Financial Statements of

Coast Mountain College

Year ended March 31, 2019 and 2018

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Management's Report

Management's Responsibility for the Financial Statements

The financial statements have been prepared by management in accordance with Canadian public sector accounting standards, as required by Section 23.1 of the Budget Transparency and Accountability Act of the Province of BC, supplemented by Regulations 257/2010 and 198/2011 issued by the Province of British Columbia Treasury Board. The integrity and objectivity of

198/2011 issued by the Province of British Columbia Treasury Board. The integrity and objectivity of these statements are management's responsibility. Management is also responsible for all of the notes to the financial statements and schedules, and for ensuring that this information is consistent, where appropriate, with the information contained in the financial statements.

Management is also responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

The Board of Governors is responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control and exercises these responsibilities through the Finance and Audit Committee. The Finance and Audit Committee reviews internal financial statements on a quarterly basis and external audited financial statements yearly.

The external auditors, BDO Canada LLP, conduct an independent examination, in accordance with Canadian auditing standards, and express their opinion on the financial statements. Their examination considers internal control relevant to management's preparation of the financial statements in order to design audit procedures that are appropriate in the circumstances for the purpose of expressing an opinion on the financial statements, but not for the purposes of expressing an opinion on the effectiveness of Coast Mountain College's internal controls. The external auditors have full and free access to the Finance and Audit Committee of Coast Mountain College and meet with them when required.

On behalf of Coast Mountain College

Ernie Dusdal

Chair, Finance and Audit Committee

Michael Doyle

Vice-President, Corporate Services



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Independent Auditor's Report

To the Board of Governors of Coast Mountain College, and To the Ministry of Advanced Education, Skills and Training, Province of British Columbia

Opinion

We have audited the accompanying financial statements of Coast Mountain College (the College), which comprise the Statement of Financial Position as at March 31, 2019, and the Statements of Operations, Changes in Net Debt, and Cash Flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the financial statements of the Coast Mountain College as at and for the year ended March 31, 2019 are prepared, in all material respects, in accordance with the accounting requirements of Section 23.1 of the Budget Transparency and Accountability Act of the Province of British Columbia (the Act).

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the College in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter - Basis of Accounting

We draw attention to Note 2(a) to the financial statements, which describes the basis of accounting. The financial statements are prepared in order for the College to meet the reporting requirements of the Act referred to above. Note 2(a) to the Financial Statements discloses the impact of these differences between such basis of accounting and Canadian public sector accounting standards. Our opinion is not modified in respect of this matter.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation of the financial statements in accordance with the Act, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the College's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the College, or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the College's financial reporting process.

BDO Canada LLP, a Canadian limited liability partnership, is a member of BDO International Limited, a UK company limited by guarantee, and forms part of the international BDO network of independent member firms.



Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances. But not for the purpose of expressing an
 opinion on the effectiveness of the College's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the College's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However future events or conditions may cause the College to cease to continue as a going concern.
- Obtain sufficient appropriate audit evidence regarding the financial information or business
 activities within the College to express an opinion on the financial statements. We are
 responsible for the direction, supervision and performance of the College audit. We remain solely
 responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP

Chartered Professional Accountants

Vancouver, British Columbia June 14, 2019

Statement of Financial Position As at March 31, 2019 [in thousands of dollars]

	Note	March 31, 2019		March 31, 201	
Financial assets					
Cash	3	\$	11,320	\$	15,328
Accounts receivable	4		2,168		1,103
Inventory held for resale			239		240
	-		13,727		16,671
Liabilities					
Accounts payable and accrued liabilities	6		3,798		4,366
Accrued employee entitlements	7		1,493		1,628
Payroll liabilities	8		1,046		619
Deferred revenue	9		3,100		5,258
Deferred contributions	10		423		439
Deferred capital contributions	11		46,964		40,466
		<u>-</u>	56,824		52,776
Net debt	_		(43,097)		(36,105)
Non-financial assets					
Tangible capital assets	12		50,181		42,818
Accumulated surplus	. 14	\$	7,084	\$	6,713
Contractual obligations	16				
Contingent liabilities	17				

Signature Chair, Finance and Audit Committee

The accompanying notes and supplementary schedules are an integral part of these financial statements.

Statement of Operations For the Year ended March 31, 2019 [in thousands of dollars]

	Note	Budget Note 2(k)	2019	2018
Revenues				
Contributions	9	21,084	\$ 23,493	\$ 22,552
Tuition and other fees		3,284	4,449	2,636
Contract services and other		3,181	5,028	4,847
Ancillary services		1,385	1,177	1,389
Gain on disposal of capital assets		-	305	605
Amortization of deferred capital contributions	11 _	2,900	3,184	3,137
	_	31,834	37,636	35,166
Expenses				
Instruction and support		27,141	32,059	29,864
Ancillary		1,393	1,736	1,513
Amortization		3,300	3,470	3,454
	18 _	31,834	37,265	34,831
Annual surplus	_	-	371	335
Accumulated surplus, beginning of year			6,713	6,378
Accumulated surplus, end of year			\$ 7,084	\$ 6,713

Statement of Change in Net Debt For the Year Ended March 31, 2019 [in thousands of dollars]

		2019	2018
Annual surplus	\$	371 \$	335
Acquisition of tangible capital assets		(10,842)	(12,558)
Disposition of tangible capital assets, net book value		28	
Amortization of tangible capital assets		3,470	3,454
		(7,363)	(9,076)
Increase in net debt		(6,992)	(8,741)
Net debt at beginning of year		(36,105)	(27,364)
Net debt at end of year	\$	(43,097) \$	(36,105)

Statement of Cash Flows For the Year ended March 31, 2019 [in thousands of dollars]

	Note	2019	2018
Cash flows from operating transactions			
Annual surplus	\$	371 \$	335
Items not involving cash:			
Gain on disposal of tangible capital assets		(305)	(605)
Amortization of tangible capital assets		3,470	3,454
Amortization of deferred capital contributions		(3,184)	(3,137)
		352	47
Increase (decrease) in non-cash operating items	19	(1,339)	2,722
Increase (decrease) in deferred revenues	_	(2,174)	1,002
Cash provided by operating transactions	_	(3,161)	3,771
Capital transactions			
Acquisition of tangible capital assets		(10,842)	(12,558)
Proceeds from sale of tangible capital assets	_	313	633
Cash applied to capital transactions	_	(10,529)	(11,925)
Financing transactions			
Deferred capital contributions received	_	9,682	10,335
Increase (decrease) in cash		(4,008)	2,181
Cash at beginning of year	_	15,328	13,147
Cash at end of year	_	11,320 \$	15,328

Notes to the Financial Statements Year ended March 31, 2019 with comparative figures for 2018 [in thousands of dollars]

1. Authority and Purpose

Coast Mountain College (the "College") is a post-secondary educational institution incorporated under the provisions of the College and Institute Act of British Columbia. The College is a not-for-profit entity governed by a Board of Governors and is funded principally by the provincial government of British Columbia through the Ministry of Advanced Education, Skills and Training. The College is a registered charity and is therefore exempt from income taxes under section 149 of the *Income Tax Act*.

The College was given permission by the Provincial Government to change its name to Coast Mountain College, effective June 18, 2018. The College was formerly known as Northwest Community College.

2. Significant Accounting Policies

(a) Basis of accounting

These financial statements have been prepared in accordance with Section 23.1 of the Budget Transparency and Accountability Act (BTAA) of the Province of British Columbia and the Restricted Contribution Regulation 198/2011 issued pursuant to it. This requires that these financial statements be prepared in accordance with Canadian public sector accounting standards (PSAS) issued by the Public Sector Accounting Board of CPA Canada except that the contributions received or receivable by the College for the purpose of acquisition of tangible capital assets are accounted for as deferred capital contributions.

The basis of accounting that the College has adopted is different from PSAS with respect to the timing of revenue recognition for government transfers. If the College had recorded government transfers under PSAS rather than the accounting policy described in note 2(g)(i), capital contributions recognized as revenue and the annual surplus for the year ended March 31, 2019 would have increased by \$6,849 (March 31, 2018 – \$7,198). Consequentially, as at March 31, 2019, deferred capital contributions used to purchase tangible capital assets would have decreased and the accumulated surplus would have increased by \$46,964 (March 31, 2018 – \$40,466). Under PSAS, the total cash flows from operating, financing, and capital transactions for the years ended March 31, 2019 and 2018 would have been the same as reported in these financial statements.

(b) Cash

Cash include term deposits with a term to maturity of three months or less at the date of purchase.

(c) Financial assets

Financial assets are classified into two categories: fair value or cost.

(i) Fair value category: Portfolio instruments that are quoted in an active market and derivative instruments are reflected at fair value as at the reporting date. Sales and purchases of investments are recorded on the trade date. Transaction costs related to the acquisition of investments is recorded as an expense. There were no financial instruments designated in the fair value category.

Notes to the Financial Statements Year ended March 31, 2019 with comparative figures for 2018 [in thousands of dollars]

2. Significant Accounting Policies

(c) Financial assets

(ii) Cost/Amortized cost category: Gains and losses are recognized in the Statement of Operations and Accumulated Surplus when the financial asset is derecognized due to disposal or impairment. Sales and purchases of investments are recorded on the trade date. Transaction costs related to the acquisition of investments are included in the cost of the related investments. There were no such transactions during the fiscal year.

Accounts receivable are measured at amortized cost using the effective interest method. Accounts payable and accrued liabilities are measured at amortized cost using the effective interest method. Any gains, losses or interest expense is recorded in the annual surplus depending on the nature of the financial liability that gave rise to the gain, loss or expense. Inventories held for resale are recorded at the lower of cost and net realizable value.

(d) Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

(i) Tangible capital assets

Tangible capital assets are recorded at cost, which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset. Interest is capitalized whenever external debt is issued to finance the construction of tangible capital assets. The cost, less residual value, of the tangible capital assets, excluding land, are amortized on a straight line basis over their estimated useful lives shown below. Land is not amortized as it is deemed to have a permanent value:

Site improvements	10 years
Buildings	
- Wood frame	20 years
- Concrete/steel	40 years
Furniture and equipment	5 years
Computer hardware and software	4 years
Library holdings	10 years
Landscaping	15 years

Assets under construction are not amortized until the asset is available for productive use.

Notes to the Financial Statements Year ended March 31, 2019 with comparative figures for 2018 [in thousands of dollars]

2. Significant Accounting Policies

(d) Non-financial assets

(i) Tangible capital assets

Tangible capital assets are written down when conditions indicate that they no longer contribute to the College's ability to provide goods and services, or when the value of future economic benefits associated with the tangible capital assets are less than their net book value.

Contributed tangible capital assets are recorded at their fair value on the date of contribution. When fair value of a contributed asset cannot be reliably determined, the asset is recorded at nominal value.

(ii) Works of art and historic assets

Works of art and historic assets are not recorded as assets in these financial statements.

(iii) Leased tangible capital assets

Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as leased tangible capital assets. All other leases are accounted for as operating leases and the related payments are charged to expenses as incurred.

(e) Accrued employee entitlements

(i) Defined contribution plans

The College and its employees contribute to the College Pension Plan and Municipal Pension Plan, jointly trusteed pension plans. The board of trustees for these plans, representing plan members and employers, are responsible for administering the pension plans, including investing assets and administering benefits. The plans are multi-employer defined benefit pension plans. Basic pension benefits are based on a formula. As at August 31, 2018, the College Pension Plan has about 14,000 active members, and approximately 8,000 retired members. As at December 31, 2017, the Municipal Pension Plan has about 197,000 active members, including approximately 6,000 from colleges.

Every three years, an actuarial valuation is performed to assess the financial position of the plans and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plans. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plans. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

Notes to the Financial Statements Year ended March 31, 2019 with comparative figures for 2018 [in thousands of dollars]

2. Significant Accounting Policies

(e) Accrued employee entitlements

(i) Defined contribution plans

The most recent actuarial valuation for College Pension Plan as at August 31, 2015, indicated a \$67 million surplus for basic pension benefits on a going concern basis.

The most recent valuation for the Municipal Pension Plan as at December 31, 2015 indicated a \$2,224 million funding surplus for basic pension benefits on a going concern basis. As a result of the 2015 basic account actuarial valuation surplus and pursuant to the joint trustee agreement, \$1,927 million was transferred to the rate stabilization account and \$297 million of the surplus ensured the required contribution rates remained unchanged.

Coast Mountain College paid \$1,436 for employer contributions to the plans in fiscal 2019 (2018 - \$1,413).

The next valuation for the College Pension Plan will be as at August 31, 2018 with results available in 2019. The next valuation for the Municipal Pension Plan will be December 31, 2018, with results available in 2019.

Employers participating in the plans record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plans record accrued liabilities and accrued assets for each plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the plans.

(ii) Retirement benefits

Retirement benefits are also available to the College's employees. The costs of these benefits are actuarially determined based on service and best estimates of retirement ages and expected future salary and wage increases. The obligation under these benefit plans are accrued based on projected benefits as the employees render services necessary to earn the future benefits. Actuarial gains and losses are amortized over the expected average remaining service life of the employees.

(iii) Short-term employee benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided.

The College's short-term employee benefits include accrued vacation, banked overtime and early retirement plan. Employees of the College do not accumulate sick leave and therefore there is no liability recognized.

Notes to the Financial Statements Year ended March 31, 2019 with comparative figures for 2018 [in thousands of dollars]

2. Significant Accounting Policies

(f) Payroll liabilities

Payroll liabilities are measured on an undiscounted basis and are expensed as the related service is provided.

The College's payroll liabilities include wages and payroll remittance accruals, WCB payable, professional development accruals, payments to the College and Municipal Pension Plans, and other short-term payroll accruals.

(g) Revenue recognition

Tuition and other fees are reported as revenues over the duration of the course or school year. Tuition fees are deferred for the portion of the courses held in the next fiscal year. The sale of goods, contract services and ancillary services are reported as revenue at the time the services are provided or the products are delivered, and collection is reasonably assured.

Unrestricted donations and grants are recorded as revenue when receivable if the amounts can be estimated and collection is reasonably assured. Pledges from donors are recorded as revenue when payment is received by the College or the transfer of property is completed.

Restricted donations and grants are reported as revenue depending on the nature of the restrictions on the use of the funds by the contributors as follows:

- (i) Contributions for the purpose of acquiring or developing a depreciable tangible capital asset or in the form of a depreciable tangible capital asset, in each case for use in providing services are recorded and referred to as deferred capital contributions and recognized in revenue at the same rate that amortization of the tangible capital asset is recorded. The reduction of the deferred capital contributions and the recognition of the revenue are accounted for in the fiscal period during which the tangible capital asset is used to provide services.
- (ii) Contributions restricted for specific purposes other than for those to be held in perpetuity or the acquisition or development of a depreciable tangible capital asset are recorded as deferred contributions and recognized in revenue in the year in which the stipulation or restriction on the contribution have been met.
- (iii) Contributions restricted to be retained in perpetuity, allowing only the investment income earned thereon to be spent, are recorded as direct increases to accumulated surplus for the portion to be held in perpetuity and as deferred contributions for any restricted investment income earned thereon.

Investment income includes interest recorded on an accrual basis and write-downs on investments where the loss in value is determined to be other-than-temporary.

Notes to the Financial Statements Year ended March 31, 2019 with comparative figures for 2018 [in thousands of dollars]

2. Significant Accounting Policies

(h) Use of estimates

The preparation of the financial statements in accordance with Canadian public sector accounting standards requires management to make estimates and assumptions. These estimates and assumptions affect the reported amounts of assets, liabilities, and related disclosures. Key areas where management has made estimates and assumptions include those related to estimated useful life of tangible capital assets, provision for contaminated sites and the present value of employee future benefits and commitments. Where actual results differ from these estimates and assumptions, the impact will be recorded in future periods when the difference becomes known.

(i) Liability for contaminated sites

A liability for remediation of a contaminated site is recognized at the financial statement date when an environmental standard exists, contamination exceeds the standard, and it is expected that future economic benefits will be given up and the liability can be reasonably estimated.

The College has determined that as of March 31, 2019, there is a hazardous material removal liability of \$754 (2018 - \$457).

(j) Foreign currency translation

The College's functional currency is the Canadian dollar. Transactions in foreign currencies are translated into Canadian dollars at the exchange rate in effect on the transaction date. Monetary assets and liabilities denominated in foreign currencies and non-monetary assets and liabilities which were designated in the fair value category under the financial instrument standard are reflected in the financial statements in equivalent Canadian dollars at the exchange rate in effect on the balance sheet date. Any gain or loss resulting from a change in rates between the transaction date and the settlement date or balance sheet date is recognized in the Statement of Operations.

(k) Budget figures

Budget figures have been provided for comparative purposes and have been derived from the College's Fiscal 2018/2019 Budget approved by the Board of Governors of the College on June 15, 2018. The budget is reflected in the Statement of Operations and Accumulated Surplus.

As the budget was prepared in the spring of 2018 the estimates were based on Ministry and Contract funding secured at the time of preparation. There are variances as management will obtain additional funding contracts throughout the year and incur related expenditures once funding is approved.

Notes to the Financial Statements Year ended March 31, 2019 with comparative figures for 2018 [in thousands of dollars]

3.	Cash	_		
			2019	2018
	Restricted	\$	423	\$ 439
	Unrestricted		10,897	 14,889
		\$	11,320	\$ 15,328

Restricted cash is comprised of funds held for externally restricted purposes and is related to bursary funds and funds held in trust. (Note 10).

4. Accounts receivable

Accounts receivable are recorded net of allowance for doubtful receivables of \$36 (2018 - \$48).

5. Financial instruments

(a) Financial assets and liabilities recorded at cost / amortized cost are comprised of the following:

	 2019	2018
Financial assets designated to fair value category Cash	\$ 11,320	\$ 15,328

The fair value of cash approximate their carrying values, unless otherwise noted.

(b) Financial assets and liabilities recorded at cost / amortized cost are comprised of the following:

	2019	2018
Accounts receivable	\$ 2,168 \$	1,103
Accounts payable and accrued liabilities	3,798	4,366
Accrued employee entitlements	1,493	1,628
Payroll liabilities	 1,046	619
	\$ 8,505 \$	7,716

Notes to the Financial Statements Year ended March 31, 2019 with comparative figures for 2018 [in thousands of dollars]

6. Accounts payable and accrued liabilities

	2019	2018
Accounts payable	\$ 967 \$	1,693
Accrued liabilities	633	1,079
Other accrued liabilities	203	230
Student deposits	1,241	907
Contaminated site liability	 754	457
	\$ 3,798 \$	4,366

7. Accrued employee entitlements

Accrued employee entitlements are comprised of the following:

	2019	2018
Accrued vacation	\$ 411 \$	459
Accrued overtime	55	46
Retirement allowances	596	592
Executive benefits and days in lieu	97	71
Early retirement incentives	196	305
Severance benefits	 138	155
Balance, end of year	\$ 1,493 \$	1,628

Notes to the Financial Statements Year ended March 31, 2019 with comparative figures for 2018 [in thousands of dollars]

7. Accrued employee entitlements

(a) Retirement allowances:

The College provides retirement allowances to its eligible employees based on eligibility, years of service and final salary. These allowances include retirement allowance benefits for BCGEU instructors and support staff and sick leave and cash-out benefits for CUPE members. The liability associated with these benefits is calculated based on the present value of expected future payments pro-rated for services.

The fair value has been determined using a discounted cash flow analysis with an appropriate discount factor, which at March 31, 2019 was determined to be 3.25% (2018 – 3.25%)

2019 2018 Accrued benefit liability Balance, beginning of year \$ 592 \$ 584 Current service cost 45 49 Interest cost 21 20 Amortization of net actuarial losses 10 11 Benefits paid (72)(72)Accrued benefit liability, end of year \$ 596 \$ 592

An actuarial valuation for these benefits was performed to determine the College's accrued benefit obligation as at March 31, 2019. The difference between the actuarially determined accrued benefit obligation of \$651 and the accrued benefit liability of \$596 is an unamortized actuarial loss of \$55. The actuarial loss is amortized over a period equal to the employees' average remaining service lifetime of 10 years.

		2019		2018
Accrued benefit obligation Liability, end of year	\$	596	\$	592
Unamortized actuarial loss (gain)	Ψ	55	Ψ	65
Balance, end of year	\$	651	\$	657

Notes to the Financial Statements Year ended March 31, 2019 with comparative figures for 2018 [in thousands of dollars]

8. Payroll liabilities

Payroll liabilities are comprised of the following:

	2019	2018
Payroll accruals	\$ 223 \$	47
Pension benefits	235	9
Professional development accruals	342	326
Other	246	237
Balance, end of year	\$ 1,046 \$	619

9. Deferred revenue

Deferred revenue is comprised of deferred contributions, contract services and deferred tuition revenue.

Changes in deferred revenue are as follows:

	 2019	2018
Balance, beginning of year	\$ 5,258 \$	4,165
Contributions received during the year	13,235	13,917
Revenue recognized	 (15,393)	(12,824)
Balance, end of year	\$ 3,100 \$	5,258

10. Deferred contributions

Deferred contributions are funds restricted for bursaries and scholarships:

	2	2019	2018
Balance, beginning of year	\$	439 \$	530
Contributions received during the year		217	266
Revenue recognized		(233)	(357)
Balance, end of year	\$	423 \$	439

Notes to the Financial Statements Year ended March 31, 2019 with comparative figures for 2018 [in thousands of dollars]

11. Deferred capital contributions

Contributions for capital that meet the definition of a liability are referred to as deferred capital contributions. Amounts are recognized into revenue as the liability is extinguished over the useful life of the asset. Treasury Board provided direction on accounting treatment as disclosed in Note 2. Changes in the deferred capital contributions balance are as follows:

Changes in the deferred capital contributions balance are as follows:

	2019	2018
Balance, beginning of year	\$ 40,466 \$	33,268
Contributions received during the year	9,682	10,335
Revenue recognized	 (3,184)	(3,137)
Balance, end of year	\$ 46,964 \$	40,466

Notes to the Financial Statements Year ended March 31, 2019 with comparative figures for 2018 [in thousands of dollars]

12. Tangible capital assets

Cost	Balance at March 31, 2018			Additions		Disposals		Salance at March 31, 2019
Land and land improvements	\$	1,623	\$	-	\$	-	\$	1,623
Buildings		67,042		9,698		(44)		76,696
Furniture and equipment		16,752		1,096		(540)		17,308
Computer hardware and software		2,467		48		-		2,515
Library holdings		1,719		-		-		1,719
_Total	\$	89,603	\$	10,842	\$	(584)	\$	99,861

Accumulated amortization	,		March 31,		Amortization expense	Balance at Warch 31, 2019
Land and land improvements	\$	-	\$	-	\$ -	\$ -
Buildings		29,831		(36)	2,113	31,908
Furniture and equipment		13,963		(539)	1,007	14,431
Computer hardware and software		1,457		-	305	1,762
Library holdings		1,534		-	45	1,579
Total	\$	46,785	\$	(575)	\$ 3,470	\$ 49,680

	Net book value March 31, 2018	Net book value March 31, 2019		
Land and land improvements	\$ 1,623	\$ 1,623		
Buildings	37,211	44,787		
Furniture and equipment	2,789	2,878		
Computer hardware and software	1,010	753		
Library holdings	185	140		
Total	\$ 42,818	\$ 50,181		

Notes to the Financial Statements Year ended March 31, 2019 with comparative figures for 2018 [in thousands of dollars]

12. Tangible capital assets

Cost	_	alance at larch 31, 2017	Additions		Disposals		 alance at arch 31, 2018
Land and land improvements	\$	1,623	\$	-	\$	-	\$ 1,623
Buildings		55,905		11,137		-	67,042
Furniture and equipment		16,907		580		(736)	16,751
Computer hardware and software		1,782		842		(156)	2,468
Library holdings		1,720		-		-	1,720
_Total	\$	77,937	\$	12,559	\$	(892)	\$ 89,604

Accumulated amortization	_	Balance at March 31, 2017 I		posals	Amortization expense	llance at arch 31, 2018
Land and land improvements	\$	-	\$	-	\$ -	\$ -
Buildings		28,004		-	1,827	29,831
Furniture and equipment		13,201		(708)	1,470	13,963
Computer hardware and software		1,507		(156)	106	1,457
Library holdings		1,483		-	51	1,534
Total	\$	44,195	\$	(864)	\$ 3,454	\$ 46,785

	Net book value March 31, 2017			Net book value March 31, 2018		
Land and land improvements	\$	1,623	\$	1,623		
Buildings		27,903		37,211		
Furniture and equipment		3,706		2,789		
Computer hardware and software		274		1,010		
Library holdings		236		185		
Total	\$	33,742	\$	42,818		

(a) Assets under construction

Assets under construction having a value of \$2,290 (2018 - \$11,321) have not been amortized and are included under buildings. Amortization of these assets will commence when the asset is put into service.

Notes to the Financial Statements Year ended March 31, 2019 with comparative figures for 2018 [in thousands of dollars]

12. Tangible capital assets

(b) Works of art and historical treasures

The Institution manages and controls various works of art and non-operational historical cultural assets including buildings, artifacts, paintings and sculptures located at the College sites and public display areas. These assets are not recorded as tangible capital assets on these financial statements.

(c) Write-down of tangible capital assets

There was a write-down of tangible capital assets during the year \$351 (2018 - \$Nil).

13. Financial risk management

The College has exposure to the following risks from its use of financial instruments: credit risk, market risk and liquidity risk. The Board of Governors ensures that the College has identified its major risks and ensures that management monitors and controls them.

(a) Credit risk

Credit risk is the risk of financial loss to the College if a customer or counterparty to a financial instrument fails to meet its contractual obligations. Such risks arise principally from certain financial assets held by the College consisting of cash and accounts receivable.

The College manages its credit risk by reviewing the credit history of new customers before extending credit and by conducting regular reviews of its existing customer's credit performance. An allowance for doubtful accounts is established based upon factors surrounding the credit risk of specific accounts, historical trends and other information. The College has a significant number of customers which minimizes the concentration of credit risk. The College limits its exposure to credit risk by placing its cash with chartered banks and the Ministry of Finance.

(b) Market risk

Market risk is the risk that changes in market prices, such as interest rates, will affect the College's income. The objective of market risk management is to control market risk exposures within acceptable parameters while optimizing the return on risk.

Interest rate risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in the market interest rates.

It is management's opinion that the College is not exposed to significant market or interest rate risk arising from its financial instruments.

Notes to the Financial Statements Year ended March 31, 2019 with comparative figures for 2018 [in thousands of dollars]

13. Financial risk management

(c) Liquidity risk

Liquidity risk is the risk that the College will not be able to meet its financial obligations as they become due.

The College manages liquidity risk by continually monitoring actual and forecasted cash flows from operations and anticipated investing and financing activities to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the College's reputation.

(d) Fair value of financial instruments

Generally accepted accounting principles define the fair value of a financial instrument as the amount at which the instrument could be exchanged in a current transaction between willing parties.

Cash, accounts receivable, accounts payables and accrued liabilities - the carrying amounts approximate fair value because of the short maturity of these instruments.

14. Accumulated surplus

Accumulated surplus is comprised of the following:

	2019	2018
Operating	\$ 3,866 \$	4,361
Capital	 3,218	2,352
Total	\$ 7,084 \$	6,713

15. Endowments

The College has endowment funds with the Vancouver Foundation. The funds are permanent funds with the Foundation and provide income for scholarships and bursaries at the College. The Funds are not under College ownership or control and therefore have not been included in the financial statements. The College has recorded its contributions to the Fund as donation expenditures. The College earned income of \$49 (2018 - \$47) from the Funds during the year. Income is recorded as deferred contributions until disbursed.

Notes to the Financial Statements Year ended March 31, 2019 with comparative figures for 2018 [in thousands of dollars]

15. Endowments

Changes to the endowment balances are as follows:

Northwest Community College Endowment Fund Morice Community Skills Centre Legacy Fund NWCC School of Exploration and Mining Endowment Fund

2019)18	
Cost	Market Value		Cost		Market Value
\$ 588 \$	820	\$	588	\$	806
181	227		181		223
203	261		203		250
\$ 972 \$	1,308	\$	972	\$	1,279

16. Contractual obligations

Balance, end of year

The nature of the College's activities can result in multiyear contracts and obligations whereby the College will be committed to make future payments. Significant contractual obligations related to operations that can be reasonably estimated are as follows:

	2019	2018	٦	Γhereafter	Total
Lease agreements	\$ 85	\$ 27	\$	196	\$ 308

17. Contingent liabilities

The College may, from time to time, be involved in legal proceedings, claims, and litigation that arise in the normal course of business. In the event that any such claims or litigation are resolved against the College, such outcomes or resolutions could have a material effect on the business, financial condition, or results of operations of the College. As at March 31, 2019, there are no known material outstanding claims or lawsuits.

Notes to the Financial Statements Year ended March 31, 2019 with comparative figures for 2018 [in thousands of dollars]

18. Expenses by object

The following is a summary of expenses by object:

	2019		2018	
Personnel	\$	20,502 \$	20,590	
Instruction and service contracts		4,241	2,976	
Supplies		1,375	1,557	
Cost of goods sold		485	586	
Advertising and promotion		274	208	
Building and equipment costs		3,624	1,942	
Building leases		27	27	
Janitorial		429	379	
Other		771	975	
Telecommunications		326	391	
Travel		1,099	1,059	
Utilities		642	689	
Amortization		3,470	3,454	
	\$	37,265 \$	34,831	

19. Supplementary cash flow information

Net change in non-cash working capital

	2019	2018
Accounts receivable	\$ (1,065) \$	193
Inventory held for resale	2	127
Accounts payable and accrued liabilities	(568)	2,390
Accrued employee entitlements	(135)	104
Payroll liabilities	 427	(92)
	\$ (1,339) \$	2,722

Notes to the Financial Statements Year ended March 31, 2019 with comparative figures for 2018 [in thousands of dollars]

20. CMTN Foundation

The College has an economic interest in the CMTN Foundation ("Foundation"). The net assets and results of operations of the Foundation have not been included in these financial statements. The Foundation is a separate organization formed to provide scholarships and bursaries for students of the College and to raise funds and awareness to enrich the learning experience at the College. The College provides some financial support to the Foundation. During the year, financial support of \$200 (2018 - \$400) was provided to the Foundation.

21. Comparative figures

Certain comparative figures have been reclassified to conform to the presentation adopted for the current year.