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# **Financial Information Act - Statement of Financial Information**

Library Name:	Bowen Island Public Library
Fiscal Year Ended:	2019

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- 3) Board Approval Form
- 4) Management Report
- 5) Financial Statements
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  - b. Statement of Assets and Liabilities
- 6) Schedule of Debt
- 7) Schedule of Guarantee and Indemnity Agreements
- 8) Schedule of Remuneration and Expenses
- 9) Statement of Severance Agreements
- 10) Statement of Changes in Financial Position
- 11) Schedule of Payments for the Provision of Goods and Services

# **Submission Checklist**

# <u>Financial Information Act - Statement of Financial Information</u>

Library Name:	Bowen Island Public Library
Fiscal Year Ended:	2019

a)	$\boxtimes$	Approval of Statement of Financial Information
b)	$\boxtimes$	A Management Report signed and dated by the Library Board and Library Director
		An operational statement including:
c)	$\boxtimes$	i) Statement of Income
c)	$\boxtimes$	ii) Statement of Changes in Financial Position, or, if omitted, an explanation in
		the Notes to the Financial Statements (audited¹ financial statements)
d)	$\boxtimes$	Statement of assets and liabilities (audited <sup>1</sup> financial statements)
		Schedule of debts (audited¹ financial statements) If there is no debt, or if the
e)	$\boxtimes$	information is found elsewhere in the SOFI, an explanation must be provided in the
		Schedule.
		Schedule of guarantee and indemnity agreements including the names of the entities
f) 🗵		involved and the amount of money involved. If no agreements, or if the information
		is found elsewhere in the SOFI, an explanation must be provided in the Schedule.
		Schedule of Remuneration and Expenses, including:
	$\boxtimes$	i) An alphabetical list of employees (first and last names) earning over \$75,000
	$\boxtimes$	ii) Total amount of expenses paid to or on behalf of each employee under 75,000
	$\boxtimes$	iii) If the total wages and expenses differs from the audited financial statements,
g)		an explanation is required
6/	$\boxtimes$	iv) A list, by name and position, of Library Board Members with the amount of
		any remuneration paid to or on behalf of the member.
	$\boxtimes$	v) The number of severance agreements started during the fiscal year and the
		range of months` pay covered by the agreement, in respect of excluded
		employees. If there are no agreements to report, an explanation is required.
		Schedule of Payments for the Provision of Goods and Services including:
h)	$\boxtimes$	i) An alphabetical list of suppliers receiving over \$25,000 and a consolidated total
,		for those suppliers receiving less than \$25,000. If the total differs from the
		Audited Financial Statements, an explanation is required.

As per the Libraries Act section 40(3)(a) Public Library Associations must prepare annual financial statements in accordance with generally accepted accounting principles. This also applies to Library Federations.

<sup>&</sup>lt;sup>1</sup> Municipal Libraries and Regional Library Districts must provide audited financial statements as per the *Libraries Act* section 11(2) and 26(2) (a). Audited statements are not required for the SOFI but if available, please include them.

# **Board Approval Form**

# Financial Information Act - Statement of Financial Information

TELEPHONE NUMBER  604-947-9788  POSTAL CODE  VON 1G0  TELEPHONE NUMBER  604-947-0006
604-947-9788  POSTAL CODE  VON 1G0  TELEPHONE NUMBER
POSTAL CODE  VON 1G0  TELEPHONE NUMBER
VON 1G0 TELEPHONE NUMBER
TELEPHONE NUMBER
604-947-0006
TELEPHONE NUMBER
604-947-9788
ne Statement of Financial Information of the
of the Financial Information Act.
DATE SIGNED (DD-MM-YYYY)
21-05-2020

DATE SIGNED (DD-MM-YYYY)

21-05-2020

SIGNATURE OF THE LIBRARY DIRECT

# **Management Report**

# Financial Information Act - Statement of Financial Information

**Bowen Island Public Library** 

Library Name:

Fiscal Year Ended:	2019
	MANAGEMENT REPORT
Information Act have been	contained in this Statement of Financial Information under the <i>Financial</i> in prepared by management in accordance with Canadian generally accepted the integrity and objectivity of these statements are management's
information is consistent,	onsible for all other schedules of financial information and for ensuring this where appropriate, with the information contained in the financial statements maintaining a system of internal controls to provide reasonable assurance rmation is produced.
	responsible for ensuring that management fulfils its responsibilities for ernal control and for approving the financial information included in the ormation.
opinion on the financial st financial information requ evaluation of the board's s	BDO Canada, LLP, conduct an , in accordance with generally accepted auditing standards, and express their atements. Their examination does not relate to the other schedules of ired by the <i>Financial Information Act</i> . Their examination includes a review and system of internal control and appropriate tests and procedures to provide the financial statements are presented fairly.
	On behalf of Bowen Island Public Library
Name. Chairperson of th Library Board [Print] Signature, Chairperson of the Libra Board	Susan Munro
Name, Library Director [Print] Signature, Library Director	Tina Nielsen  Date (MM-DD-YYYY) 05-21-2020

# **Statement of Revenue and Expenditures**

- -		
Revenues		
Donations	\$	25,387
Grants	\$	26,464
Net Transfer from Bowen Island Municipality	\$	251,600
Other Revenue	\$	15,747
Total Revenues	\$	319,198
Expenses		
Salary & Benefits		224,698
Operation Goods & Services		42,486
Amortization		45,401
Total Expenses		312,585
Excess (deficiency) of revenues over expenses		6,613
Accumulated Surplus, beginning of year		190,469
Accumulated Surplus, end of year		197,082

# **Statement of Assets and Liabilities**

,		
Assets  Due from Bowen Island Municipality	\$	43,475
Liabilities	\$	-
Net Financial Assets	\$	43,475
Non Financial Assets		
Books	\$	233,868
Furniture & Equipment	\$	201,887
Less Amortization	\$	(282,148)
Net Book Value of Non-Financial Assets	\$	153,607
Accumulated Surplus		197,082
Accumulated Surplus is Represented by:	¢	42.475
Library Surplus Fund Library Capital Equity	\$ \$	43,475 153,607
Library Capital Equity	\$	197,082
	<u> </u>	137,002

# **Statement of Cash Flows**

·		
Operational Activity		
•	Φ	0.040
Annual Surplus	\$	6,613
Items not involving cash		
Amortisation expense	\$	45,401
Increase in due from Bowen Island Municipality	\$	22,457
Net change in cash from operating activities	\$	74,471
Capital Activity		
Cash used to acquire tangible capital assets	\$	29,556
· ·		
Net change in cash from capital activities	\$	29,556
The sharps in sash in supplemental assumes	Ψ	_0,000
Net change in cash	\$	_
Net change in cash	Ψ	_
Cash, beginning of year	\$	_
	Ψ \$	_
Cash, end of year	Ф	-

# **Schedule of Debt**

# Financial Information Act - Statement of Financial Information

Library Name:	Bowen Island Public Library
Fiscal Year Ended:	2019

The Bowen Island Public Library has no long term debt.

Prepared under the Financial Information Regulation, Schedule 1, section 4.

SCHEDULE OF GUARANTEE AND INDEMNITY AGREEMENTS
FOR THE FISCAL YEAR ENDED DECEMBER 31, 2019
PURSUANT TO THE FINANCIAL INFORMATION ACT

Nil Guarantee and Indemnity Agreements

NIL Contingent Liabilities and Commitments

# SCHEDULE OF AMOUNTS PAID TO EMPLOYEES FOR THE FISCAL YEAR ENDED DECEMBER 31, 2019 PURSUANT TO THE FINANCIAL INFORMATION ACT

			/ & Taxable uneration *	Expe	nses **
	Amounts Paid to Employees >\$75,000	\$	-	\$	-
	Amounts Paid to Employees <\$75,000	\$	183,493	\$	358
	Total Employee Remuneration:	\$	183,493	\$	358
RECONCILIA	ATION OF AMOUNTS PAID TO EMPLOYEES				
Total Emp	loyee Remuneration including taxable benefits above:	\$	183,493		
Add:	Employer Portion of Municipal Pension Plan CRA Employer Portion of CPP, EI, WCB, other benefits	\$ \$	12,260 18,956		
	Health & Dental Insurance Premiums and Other	\$	9,989		
	Total:	\$	224,698		
	Salaries, Wages & Benefits per Financial Statements:	\$	224,698		

<sup>\*</sup>Salary and Taxable Remuneration includes taxable benefits and items such as vacation payout for leave not taken, retroactive salary adjustments and bonuses; and does not include severance payments.

<sup>\*\*</sup>Expenses includes travel expenses, memberships, tuition, relocation, vehicle leases, extraordinary hiring expenses, registration fees and similar amounts paid directly to an employee, or to a third party on behalf of the employee, and which has not been included in 'remuneration'. Expenses is not limited to expenses that are generally perceived as perquisites, or bestowing personal benefit, and may include expenditures required for employees to perform their job functions.

SCHEDULE OF AMOUNTS PAID TO ELECTED OFFICIALS FOR THE FISCAL YEAR ENDED DECEMBER 31, 2019 PURSUANT TO THE FINANCIAL INFORMATION ACT

Amounts paid to Elected Officials

N/A - Volunteer Board

STATEMENT OF SEVERANCE AGREEMENTS
FOR THE FISCAL YEAR ENDED DECEMBER 31, 2019
PURSUANT TO THE FINANCIAL INFORMATION ACT

## **Bowen Island Public Library Statement of Severence Agreements**

There was NIL severence agreements entered into during the year 2019. Prepared under the Financial Information Regulation, Schedule 1, subsection 6(7).

# **Schedule of Changes in Financial Position**

# Financial Information Act - Statement of Financial Information

Library Name:	Bowen Island Public Library
Fiscal Year Ended:	2019

A Statement of Changes in Financial Position has not been prepared because this information is provided in the Financial Statements.

# SCHEDULE OF AMOUNTS PAID TO SUPPLIERS FOR GOODS OR SERVICES FOR THE FISCAL YEAR ENDED DECEMBER 31, 2019 PURSUANT TO THE FINANCIAL INFORMATION ACT

SUPPLIER > \$25,000		_	AMOUNT	
Jonathan Morgan and Company Limited				29,957
		_	\$	29,957
Miscellaneous payme	ents (\$25,000 and under):	_	\$	78,391
Total Payments		_	\$	108,349
RECONCILIATION OF	TOTAL AMOUNTS PAID			
Total Payments abov	e		\$	108,349
Deduct:	Capital expenditures included above		\$	(65,863)
Add:	Salaries, Wages and Benefits		\$	224,698
	Amortization		\$	45,401
Total Payments Adjusted		<u>-</u>	\$	312,585
Total Expenses per Financial Statements		_ _	\$	312,585

Bowen Island Municipality Financial Statements For the year ended December 31, 2019

# Bowen Island Municipality Financial Statements For the year ended December 31, 2019

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# Management's Responsibility for the Financial Statements

The accompanying financial statements of Bowen Island Municipality (the "Municipality") are the responsibility of management and have been prepared in accordance with Canadian public sector accounting standards as recommended by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada. A summary of the significant accounting policies are described in the financial statements. The preparation of financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The Municipality's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the financial statements. These systems are monitored and evaluated by management.

Mayor and Council carry out their responsibility for the financial statements jointly with its Finance Advisory Committee. The Committee meets with management on a scheduled basis and at least semi-annually with BDO Canada LLP to review their activities and to discuss auditing, internal control, accounting policy, and financial reporting matters. Council approves the financial statements; the Finance Advisory Committee reviews the recommendations of the independent auditors for improvements to controls as well as the actions of management to implement such recommendations.

The financial statements have been audited by BDO Canada LLP, independent external auditors appointed by the Municipality. The accompanying Independent Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the Municipality's financial statements.

Chief Financial Officer

May 25, 2020



Tel: 604 688 5421 Fax: 604 688 5132 vancouver@bdo.ca www.bdo.ca BDO Canada LLP 600 Cathedral Place 925 West Georgia Street Vancouver BC V6C 3L2 Canada

# **Independent Auditor's Report**

## To the Mayor and Councilors of Bowen Island Municipality

#### Opinion

We have audited the financial statements of Bowen Island Municipality (the "Municipality"), which comprise the Statement of Financial Position as at December 31, 2019, the Statements of Operations, Change in Net Financial Assets and Cash Flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Municipality as at December 31, 2019, and its results of operations, its changes in net financial assets, and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

#### **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Municipality in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Municipality's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Municipality or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Municipality's financial reporting process.

#### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



# Independent Auditor's Report

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
  fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
  evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not
  detecting a material misstatement resulting from fraud is higher than for one resulting from error,
  as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override
  of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
  procedures that are appropriate in the circumstances, but not for the purpose of expressing an
  opinion on the effectiveness of the Municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Municipality to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the
  disclosures, and whether the financial statements represent the underlying transactions and events
  in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP

Chartered Professional Accountants

Vancouver, British Columbia May 25, 2020

# Bowen Island Municipality Statement of Financial Position

December 31	2019	2018
Financial Assets		
Cash and cash equivalents	\$ 2,305,763	\$ 303,939
Accounts receivable (Note 2)	875,107	923,850
Portfolio investments (Note 3)	10,298,205	12,714,768
	13,479,075	13,942,557
Liabilities		
Accounts payable and accrued liabilities (Note 4)	1,997,942	1,518,533
Deferred revenue (Note 5)	2,217,686	2,225,444
Debt (Note 6)	1,973,980	2,046,806
Capital lease (Note 7)	5,417	9,513
	6,195,025	5,800,296
Net Financial Assets	7,284,050	8,142,261
Non-Financial Assets	10.017.111	50 722 407
Tangible capital assets (Schedule 1)	60,867,616	58,732,107
Prepaid expenses	63,774	57,947
	60,931,390	58,790,054
Accumulated Surplus (Note 8)	\$68,215,440	\$ 66,932,315

\_ Chief Financial Officer

# Bowen Island Municipality Statement of Operations

For the year ended December 31	Fiscal Plan 2019	2019	2018
	(Note 15)		
Revenue (Schedules 2 and 3)  Taxation (Note 13)  Water utility fees Sewer utility fees Other fees and charges Government transfers - Federal Government transfers - Provincial Contributed tangible capital assets Other contributions Other revenue Return on investments	\$ 6,482,100 855,000 181,100 541,100 1,291,000 2,293,925 - 23,100 111,100 98,800	\$ 6,491,676 889,896 235,604 578,183 254,167 837,251 536,000 35,387 141,036 338,819	\$ 5,816,955 891,931 180,154 920,697 113,611 486,280 952,684 197,914 120,977 238,787
	11,877,225	10,338,019	9,919,990
Expenses (Schedule 2 and 3) Public Works, Parks, and Environment General government and fiscal services Development and planning Recreation and library Protective services Water systems operations Sewer system operations	3,112,322 1,649,000 861,500 1,071,914 632,714 1,169,155 318,289	3,005,045 1,784,963 716,906 1,103,979 848,851 1,234,672 360,478 9,054,894	2,552,453 1,631,372 652,397 958,508 703,617 982,729 314,466 7,795,542
Annual Surplus	3,062,331	1,283,125	2,124,448
Accumulated Surplus, beginning of year	66,932,315	66,932,315	64,807,867
Accumulated Surplus, end of year	\$69,994,646	\$68,215,440	\$ 66,932,315

# Bowen Island Municipality Statement of Change in Net Financial Assets

For the year ended December 31		Fiscal Plan 2019	2019	2018
		(Note 15)		
Annual Surplus	\$	3,062,331	\$ 1,283,125	\$ 2,124,448
Acquisition of tangible capital assets Amortization of tangible capital assets Contribution of tangible capital assets		(7,850,700) 1,639,295	(3,238,804) 1,639,295 (536,000)	(2,122,368) 1,583,061 (952,684)
		(6,211,405)	(2,135,509)	(1,491,991)
Acquisition of prepaid expenses Use of prepaid expenses	1	-	(63,774) 57,947	(57,947) 21,210
Change in Net Financial Assets for the year		(3,149,074)	(858,211)	595,720
Net Financial Assets, beginning of year	·	8,142,261	8,142,261	7,546,541
Net Financial Assets, end of year	\$	4,993,187	\$ 7,284,050	\$ 8,142,261

# Bowen Island Municipality Statement of Cash Flows

For the year ended December 31	2019	2018
Cash provided by (used in)		
Operating transactions Annual surplus Items not involving cash	\$ 1,283,125	\$ 2,124,448
Amortization of tangible capital assets Sinking fund earnings Contribution of tangible capital assets	1,639,295 (18,273) (536,000)	1,583,061 (15,500) (952,684)
and the same of th	2,368,147	2,739,325
Changes in non-cash operating balances Accounts receivable Accounts payable and accrued liabilities Deferred revenue	48,743 479,409 (7,758)	26,103 11,746 (62,309)
Prepaid expenses	(5,827)	(36,737)
	2,882,714	2,678,128
Capital transactions Acquisition of tangible capital assets	(3,238,804)	(2,122,368)
Investing transaction Disposal (acquisition) of portfolio investments, net	2,416,563	(438,879)
Financing transactions Repayment of debt Capital lease repayments	(54,553) (4,096)	(53,532) (3,895)
	(58,649)	(57,427)
Increase in cash during the year	2,001,824	59,454
Cash, beginning of year	303,939	244,485
Cash, end of year	\$ 2,305,763	\$ 303,939
Supplemental information: Interest paid	\$ 57,711	\$ 83,674

## December 31, 2019

Bowen Island Municipality (the "Municipality") is an Island Municipality in the province of British Columbia. The Municipality was established pursuant to an Order of the Lieutenant Governor in Council effective December 4, 1999 and operates under the provisions of the Community Charter. The Municipality provides municipal services such as fire, public works, planning, parks, recreation, library and other general government services. The Municipality owns and operates seven Local Area Services for Water and one Local Area Service for Sewer, each of which provide service to properties within a discrete geographic area, and which are funded by the properties within those boundaries.

The Municipality prepares its financial statements in accordance with Canadian public sector accounting standards developed by the Public Sector Accounting Board ("PSAB") of CPA Canada.

Services, assets, liabilities, fund balances and reserves were transferred to the Municipality pursuant to the Letters Patent from the aforementioned Order-in-Council that incorporated the Municipality. The Municipality is a member municipality of Metro Vancouver and of the Islands Trust and has various responsibilities to both entities.

## 1. Significant Accounting Policies

# (a) Cash and Cash Equivalents

Management considered all highly liquid investments with maturity of three months or less at acquisition to be cash equivalents.

## (b) Portfolio Investments

Portfolio investments other than derivatives or equity instruments quoted in active markets are recorded at amortized cost unless there has been a decline in the market value which is other than temporary in nature in which case the investments are written down to market value. The Municipality manages and records its pooled funds at market values, which approximate amortized cost.

## (c) Financial Instruments

The Municipality's financial instruments consist of cash, accounts receivable, portfolio investments, accounts payable, capital lease and long-term debt. Unless otherwise indicated, it is management's opinion that the Municipality is not exposed to any significant interest, credit or currency risks arising from these financial instruments.

# (d) Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

## 1. Significant Accounting Policies (Continued)

#### (e) Tangible Capital Assets

Tangible capital assets are recorded at cost less accumulated amortization. Cost includes all costs directly attributable to acquisition or construction of the tangible capital asset including transportation costs, installation costs, design and engineering fees, legal fees and site preparation costs. Amortization is recorded on a straight-line basis over the estimated life of the tangible capital asset commencing once the asset is put into use. Contributed tangible capital assets are recorded at fair value at the time of the contribution.

Estimated useful lives of tangible capital assets are as follows:

Land improvements	15 to 30 years
Buildings	20 to 50 years
Sewer treatment plant	15 to 56 years
Equipment, furniture and vehicles	8 to 20 years
Infrastructure - water	5 to 100 years
Infrastructure - sewer	5 to 100 years
Roads	10 to 75 years
Other	10 to 60 years

## (f) Leased Assets

Leases entered into that transfer substantially all the benefits and risks associated with ownership are recorded as the acquisition of a tangible capital asset and the incurrence of an obligation. The asset is amortized in a manner consistent with tangible capital assets owned by the Municipality and the obligation, including interest thereon, is repaid over the term of the lease. All other leases are accounted for as operating leases and the rental costs are expensed as incurred.

## (g) Deferred Revenue

Government transfers and other funds received for specific purposes which are externally restricted by legislation, regulation or agreement and are not available for general municipal purposes are accounted for as deferred revenue on the statement of financial position. The revenue is recognized in the statement of operations in the year in which it is used for the specified purpose or the stipulation liability is settled.

## (h) Collection of Taxes on Behalf of Other Taxation Authorities

The Municipality collects taxation revenue on behalf of other entities. Such levies, other revenues, expenses, assets and liabilities with respect to the operations of other entities are not reflected in these financial statements.

## 1. Significant Accounting Policies (Continued)

## (i) Revenue Recognition

Taxes are recorded at estimated amounts when they meet the definition of an asset, have been authorized and the taxable event occurs. Annual levies for non-optional municipal services and general administrative services are recorded as taxes for municipal services in the year they are levied. Taxes receivable are recognized net of an allowance for anticipated uncollectible amounts, if necessary. Levies imposed by other taxing authorities are not included as taxes for municipal purposes.

Through the British Columbia Assessment Authority's appeal process, taxes may be adjusted by way of supplementary roll adjustments. The effects of these adjustments on taxes are recognized at the time they are awarded.

Charges for sewer and water usage and connections are recorded as utility fees. Connection fee revenues are recognized when the connection has been established.

Other revenue and remaining user fees are recognized on an accrual basis as earned.

# (j) Government Transfers

Government transfers, are recognized as revenue in the financial statements when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue if the transfer stipulations give rise to a liability. The transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

When the Municipality is deemed the transferor, the transfer expense is recognized when the recipient is authorized and has met the eligibility criteria.

## (k) Liability for Contaminated Sites

Governments are required to accrue a liability for the costs to remediate a contaminated site. Liabilities are recognized when an environmental standard exists, contamination exceeds the standard, the government has responsibility for remediation, future economic benefits will be given up and a reasonable estimate can be made.

Management has assessed its potential liabilities under the standard including sites that are no longer in productive use and sites for which the Municipality accepts responsibility. There were no such sites that had contamination in excess of an environmental standard which require remediation at this time, therefore no related liability has been recognized in these financial statements.

## 1. Significant Accounting Policies (Continued)

## (l) Use of Estimates

The preparation of the financial statements in accordance with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from management's best estimates as additional information becomes available in the future.

#### 2. Accounts Receivable

	 2019		2018
User rates receivable	\$ 343,153	\$	330,584
Taxes receivable	347,463		418,930
General accounts receivable	34,646		73,807
GST receivable	126,200		75,262
Government transfers receivable	 23,645		25,267
	875,107	la havester das	923,850

#### 3. Portfolio Investments

	2019	2018
MFA bond fund MFA money market fund First Credit Union term deposits	\$ 5,730,817 4,010,356 557,032	\$ 5,557,521 3,937,083 3,220,164
	\$10,298,205	\$ 12,714,768

MFA bond and money market funds include bank issued notes, bonds and Provincial bonds and debentures. The current yield of the bond fund is 3.14% (2018 - 1.79%) with maturities ranging from 2020 to 2025. The current yield of the money market fund is 1.86% (2018 - 0.96%). Both funds are redeemable at any time. The interest rates of the term deposits are 2.50% (2018 - 2.50%) and maturities range from January 2020 to October 2020 (2018- March 2019 to October 2020).

The investments are held in support of the statutory reserve funds as disclosed in note 9.

# December 31, 2019

# 4. Accounts Payable and Accrued Liabilities

	2019 20				
Building permit deposits Subdivision deposits Miscellaneous works deposits Trade accounts payable Accounts payable - Capital Salaries and benefits payable School and police tax payable	\$ 511,96 368,34 25,34 363,99 561,11 164,13 3,04	3 8 4 0 6	504,522 342,082 51,111 321,679 175,275 98,976 24,888		
	\$ 1,997,94	2 \$	1,518,533		

# 5. Deferred Revenue

	2019	2018
Water Treatment Plant (a) Water Fund Capital Development Cost Charges - Parks Property Tax Prepayments Rural Dividend Grant Conservation initiatives - Bowen Island Conservancy Killarney Lake/Hiker's Trail	\$ 1,439,845 \$ 324,579 238,033 90,672 49,468 16,440 10,000	1,544,363 324,579 230,901 68,217 - 16,440 10,000
Amenity donation - Traffic Calming Whitesails Drive Donations Recreation program fees Other	16,348 13,713 18,588	10,000 10,969 9,975
	\$ 2,217,686 \$	2,225,444

<sup>(</sup>a) In 2017 the Municipality received grant proceeds from the Federal Government for the construction of a Water Treatment Plant. Construction of the plant was anticipated to commence in 2018 however this was delayed. Construction is now anticipated to commence in 2020.

## 6. Debt

The Municipality issues debt instruments through the Municipal Finance Authority, pursuant to security-issuing bylaws under authority of the Community Charter, to finance certain capital expenditures. As required by the Municipal Finance Authority, interim financing obtained to acquire "Community Lands" was converted to Long Term Debt during 2019.

		2019	2018
Long-term debt - 2.1%, maturing 2019	\$	a-	\$ 32,744
Interim financing - 1.94% maturing 2018			1,980,000
Long-term debt - 3.20%, maturing 2048	1,	957,961	-
Equipment financing - 1.5% (floating), maturing 2020		16,019	34,062
	\$ 1,	973,980	\$ 2,046,806

In April 2020, the MFA approved debt in favour of the Municipality in the amount of \$2,533,000 at an interest rate of 1.99%, payable over a 30-year term. The debt will be used to fund the construction of a water treatment plant.

Repayments of debt required in the next five years and thereafter are as follows:

	_	Interest		incipal & Actuarial		Total
2020	\$	89,389	\$	59,318	\$	148,707
2021		114,407		107,037		221,444
2022		114,407		109,624		224,031
2023		114,407		112,275		226,682
2024		114,407		114,994		229,401
Thereafter	_2	,821,371	4	,003,732	6	,825,103
	\$3	,368,388	\$4	,506,980	\$7	,875,368

## 7. Capital Lease

Obligation under capital lease for equipment:

The future minimum lease payments due under capital lease are as follows:

2020 2021	\$ 4,500 1,125
Less: imputed interest	 5,625 (208)
Present value of minimum lease payments	\$ 5,417

#### 8. Accumulated Surplus

The Municipality segregates its accumulated surplus in the following categories:

	2019	2018
Unappropriated surplus Water utilities surplus Sewer utility surplus Statutory Reserve funds (Note 9) Investment in tangible capital assets	\$ 2,366,454 \$ 744,406 (23,111) 6,228,449 58,899,242	2,815,833 773,667 105,699 6,561,328 56,675,788
	\$68,215,440 \$	66,932,315

The unappropriated surplus is the amount of accumulated surplus remaining after deducting the various appropriated surplus balances and the investment in non-financial assets.

## 9. Statutory Reserve Funds

Individual statutory reserve funds have restrictions and conditions as follows:

- (a) Fire Protection Reserve Fund Bylaw No. 12, 2000. Originally transferred from Bowen Island Fire Protection District. Restricted for fire protection purposes.
- (b) Community Parks Reserve Fund Bylaw 16, 2000. Originally transferred from Metro Vancouver. Restricted for capital works or equipment with respect to Community Parks.
- (c) Recreation and Other Community Use Reserve Fund Bylaw 17, 2000. Originally transferred from Metro Vancouver. Restricted for capital works or equipment for Recreation and Community use.
- (d) Mount Gardner Dock Reserve Fund Bylaw 18, 2000. Originally transferred from Metro Vancouver. Restricted for capital works or equipment on the Mount Gardner Dock.
- (e) Cove Bay Water System Fund- Bylaw 19, 2000. Originally transferred from Metro Vancouver. Restricted for capital works or equipment on the Cove Bay Water System.
- (f) Hood Point Water System Bylaw 73, 2002. Restricted for capital projects and land, machinery or equipment necessary for Hood Point Water System specified
- (g) Blue Water System Bylaw 74, 2002. Restricted for capital projects and land, machinery or equipment necessary for Blue Water System specified area

## 9. Statutory Reserve Funds (Continued)

- (h) Bowen Bay Water System Bylaw 75, 2002. Restricted for capital projects and land, machinery or equipment necessary for Bowen Bay Water System specified area.
- (i) Eagle Cliff Water System Bylaw 76, 2002. Restricted for capital projects and land, machinery or equipment necessary for Eagle Cliff Water System specified area.
- (j) Tunstall Bay Water System Bylaw 77, 2002. Restricted for capital projects and land, machinery or equipment necessary for Tunstall Bay Water System specified area.
- (k) Equipment Replacement Reserve Fund Bylaw No. 134. Restricted for replacement of municipal mobile equipment.
- (I) Roads Maintenance and Renewal Reserve Fund Bylaw No. 135. Restricted for maintenance, renewal or construction of municipal road works.
- (m) Capital Replacement and Renewal Fund Bylaw No. 294, 2011. Restricted for replacement or restoration of capital assets and infrastructure.
- (n) Snug Cove Improvement Reserve Fund Bylaw No. 347. Restricted for funding development and general improvements to Snug Cove.
- (o) Community Works Reserve Fund Bylaw No. 377. Restricted for eligible expenditures as defined by the Community Works Fund Agreement (Gas Tax).
- (p) Parkland Reserve Fund Created under the authority of Section 188 (2) of the Community Charter. Restricted for the purpose of acquiring parkland.
- (q) Parking Reserve Fund Bylaw No. 416. Money received in lieu of provision of off street parking and interest earned on those funds. To be used for sole purpose of providing new and existing off-street parking spaces on Bowen Island.
- (r) Alternative Transportation Initiatives Bylaw No. 417. Money received in lieu of provision of off street parking and interest earned on those funds. To be expended solely for purpose of transportation infrastructure that supports walking, cycling, public transit or other sources of transportation on Bowen Island.
- (s) Public Art Reserve- Bylaw No. 446. Reserve that holds monies for public art acquisitions, maintenance and related public art programs.

#### 9. Reserve Funds (Continued)

Continuity of reserve fund operations is as follows:

	Opening Balance	ontributions Transfers In	Investment Earnings	xpenditures £ Transfers Out	Closing Balance
Fire Protection	\$ 342,132	\$	\$ 8,938	\$ (47,200)	\$ 303,870
Community Parks	396,100		10,348	(25,215)	381,233
Recreation & Other Community Use	326,668		8,534	(118,710)	216,492
Mount Gardner Dock	40,622	_	1,061	(17,836)	23,847
Cove Bay Water System	1,093,227	-	28,560	(386,443)	735,344
Hood Point Water System	424,623	59,732		(15,000)	469,355
Blue Water Park System	195,028	-	-	(162,019)	33,009
Bowen Bay Water System	88,979	4,145			93,124
Eagle Cliff Water System	204,382	.,	<u> </u>		204,382
Tunstall Bay Water System	230,831	21,573	-	(8,500)	243,904
Equipment Replacement	157,801	-	4,123	(44,205)	117,719
Roads Maintenance & Renewal	750,944		19,618	(358,410)	412,152
Capital Replacement & Renewal	2,137,180	1,366,500	55,834	(767,100)	2,792,414
Community Works	66,751	197,752	2,579	(189,350)	77,732
Parklands Acquisition	72,989		1,908	-	74,897
Parking Reserve Fund	20,343	_	531		20,874
Alternative Transportation Initiatives	12,728	5,000	364	-	18,092
Public Art Reserve	.2,720	10,000			10,000
	\$ 6,561,328	\$ 1,664,702	\$ 142,398	\$ (2,139,988)	\$ 6,228,449

## 10. Contingent Liabilities

- (a) The Municipality is partially self-insured through the Municipal Insurance Association of British Columbia. Should the Association pay out claims in excess of premiums received, it is possible that the Municipality along with the other participants, would be required to contribute towards the deficit. No provision for a liability was deemed necessary.
- (b) The Municipality's debt instruments that originated with Metro Vancouver are issued through the Municipal Finance Authority. A portion of the debenture proceeds is withheld by the Municipal Finance Authority as a debt reserve fund as a condition of these borrowings. These funds, which total \$53,019 (2018 \$19,773), are not reflected in these financial statements.

The Municipality also executes demand notes in connection with each debenture whereby the Municipality may be required to loan amounts to the Municipal Finance Authority. The demand notes, which total \$33,019 (2018 - \$15,407), are contingent in nature and are not reflected in these financial statements.

#### 10. Contingent Liabilities (Continued)

- (c) From time to time, the Municipality may be named in lawsuits. At any given point in time, there may be a few lawsuits pending in which the Municipality is involved. It is considered that the potential claims against the Municipality resulting from litigation and not covered by insurance would not materially affect these financial statements.
- (d) The Municipality is responsible as a member of Metro Vancouver for its share of any operating deficits or long-term debt related to functions in which it participates.

## 11. Commitments

## Recreational Space Lease Agreement

The Municipality entered into an agreement to lease space at 650 Carter Road, Bowen Island at an annual cost of \$22,500. The five-year agreement commenced on January 1, 2016 and expires on December 31, 2020.

## Municipal Hall Lease Agreement

The Municipality entered into an agreement to lease the building located at 981 Artisan Lane, Bowen Island at an approximate annual cost of \$89,000. The five-year agreement commenced on November 1, 2015 and expires on October 31, 2020.

## Waste disposal contract

Subsequent to year end the Municipality entered into an agreement for residential garbage pick up and disposal at an approximate annual cost of \$1,252,122. The seven year agreement will commence on January 1, 2020 to December 31, 2026.

## **Capital Project Agreements**

During 2017, the Municipality entered into agreements related to the planned construction of the Bowen Island Community Centre for a total amount of approximately \$535,000. As at December 31, 2019, approximately \$485,000 of this cost has been incurred and the remaining amount is expected to be paid in 2020 as work on the project continues.

During 2017, the Municipality entered into agreements related to the planned construction of the Cove Bay Water Treatment Plant. As at December 31, 2019, approximately \$800,000 in costs have been incurred. In February 2020, the construction contract was awarded to an independent contractor. Expected costs to completion in 2021 are estimated to be \$9M.

In April 2020, the MFA approved debt in favour of the Municipality in the amount of \$2,533,000, payable in 30 years. The debt will be used to fund the construction of water treatment plant.

In 2018 the Municipality entered into agreements related to the planned construction of a new Fire Hall and Emergency Planning building for a total amount of approximately \$293,000. As of December 31, 2019 approximately \$240,800 of this cost has been incurred.

#### 12. Pension Plan

The Municipality and its employees contribute to the Municipal Pension Plan (a jointly trusteed pension plan). The board of trustees, representing plan members and employers, is responsible for administering the plan, including investment of assets and administration of benefits. The plan is a multi-employer defined benefit pension plan. Basic pension benefits are based on a formula. As at December 31, 2018, the plan has about 205,000 active members and approximately 101,000 retired members. Active members include approximately 40,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry- age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent valuation as at December 31, 2018 indicated a \$2,866 million funding surplus for basic pension benefits on a going concern basis.

The next valuation will be as at December 31, 2021 with results available later in 2022. Employers participating in the plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the plan.

The Municipality paid \$226,262 for employer contributions to the Plan in the year ended December 31, 2019 (2018 - \$192,943) while employee contributions totaled \$196,129 (2018 - \$171,450).

# Bowen Island Municipality Notes to the Financial Statements

# December 31, 2019

# 13. Taxation

	Fiscal Plar 2019		2018
Collections for municipal purposes General municipal purposes Payments in lieu of taxes Waste and recycling parcel tax Water parcel taxes	\$ 5,372,600 66,300 950,400 90,400	64,423 950,398	\$ 4,997,777 62,092 666,171 90,915
	\$ 6,479,700	\$ 6,491,676	\$ 5,816,955

The following are collected on behalf of other taxing authorities and are not included on the Municipality's Statement of Operations:

	2019	2018
Collections for other governments		
Province of British Columbia - school tax	<b>\$ 2,507,262</b> \$	2,059,848
Islands Trust	329,636	294,129
Metro Vancouver	105,867	100,630
TransLink	600,995	534,007
Municipal Finance Authority	526	481
British Columbia Assessment Authority	103,760	99,283
Police Tax	414,152	399,914
	\$ 4,062,198 \$	3,488,292

## 14. Assistance Granted to Community Organizations

		2019	2018
Bowen Island Arts Council Bowen Island Community Museum and Archives West Vancouver School District #45	\$	53,040 32,000 12,440	\$ 52,000 32,000 12,440
Core funding subtotal	_	97,840	96,440
Bowen Island Caring Circle Bowen Island Resilient Community Housing Miscellaneous grants		13,000 25,000 49,160	13,000 1,000 19,765
	\$	184,640	\$ 130,205

In 2019, the Municipality partnered with Bowen Island Community Foundation to deliver assistance to the community through grants. Contribution from Bowen Island Community Foundation in 2019 amounted to \$15,000 (2018 - \$0).

## 15. Fiscal Plan

Fiscal plan amounts represent the Financial Plan Bylaw adopted by Council in April 2019.

The Financial Plan anticipated use of surpluses accumulated in previous years to balance against current year expenditures in excess of current year revenues. In addition, the Financial Plan anticipated capital expenditures but did not anticipate amortization expense.

The following shows how these amounts were combined:

	_	2019	2018
Financial Plan Bylaw surplus for the year Add:	\$	-	\$
Capital expenditures		7,850,700	7,886,500
Less: Budgeted transfers from accumulated surplus Amortization Proceeds of debt issuance included in budgeted revenue	_	(1,849,074) (1,639,295) (1,300,000)	(3,683,800) (1,583,061) (575,000)
	\$	3,062,331	\$ 2,044,639

#### 16. Segmented Information

The Municipality is a diversified municipal government institution that provides a wide range of services to its citizens such as fire, roads maintenance, recreation, library and garbage disposal. Distinguishable functional segments have been separately disclosed in the segmented information. The nature of the segments and the activities they encompass are as follows:

## General Government & Fiscal Services

Finance and administration functions of the municipality including support to Council, Legislative Services, Communications, Human Resources, Payroll Services, Taxes, Utilities, Information Technology, Procurement and Risk Management.

#### **Protective Services**

Protection of persons and property by Fire & Rescue Services, Emergency Response Planning and Bylaws education and enforcement.

## Public Works, Parks, and Environment

Maintenance and operation of streets, roads, drainage and ditches, rock scaling, public wharves, municipal buildings and solid waste. Parks and field maintenance and operations, trail maintenance and maintenance of beach fronts and public accesses, environmental services, foreshore protection, climate change initiatives and energy planning.

#### Development & Planning

Land use development and planning, monitoring of construction activity through building permit regulation.

#### Recreation & Library

Improvement to health and wellbeing of the Municipality's citizens. Programs include recreational sports activities, community events and operation of a youth drop-in centre and operation of the Bowen Island Municipal Library located in Snug Cove.

## Water Utilities

The Municipality oversees operations and administration of seven separate small water systems, ranging in size from 22 to 650 connections. Approximately 1,200 dwellings and businesses are serviced by municipality operated water systems.

#### **Sewer Utility**

The Municipality oversees operations and administration of a small sewer system. This system services approximately 100 connected dwellings and businesses in the Snug Cove area.

## 17. Subsequent Event

## Impact of COVID 19

Subsequent to year end, the impact of COVID-19 in Canada and on the global economy increased significantly. At this time, the full potential impact of COVID-19 on the Municipality is an unknown. Although the disruption from the pandemic is expected to be temporary, given the dynamic nature of these circumstances, the duration of disruption and the related financial impact cannot be reasonably estimated at this time. The Municipality's ability to continue delivering non-essential services and employ related staff will depend on the legislative mandates from the various levels of government. The Municipality will continue to focus on collecting receivables, managing expenditures, and, if necessary, leveraging existing reserves and available credit facilities to ensure it is able to continue providing essential services to its citizens.

# 18. Comparative Figures

Certain 2018 comparative figures have been reclassified to conform to the current years presentation.

# Bowen Island Municipality Schedule 1 - Tangible Capital Assets

									Se	wer			
	Land	Improvem	and ents	Buildings	Equipment & Furniture & Vehicle			Other	Treatment Plant		Water Infrastructure	Assets Under Construction	2019 Tota
Cost, January 1, 2019 Additions	\$ 26,428,255 536,000	\$ 868,	04 \$	2,879,153 12,335	\$ 7,616,193 521,476	\$ 22,240,612 1,453,201	\$ 1	1,535,186 \$ 71,307	2,740,601	\$ 1,290,900 84,797	\$ 13,146,175 184,108	\$ 2,195,503 911,580	\$80,941,282 3,774,804
Cost, December 31, 2019	26,964,255	868,	04	2,891,489	8,137,668	23,693,813	1	1,606,493	2,740,601	1,375,697	13,330,283	3,107,083	84,716,086
Accumulated amortization, January 1, 2019 Amortization		291,8 49,2		1,251,016 92,373	5,362,404 361,478	8,982,295 646,940		739,131 60,540	974,968 116,778	229,968	4,377,507 292,872		22,209,175
Accumulated amortization, December 31, 2019		341,		1,343,389	5,723,882	9,629,235		799,671	1,091,746	249,033	4,670,379		23,848,470
Net carrying amount, December 31, 2019	\$ 26,964,255	\$ 527,5	69 \$	1,548,100	\$ 2,413,786	\$ 14,064,578	\$	806,822 \$	1,648,855	\$ 1,126,664	\$ 8,659,904	\$ 3,107,083	\$60,867,616
	Land	L Improveme	and ents	Buildings	Equipment & Furniture & Vehicle			_ Other	Treatment	wer Infrastructure	- Water Infrastructure	Assets Under Construction	2018 Total
Cost, January 1, 2018 Additions Disposals Transfers	Land \$ 26,428,255	Improveme	nts 86 \$		Furniture & Vehicle	Roads \$ 21,469,354 845,829 (84,700)		Other \$ 40,285	Treatment Plant	Infrastructure		\$ 1,401,346 804,286	
Additions Disposals		\$ 780,6	86 \$	1,954,872	Furniture & Vehicle	Roads \$ 21,469,354 845,829	\$ 1	1,494,901 \$	Treatment Plant	Infrastructure	\$ 13,049,742	Construction \$ 1,401,346	Total \$ 77,950,930 3,075,052
Additions Disposals Transfers Cost, December 31, 2018 Accumulated amortization, January 1, 2018 Amortization	\$ 26,428,255	\$ 780,6 88,0	86 \$18	924,281	Furniture & Vehicle  \$ 7,377,173 239,020	Roads  \$ 21,469,354 845,829 (84,700) 10,129 22,240,612 8,442,738 624,257	\$ 1	1,494,901 \$ 40,285  1,535,186  686,832 52,299	Treatment Plant 2,740,601	\$ 1,254,000 36,900	\$ 13,049,742 96,433	\$ 1,401,346 804,286 (10,129) 2,195,503	77,950,930 3,075,052 (84,700) - 80,941,282 20,710,814 1,583,061
Additions Disposals Transfers Cost, December 31, 2018 Accumulated amortization, January 1, 2018	\$ 26,428,255	\$ 780,6 88,0 868,7	86 \$18	2,879,153 1,159,114	\$ 7,377,173 239,020 7,616,193 4,995,075	Roads \$ 21,469,354 845,829 (84,700) 10,129 22,240,612 8,442,738	\$ 1	1,494,901 \$ 40,285 - 1,535,186 686,832	Treatment Plant 2,740,601	\$ 1,254,000 36,900 - 1,290,900 213,338	\$ 13,049,742 96,433 - 13,146,175 4,112,890	\$ 1,401,346 804,286 (10,129) 2,195,503	\$ 77,950,930 3,075,052 (84,700) - 80,941,282 20,710,814

Bowen Island Municipality
Schedule 2 - Combined Statement of Operations by Segment 2019

	Public Works, Parks and Environment	General Gov't & Fiscal Services	Development & Planning	Protective Services	Recreation & Library	Water systems operations	Sewer system operations	2019
Revenue								
Taxation		5,443,790	(#1)		6	370		5,443,790
Parcel taxes	950,399		10577		8	91,307	-	1,041,706
Grants in lieu of taxes		6,180						6,180
Water utility fees	-		(20	2		889,896		889,896
Sewer utility fees	2		120			0.4	235,604	235,604
Other fees and charges	57,054	4,922	273,622	12,739	229,846			578,183
Government transfers - Federal	2	144,081	3.60		5,567	104,519		254,167
Government transfers - Provincial	4,024	702,245		*	26,464	104,518		837,251
Contributed tangible capital asset	-	536,000			-	198		536,000
Other contributions	3,250	50 TABLE 1	5,000		27,137	253		35,387
Other revenue	5,545	80,710	5.00 5.00		36,259	18,523	-	141,037
Return on investments		304,628	A53		-	30,222	3,968	338,819
	1,020,272	7,222,556	278,622	12,739	325,273	1,238,986	239,573	10,338,019
Expenses								
Salaries & benefits	581,463	938,728	498,361	462,291	715,152	468,996	59,391	3,724,383
Professional and contract services	1,228,598	144,169	115,283	8,380	20,898	88,681	33,037	1,639,047
Supplies and services	199,103	88,316	30,935	78,853	71,899	166,706	84,609	720,421
Legal, audit insurance	82,013	152,096	57,561	144,701	4,206	17,309	5,779	463,665
Rent and utilities	13,503	101,098	•	18,044	90,622	37,465	12,599	273,331
Professional development and training	3,584	72,458	14,767	60,982	11,644	16,366	464	180,265
Maintenance facilities and equipment	2,358	24,714		33,486	51,143	27,794	11,610	151,105
Community grants		160,200			3	•	9	160,200
Debt servicing	5	103,184			+			103,184
Amortization	894,422			42,114	138,414	411,355	152,989	1,639,294
	3,005,045	1,784,963	716,906	848,851	1,103,979	1,234,672	360,478	9,054,894
Excess (deficiency) of revenue over expenses	(1,984,773)	5,437,593	(438,285)	(836,112)	(778,706)	4,314	(120,906)	1,283,125

Bowen Island Municipality Schedule 3 - Combined Statement of Operations by Segment 2018

	Public Works, Parks and Environment	General Gov't & Fiscal Services	Development & Planning	Protective Services	Recreation & Library	Water systems operations	Sewer system operations	2018
Revenue								
Taxation	( <del>*</del> )	5,054,539				(*)		5,054,539
Parcel taxes	666,171					90,915		757,086
Grants in lieu of taxes		5,330					-	5,330
Water utility fees		(4)	2		21	891,931		891,931
Sewer utility fees	(* °				*6		180,154	180,154
Other fees and charges	71,950	4,461	616,191	10,678	217,417	14	1.5	920,697
Government transfers - Federal		65,808			2,269	45,534		113,611
Government transfers - Provincial	4,015	412,364			24,367	45,534	-	486,280
Contributed tangible capital assets		952,684						952,684
Other contributions	17,250	19,014	128,570		33,080			197,914
Other revenue	2,067	75,858			25,996	17,056		120,976
Return on investments		189,325				46,902	2,560	238,787
	761,453	6,779,383	744,761	10,678	303,130	1,137,872	182,714	9,919,990
Expenses								
Salaries & benefits	566,241	923,779	398,583	335,013	669,998	377,161	59,232	3,330,006
Professional and contract services	817,359	149,262	136,596	17,423	8,470	34,369	48,065	1,211,543
Supplies and services	172,256	88,077	32,416	85,005	72,164	105,081	27,017	582,016
Legal, audit insurance	45,117	89,898	75,613	33,646	4,243	11,703	4,255	264,474
Rent and utilities	13,090	98,936	2	12,894	87,364	31,704	12,089	256,078
Professional development and training	9,024	35,782	9,189	47,109	13,930	2,096	2,583	119,713
Maintenance facilities and equipment	57,706	27,527		53,665	37,654	43,123	10,864	230,539
Community grants		130,205						130,205
Debt servicing		87,906						87,906
Amortization	871,659			118,864	64,685	377,492	150,361	1,583,061
	2,552,453	1,631,372	652,397	703,617	958,508	982,729	314,466	7,795,542
Excess (deficiency) of revenue over expenses	(1,790,999)	5,148,011	(37,840)	(692,941)	(655,379)	155,143	(131,752)	2,124,448