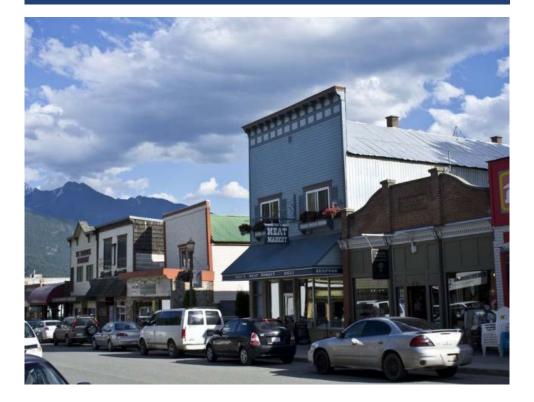
# ECONOMIC DEVELOPMENT 101















### BC Economic Development Association



BCEDA is the leading professional association of those involved in economic development throughout BC. BCEDA hosts courses, summits, and more, all designed to assist communities in meeting their economic development needs.



Vinisery of obs, Tourism nd, Skills Training

# ECONOMIC DEVELOPMENT OVERVIEW



# WHAT IS ECONOMIC DEVELOPMENT?





# OVERVIEW WHY IS IT IMPORTANT?



Healthy economies help foster healthy communities through:

- Increased tax base
- Improved local infrastructure
- Job creation
- Business retention and expansion
- Diversification
- Self sufficiency
- Productive use of property
- Better quality of life



# ECONOMIC DEVELOPMENT APPROACHES

### Community Development

- Quality of life
- Resident attraction
- Housing, social welfare, education, medical services, etc.

### Economic Development

- Standard of living
- Business activity
- Business climate,
- Workforce, transportation, etc.

**Today's Economic Development Functions Do Both** 



# COMMON GOALS

Job creation

**Business attraction** 

**Business retention and expansion** 

**Productive use of property** 

Workforce development/skills training

Improved quality of life

**Resident attraction** 

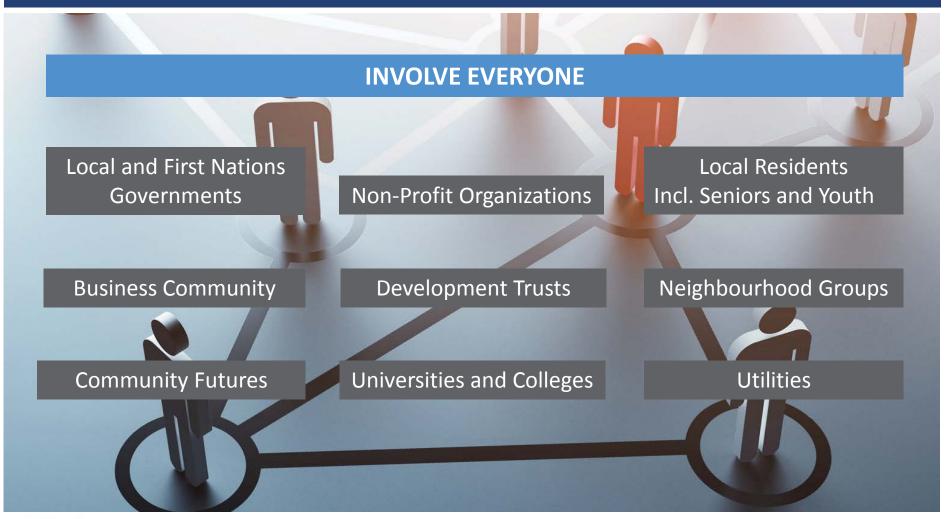
Diversification

Sector development

### WHAT'S YOUR TOP PRIORITY?



TYPICAL PLAYERS





OVERVIEW ORGANIZATIONAL MODELS

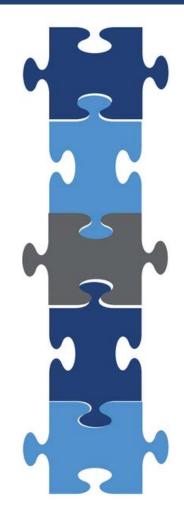
Economic Development Department

Economic Development Committee

**Economic Development Corporation** 

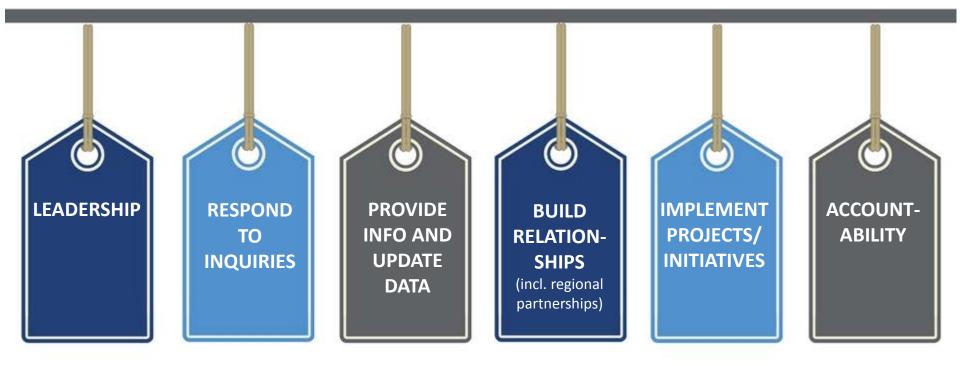
First Nation Development Corporation

### Service Contract





# THE FUNCTION







# STRATEGIC PLANNING





BRITISH

COLUMBIA

### STRATEGIC PLANNING TOOLKIT

### BRITISH Columbia

#### Community Partners

Services

Ministry of

BRITISH

COLUMBIA

Jobs, Tourism

and Skills Training

- Working Regionally
- ▶ Economic Development 101

#### Strategic Planning Toolkit

- Performance Measurement Toolkit
- Business Attraction Toolkit
- Support Your Business Community Land Development Toolkit

#### Strategic Planning Toolkit for Local Economic Development

This customizable process allows you to quickly and effectively develop an action plan to realize your community's economic vision. The focus of this toolkit is on identifying the activities that have the greatest benefit, and involving the right people to put them into action.

This toolkit can help communities or groups who:

- Have never developed, or have an outdated strategic plan
- Have a lengthy plan that was created, but has sat on the shelf
- Have an active plan but need implementation, monitoring or measurement support
- Aren't able to go through a whole planning process but would benefit from learning about individual components of the process, like stakeholder engagement

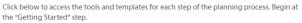
#### How the Strategic Planning Toolkit Works

Need help?

Q

Your regional manager is available to help facilitate you through this process - contact them at any time. If you're unsure who your regional manager is, contact

economicdevelopment@gov.bc.ca



#### Expand All | Collapse All

1. Getting Started	~
2.Where are we now?	*
3.Where do we want to go?	*
4. How are we going to get there?	~
5. Are we getting there?	~



#### For more information: gov.bc.ca/economicdevelopment

### THE PROCESS





## **GETTING STARTED**





### PREPARE FOR ECONOMIC DEVELOPMENT ENGAGE THE PUBLIC





### **TYPES OF ANALYSIS**

**Review existing and available data** 

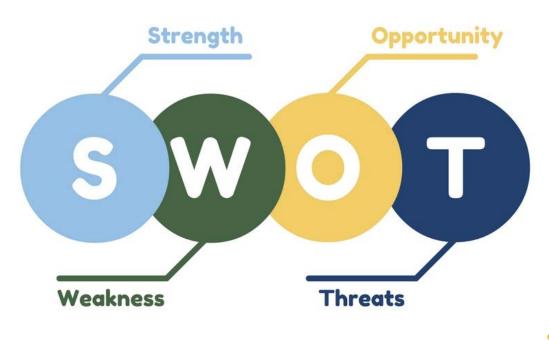
Local/regional economy

**Organizational structure/resources** 

**Review previous work** 

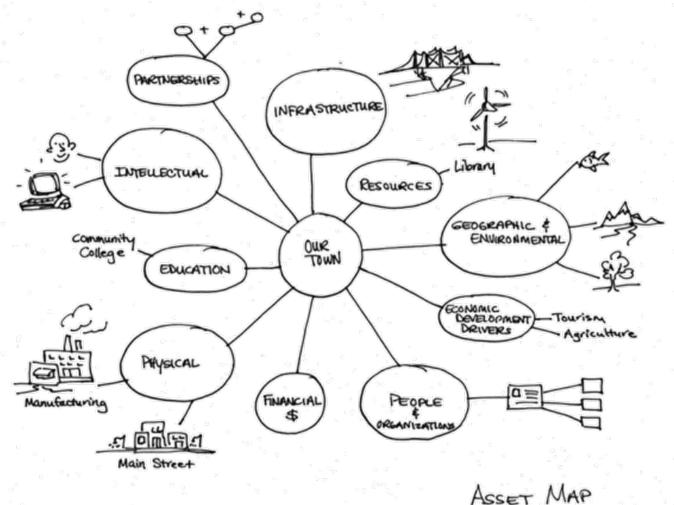
**Conduct surveys** 

S.W.O.T. analysis





### ASSET MAPPING





**STRATEGIC PLANNING** 19

## **INVESTMENT READINESS ASSESSMENT**

### Confirms ability to:

- Explore
- Attract
- Respond
- Secure business investment

Helps show broader economic development capacity

Investment Readiness Assessment Checklist - Business Attraction Toolkit for B.C. Communities

#### Investment Readiness Assessment Checklist Business Attraction Toolkit for B.C. Communities

The Investment Readiness Assessment Checklist is a self-assessment tool used to determine a community's capacity to be "investment ready". This refers to a community's ability to explore, attract, respond and successfully secure business investment best suited to their location. The Checklist has been organized into three sections that support a community to be "investment ready".



It is important that the community identify a staff person responsible for completing and updating this checklist to support the continuum of economic development. It is recommended that this checklist be updated annually.

A guidance rating is located at the bottom of each category to provide a benchmark for the community to maintain in that particular area, helping to identify areas for improvement and providing a reference point to work from. It is important to consider the community's size and staff capacity when identifying gaps and determining the effectiveness of existing plans.

The <u>Investment Readiness: A Community Handbook</u> prepared for the Economic Development Association of BC (BCEDA) in partnership with LinkBC in 2008 was a key source used to develop this Investment Readiness Assessment Checklist. The original version of this tool was modeled on the <u>Municipal Readiness for Economic Development</u> document created by Ontario Ministry of Municipal Affairs and Housing.

Name						
Title						
Date Completed						
Describe how the results and/or progress are communicated to others associated with economic development in your community (e.g. Chief Administrative Officer, Council, Business Improvement Area Association, Chamber of Commerce, etc.):						

1 Page

Ministry of Jobs, Tourism, and Skills Training Updated December 2015



For more information: gov.bc.ca/economicdevelopment

# INVESTMENT ATTRACTION STRATEGY

- Identify needs in community, including supporting local businesses (expansions, etc.)
- Determine targets
- Develop in consultation
- Understand location advantages and disadvantages
- Know your competitors



### PLANNING CONSIDERATIONS





**STRATEGIC PLANNING 22** 

## **BUSINESS CONTINUITY PLANNING**





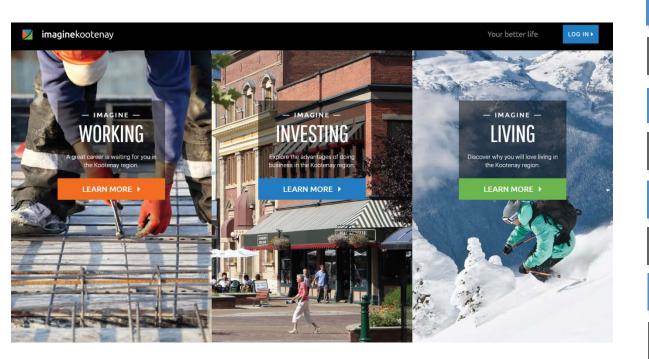
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- Need to prepare plans for recovery from shocks:
  - What is your vulnerability?
  - Community capacity?

۲

- Economic development:
  - Business continuity
  - ✓ Short term facilities
  - ✓ Managing perceptions
  - What is your internal and external communications plan?

# **REGIONAL PARTNERSHIPS**



### Influence

Networks

Leverage resources

Capacity

Credibility

Different assets

Complimentary programs

Cooperation and strength



# **REGIONAL PARTNERSHIPS**

### Stronger, united voice

Ability to access funding

Efficiency

Business development and job creation

Leverage resources

Coordinated planning



BUILDING FIRST NATIONS-MUNICIPAL COMMUNITY ECONOMIC DEVELOPMENT PARTNERSHIPS





Cormorant Island Economic Development Strategy





Cormorant Island momic Development Strategy



## ECONOMIC DEVELOPMENT WEBSITES



### OUR LOCAL KNOWLEDGE. YOUR BUSINESS SUCCESS.

Find local information to help your business make smarter, faster, better decisions.

Why Campbell River? | Find out

### Let's get started

Tell us what you want to do

Ranked as #1 – key components:

- Community/regional profile
- Demographic data
- Key industries/sectors
- Leading employers
- Incentives

•

- Contact information
- High quality design
- 1-2 click rule

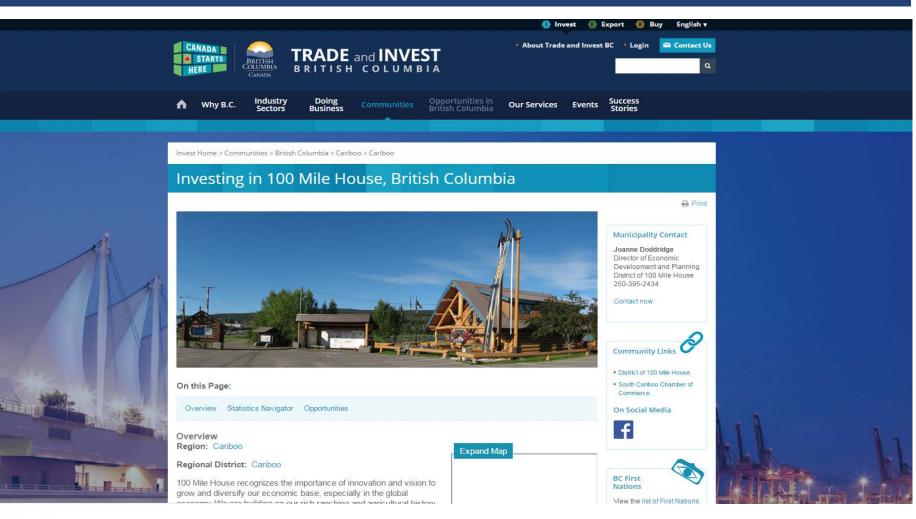


### PREPARE FOR ECONOMIC DEVELOPMENT SOCIAL MEDIA

COLUMBIA



### BRITISHCOLUMBIA.CA







## TOP PRIORITIES IN BRITISH COLUMBIA

### **PRIORITIES & ACTIVITIES**

65% Business retention & expansion (BRE)

48% Tourism & cultural activities

41% Business & industry attraction

**25%** Entrepreneurial development



### WHY HAVE A BRE PROGRAM?

A vibrant business community contributes to a better quality of life for residents, and supports visitor and investment attraction

Understand businesses commun	view	informa service	Provide rmation on rvices and esources Hentify an address concerns, ris opportunition and challen		ress is, risks, unities	Improve communication
	Develo	p trust	Shape	policy	econ develo	ments an iomic pment gram



### WHY BRE MATTERS









## WHAT DOES BRE ACCOMPLISH?

• Helps community planning

May address zoning, land re-development, permit or signage issues

• Improvements in infrastructure and public services to address business issues

- Increases community's ability to attract investment
  - Workforce development/roundtables
  - Identification of new export opportunities
- Community programs for business Love Northern BC



**BUSINESS RETENTION AND EXPANSION 33** 

## SMALL BUSINESS & ENTREPRENEURSHIP



 Focus on helping businesses and entrepreneurs already in your community



## SMALL BUSINESS PROFILE BC

## In British Columbia:

98% of all businesses

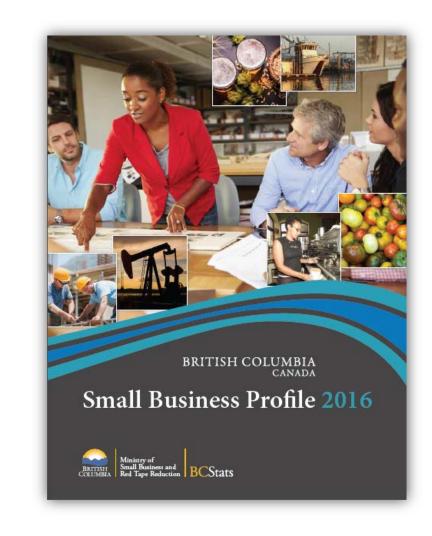
BC is ranked first

388,500 small businesses

1,030,200 people

35% of our GDP

\$12.9 billion exports





# THINGS YOU CAN DO





36

Global Entrepreneurship Week (Nov)

Small Business BC website & webinars

Small Business Month (Oct)

**Community Futures** 

Promote advisory services

Work with other agencies

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## **BUSINESS SUCCESSION PLANNING**

Existence of a succession plan (% response)

FORMAL SUCCESSION PLAN (10%)

INFORMAL SUCCESSION PLAN (38%)

NO SUCCESSION PLAN (52%)



### **BC IDEAS EXCHANGE**



A growing collection of inspiring success stories in economic development excellence, starring B.C.'s communities

Lessons learned, best practices and direct impacts on communities

A source of inspiration for communities



For more information: gov.bc.ca/economicdevelopment

# SUCCESS STORIES



### SUCCESS STORIES

### **City of Quesnel Healthcare Professional Attraction Strategy**





In 2014, 9 doctors announced they were planning to leave the community.

Resources were created to showcase Quesnel and all it has to offer.

Recruitment Coordinator helps new physicians and their families with housing, schooling, community connections, etc.

In one year, 13 new doctors were recruited and 2 who had left returned.



### SUCCESS STORIES

### **Houston Merchant Dollars Program**





Part of Buy Local Program – gift certificates for Houston-based merchants

For every \$100 spent locally, \$75 stays in community

Over \$95,000 in gift certificates sold in 2016



### SUCCESS STORIES

### SquareOne

Tech incubator and co-working space

Innovative initiative run by the Nanaimo Economic Development Corporation

Provides office space, expertise and resources to tech startups and others



#### SYNOPSIS

The *SquareOne Technology Incubator and Co-Working Space* is the first of its kind in the Nanaimo Region.

SquareOne is an innovative initiative run by the Nanaimo Economic Development Corporation (NEDC),

bringing together tech startup companies, freelancers and creatives in a beautiful, modern working space. *SquareOne* was successfully launched in 2014.



#### For more information: gov.bc.ca/economicdevelopment

SQU

ARE

ONE

#### THE CHALLENGE

For the community:

High tech jobs are critical to stimulate and diversify local and regional economies, and allow people to work and live in affordable areas such as the Nanaimo region. Jobs in this industry are well paying and have significant spin-off multiplier effects.

#### For tech companies:

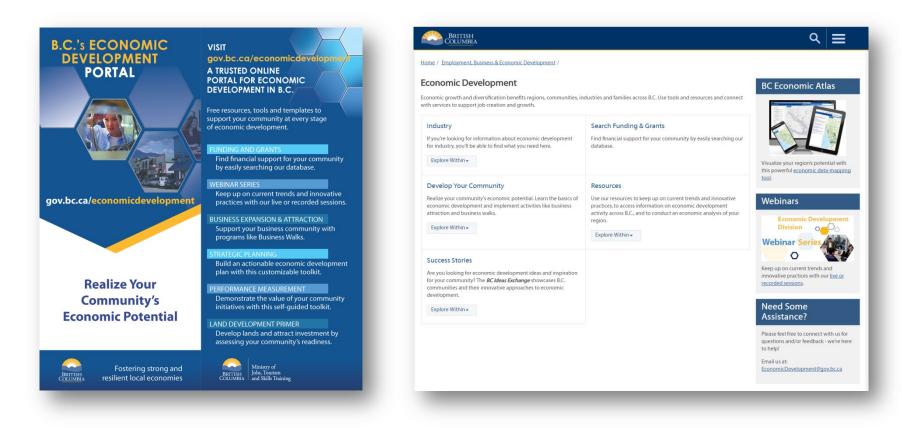
For many startup businesses and freelance technology professionals, the distractions inherent in working from home are a challenge. Alternatively, the costs associated with finding conventional office space can be a barrier to the success.

In order for emerging companies to establish themselves in their field, meet potential clients and investors, and cultivate momentum in their business growth, a clean, modern and affordable space is required.

Finally, the tech industry in particular is vulnerable to isolation, with professionals and startups in that space longing for networking opportunities, peer learning and the sharing of ideas. This is especially a challenge for home-based tech startups.



### ECONOMIC DEVELOPMENT PORTAL



For more information: gov.bc.ca/economicdevelopment



# THANK YOU

# **QUESTIONS?**

