bc.ca">communitygaminggrants@gov.bc.ca</a>. Please include with this email a short post-completion report, to include: a description of the completed project and how it is benefitting your community, a breakdown of <a href="mailto:total">total</a> project expenses and a minimum of three photos. The Branch may request that these materials be used to publicize the benefits of the Capital Project Grants Sector.

# 9. Acknowledgment of Funds

Grant recipients must acknowledge the financial assistance provided by the Province of British Columbia in all promotional materials, both in print and online and including any signage or plaques. Please review the logo-use guidelines at the following link and complete the application for third-party use of the logo. Note that designed mock-ups of the logo's intended use is also required for approval: <a href="https://www2.gov.bc.ca/gov/content/governments/services-for-government/policies-procedures/bc-visual-identity">https://www2.gov.bc.ca/gov/content/governments/services-for-government/policies-procedures/bc-visual-identity</a>

# 10. Contact Information

Ministry of Municipal Affairs Community Gaming Grants Branch

Telephone: 1 800 663-7867 or 250 356-1081

E-mail: CommunityGamingGrants@gov.bc.ca

www.gov.bc.ca/gaminggrants



