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Financial Information Act - Statement of Financial Information

Library Name: Vancouver Island Regional Library

Fiscal Year Ended: December 31, 2020

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Submission Checklist

<u>Financial Information Act - Statement of Financial Information</u>

Library Name:	Vancouver Island Regional Library
Fiscal Year Ended:	December 31, 2020

a)	X	Approval of Statement of Financial Information
b)	X	A Management Report signed and dated by the Library Board and Library Director
		An operational statement including:
c)	X	i) Statement of Income
c)	X	ii) Statement of Changes in Financial Position, or, if omitted, an explanation in
		the Notes to the Financial Statements (audited¹ financial statements)
d)	X	Statement of assets and liabilities (audited ¹ financial statements)
		Schedule of debts (audited¹ financial statements) If there is no debt, or if the
e)	X	information is found elsewhere in the SOFI, an explanation must be provided in the
		Schedule.
		Schedule of guarantee and indemnity agreements including the names of the entities
f)	X	involved and the amount of money involved. If no agreements, or if the information
		is found elsewhere in the SOFI, an explanation must be provided in the Schedule.
		Schedule of Remuneration and Expenses, including:
	X	i) An alphabetical list of employees (first and last names) earning over \$75,000
	X	ii) Total amount of expenses paid to or on behalf of each employee under 75,000
	X	iii) If the total wages and expenses differs from the audited financial statements,
g)		an explanation is required
6/	X	iv) A list, by name and position, of Library Board Members with the amount of
		any remuneration paid to or on behalf of the member.
	X	v) The number of severance agreements started during the fiscal year and the
	LAI	range of months` pay covered by the agreement, in respect of excluded
		employees. If there are no agreements to report, an explanation is required.
		Schedule of Payments for the Provision of Goods and Services including:
h)	X	i) An alphabetical list of suppliers receiving over \$25,000 and a consolidated total
•••	_	for those suppliers receiving less than \$25,000. If the total differs from the
		Audited Financial Statements, an explanation is required.

As per the Libraries Act section 40(3)(a) Public Library Associations must prepare annual financial statements in accordance with generally accepted accounting principles. This also applies to Library Federations.

¹ Municipal Libraries and Regional Library Districts must provide audited financial statements as per the *Libraries Act* section 11(2) and 26(2) (a). Audited statements are not required for the SOFI but if available, please include them.

Board Approval Form

<u>Financial Information Act - Statement of Financial Information</u>

NAME OF LIBRARY		FISCAL YEAR END (YYYY)
Vancouver Island Region	al Library	2020
LIBRARY ADDRESS		TELEPHONE NUMBER
Box 3333, 6250 Hammo	nd Bay Rd	250-758-4697
CITY	PROVINCE	POSTAL CODE
Nanaimo	ВС	V9R 5N3
NAME OF THE CHAIRPER	RSON OF THE LIBRARY BOARD	TELEPHONE NUMBER
Gaby Wickstrom		250-729-2310
NAME OF THE LIBRARY [DIRECTOR	TELEPHONE NUMBER
Rosemary Bonanno		250-729-2313
DECLARATION AND SIG	NATURES	
We the undersigned so	rtify that the attached is a correct and true	copy of the Statement of Financial Information of the

Information Act.

SIGNATURE OF THE CHAIRPERSON OF THE LIBRARY BOARD* DATE SIGNED (DD-MM-YYYY)

17-05-2021

SIGNATURE OF THE LIBRARY DIRECTOR DATE SIGNED (DD-MM-YYYY)

17-05-2021

Management Report

Financial Information Act - Statement of Financial Information

Library Name:	Vancouver Island Regional Library
Fiscal Year Ended:	December 31, 2020

MANAGEMENT REPORT

The Financial Statements contained in this Statement of Financial Information under the *Financial Information Act* have been prepared by management in accordance with Canadian generally accepted accounting principles and the integrity and objectivity of these statements are management's responsibility.

Management is also responsible for all other schedules of financial information and for ensuring this information is consistent, where appropriate, with the information contained in the financial statements and for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

The Board of the Library is responsible for ensuring that management fulfils its responsibilities for financial reporting and internal control and for approving the financial information included in the Statement of Financial Information.

The external auditors, <u>MNP LLP</u>, conduct an independent examination, in accordance with generally accepted auditing standards, and express their opinion on the financial statements. Their examination does not relate to the other schedules of financial information required by the *Financial Information Act*. Their examination includes a review and evaluation of the board's system of internal control and appropriate tests and procedures to provide reasonable assurance that the financial statements are presented fairly.

On behalf of Vancouver Island Regional Library

Name. Chairperson of the Library Board [Print]	Gaby Wickstrom		
Signature, Chairperson of the Library Board	A. Wickstrom	Date (MM-DD-YYYY)	17-05-2021
Nama			
Name, Library Director [Print]	Rosemary Bonanno		
Signature, Library Director	Rosman Gorano	Date (MM-DD-YYYY)	17-05-2021
		_	





CONSOLIDATED
FINANCIAL
STATEMENTS





December 31, 2020

Box 3333 – 6250 Hammond Bay Road Nanaimo, BC Canada V9R 5N3 w: virl.bc.ca



Independent Auditor's Report

To the Members of the Board of the Vancouver Island Regional Library:

Opinion

We have audited the consolidated financial statements of the Vancouver Island Regional Library (the "Library"), which comprise the consolidated statement of financial position, and related schedule III as at December 31, 2020, and the consolidated statements of operations and related schedules I and II, changes in net debt and cash flows and internally restricted fund balances for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the Library as at December 31, 2020, and the results of its operations, changes in net debt and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Library in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information, comprising of the annual report, which is expected to be made available to us after the date of this auditor's report.

Our opinion on the consolidated financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

When we read the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Library's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Library or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Library's financial reporting process.





Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Library's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Library's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Library to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit

Nanaimo, British Columbia

April 30, 2021

Chartered Professional Accountants

MNPLLP





To the Board of Directors of Vancouver Island Regional Library

Management's Responsibility

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian Public Sector Accounting Standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of consolidated financial statements.

The Board of Directors is composed entirely of members who are neither management nor employees of the Library. The Board of Directors is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the financial information included in the annual report. The Board of Directors fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Board of Directors is also responsible for appointing the Library's external auditors.

MNP LLP, an independent firm of Chartered Professional Accountants, is appointed by the Board of Directors to audit the consolidated financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically with, both the Board of Directors and management to discuss their audit findings.

April 30, 2021

Rosemary Bonanno, BA, MLS

Executive Director

Strong Libraries ■ Strong Communities

Bella Coola Bowser Campbell River Chemainus Comox Cortes Island Courtenay Cowichan Cowichan Lake Cumberland Gabriola Island Gold River Hornby Island Ladysmith Masset Nanaimo Harbourfront Nanaimo North Nanaimo Wellington Parksville Port Alberni Port Alice Port Clements Port Hardy Port McNeill Port Renfrew Quadra Island Qualicum Beach Queen Charlotte Sandspit Sayward Sidney/North Saanich Sointula Sooke South Cowichan Tahsis Tofino Ucluelet Union Bay Woss

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at December 31, 2020

	2020	2019
Financial Assets		
Cash and Equivalents - Note 3	\$ 3,858,516	\$ 5,872,182
Accounts Receivable	628,560	367,147
Deposits - Note 15	410,215	413,715
	4,897,291	6,653,044
Liabilities		
Trade Accounts Payable	1,446,761	1,380,590
Wages Payable	736,235	522,708
Accumulated Sick Payable - Note 8	435,039	508,627
Deferred Revenue - Note 2.b	46,328	-
Accrued Benefit Obligation - Note 7	577,557	487,567
Long Term Debt - Note 13	<u>17,836,941</u>	18,457,703
	21,078,861	21,357,195
let Debt	\$ <u>(16,181,570</u>)	\$ <u>(14,704,151</u>)
Non Financial Assets		
Tangible Capital Assets - Note 4 & Schedule III	33,233,389	31,739,733
Prepaid Expenses	567,378	469,558
	33,800,767	32,209,291
Accumulated Surplus - Note 12	\$ <u>17,619,196</u>	\$ <u>17,505,139</u>
Commitments - Note 9		

Outstanding Claims - Note 17 Significant Event - Note 18

On behalf of the Board:

Chair of the Board

Executive Director

CONSOLIDATED STATEMENT OF OPERATIONS

	2020 Budget (Note 10)	2020 Actual	2019 Actual
Revenues			
Municipal Levies	\$ 16,679,297	\$ 16,679,296	\$ 16,043,678
Regional District Levies	7,371,386	7,371,386	7,096,440
Government and Other Grants - Note	5 1,308,218	1,338,576	1,286,491
Fines and Other Income	452,000	47,975	507,071
Interest Earned	145,000	93,008	115,236
	25,955,901	25,530,241	25,048,916
Expenses			
Wages and Benefits - Schedule I	14,449,868	14,806,316	14,605,642
Branch Costs	3,789,065	3,700,272	3,557,861
Miscellaneous Library Materials	-	4,891	81,321
Administration Costs - Schedule II	2,205,311	2,412,928	2,843,408
Retirement Benefit Accrual	20,000	130,359	88,007
Amortization Expense	4,361,418	4,361,418	4,013,570
•	24,825,662	25,416,184	25,189,809
Annual Surplus (Deficit)	1,130,239	114,057	(140,893)
Accumulated Surplus, Beginning of Year	r <u>17,505,139</u>	17,505,139	17,646,032
Accumulated Surplus, End of Year	\$ <u>18,635,378</u>	\$ <u>17,619,196</u>	\$ <u>17,505,139</u>

CONSOLIDATED STATEMENT OF CHANGES IN NET DEBT

	Budget (Note 10)	2020 Actual	2019 Actual
Annual Surplus (Deficit)	\$ 1,130,239	\$ 114,057	\$ (140,893)
Acquisition of Tangible Capital Assets	(9,296,617)	(5,855,075)	(8,435,931)
Amortization of Tangible Capital Assets	<u>4,361,418</u> <u>(3,804,960)</u>	4,361,418 (1,379,600)	4,013,570 (4,563,254)
Acquisition of Prepaid Expenses	-	(567,378)	(469,558)
Use of Prepaid Expenses		<u>469,559</u> <u>(97,819</u>)	399,665 (69,893)
Increase in Net Debt	(3,804,960)	(1,477,419)	(4,633,147)
Net Debt, Beginning of Year	(14,704,151)	(14,704,151)	(10,071,004)
Net Debt, End of Year	\$ <u>(18,509,111)</u>	\$ <u>(16,181,570</u>)	\$ <u>(14,704,151</u>)

CONSOLIDATED STATEMENT OF CASH FLOWS

	2020	2019
Cash Provided (Used):		
Operating Activities:		
Annual Surplus (Deficit)	\$ 114,057	\$ (140,893)
Amortization Expense	4,361,418	4,013,570
Actuarial Adjustments	(114,734)	(94,587)
Changes in non-cash operating accounts:		
Decrease in accounts receivable	(261,411)	(203,049)
Increase (Decrease) in prepaid expenses	(97,820)	(69,892)
Increase in trade accounts payable	66,171	396,800
Increase (Decrease) in accumulated sick payable	(73,588)	33,583
Increase in accrued benefit obligation	89,990	33,559
Increase in wages payable	213,527	87,067
Decrease in deferred revenue	46,328	-
Increase (Decrease) in deposits	3,500	(146,127)
	4,347,438	3,910,031
Investing Activities:		
Decrease in Short Term Investments		1,056,785
Capital Activities:		
Acquisition of Tangible Capital Assets	(5,855,075)	(8,435,931)
Financing Activities:		
Long Term Debt Proceeds	-	2,230,000
Principal Repayments	(506,029)	(423,038)
	(506,029)	1,806,962
Decrease In Cash and equivalents	(2,013,666)	(1,662,153)
Cash and equivalents, Beginning of Year	5,872,182	7,534,335
Cash and equivalents, End of Year	\$ <u>3,858,516</u>	\$ <u>5,872,182</u>

CONSOLIDATED STATEMENT OF INTERNALLY RESTRICTED FUND BALANCES

	2020	2019	2018	2017	2016
Internally Restricted Funds					
Outfitting & New/Expanded Facilities	\$ 1,004,537	\$ 1,352,409	\$ 2,525,742	\$ 2,330,838	\$ 2,556,885
Long-Term Maintenance	2,485,564	2,634,647	2,592,224	1,944,216	1,347,941
Integrated Library System Replacement	-	124,396	73,357	22,841	22,724
Books	-	-	10,340	10,340	10,340
Accrued Sick Reserve	175,994	285,736	282,652	279,752	278,322
Fundraising	631,405	344,815	312,401	215,530	167,457
Computer Equipment	401,400	75,213	46,963	32,966	95,389
Prior Years General Reserve	401,700	<u>-</u>	-	2,487	2,487
Human Resources Issues	70,138	70,075	69,319	68,606	68,237
Friends Reserve	15,593	18,232	18,232	16,921	16,327
Furnishings and Equipment	515,045	335,440	253,749	115,760	114,550
Vehicles	78,347	48,275	77,711	47,023	87,982
Summer Employment	<u>-</u>	_	20	3,230	3,213
Salaries	204,432	204,134	600,000		-
Website	-	<u>-</u>		-	55,000
Total Internally Restricted Funds	\$ 5,984,155	\$ 5,493,372	\$ 6,862,710	\$ 5,090,510	\$ 4,826,854

1 Organization

The Vancouver Island Regional Library (the "Library") is a regional library with administrative offices located in Nanaimo, BC. It serves customers in 39 locations, as well as 2 volunteer book stations and books by mail services, on Vancouver Island, Haida Gwaii (The Queen Charlotte Islands) and the Central Coast of BC. Card holders can borrow materials from any location. The Library was established in 1936 under the Library Act of British Columbia. The Library is a registered charity and is exempt from income taxes as long as certain conditions are met.

2 Significant Accounting Policies

The consolidated Financial Statements of the Library have been prepared in accordance with Canadian Public Sector Accounting Standards with significant policies adopted by the Library as noted below:

2.a Tangible Capital Assets

The building, furniture, equipment, system computers, vehicles and books are stated at Net Book Value as amortization has been recorded. Amortization is recorded on a straight-line basis over the estimated useful life of the asset, commencing the year the asset is put into service. Assets are initially recorded at cost based on a single item purchase threshold and group purchase thresholds. Contributed tangible capital assets are recorded at their fair value on the date of contribution. Estimated useful lives are as follows:

		Single	e Purchase	Group	o Purchase
			Threshold		Threshold
Buildings	40 years	\$	5,000	\$	5,000
Leasehold Improvements	5 years		5,000		5,000
Furniture and Equipment	10 years		1,000		10,000
Vehicles	10 years		5,000		5,000
Computer Equipment	3 years		3,000		15,000
Books	5 years		-		-

In accordance with PSAB3150 Tangible Capital Assets the Library has adopted a policy of expensing interest related to construction projects.

2 Significant Accounting Policies (continued)

2.b Deferred Revenue

Non-government grants with external restrictions are deferred and recognized as revenue in the period in which the corresponding expenditures are incurred. Changes to the deferred revenues for 2020 are as follows:

•••

	<u>2020</u>	<u> 2019</u>
Opening Deferred Revenue	\$ -	\$ -
Total of New Grants Received	56,516	-
Less: Recognized as Revenue	 (10,188)	
Ending Balance of Deferred Revenue	\$ 46,328	\$ -

2.c Use of estimates

The preparation of the consolidated financial statements of the Vancouver Island Regional Library, in accordance with Canadian Public Sector Accounting Standards, requires management to make estimates and assumptions of values which affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosures. Amounts are based on best estimates, but actual amounts may vary from the amounts recorded. Adjustments, if any, will be reflected in the period of settlement.

- i) Amortization is based on the estimated useful lives of tangible capital assets.
- ii) Accrued benefit obligation is based on an estimate of accumulated termination benefits.
- iii)Accumulated sick payable is based on an estimate of future sick time usage.
- iv) Accounts Receivable are stated after evaluation as to their collectibility and an appropriate allowance for doubtful accounts.
- v) Liabilities for contaminated sites are estimated based on the best information available regarding potentially contaminated sites that the Vancouver Island Regional Library is responsible for.

These estimates and assumptions are reviewed periodically and as adjustment becomes necessary they are reported in operating surplus in the year they become known.

2.d Revenue Recognition

Revenue is recorded in the period in which the transactions or events that gave rise to the revenue occur. Non-government grants that have been received in advance of services being rendered are recorded as deferred revenue until the Library discharges the obligations that led to the collection of funds. Following are the types of revenue received and a description of their recognition:

- i) Municipal and rural levies are recognized in the year levied
- ii) Interest earned and other income are recorded in the year they are earned
- iii) Fines are recognized when received as a result of the difficulty in determining collectibility

2 Significant Accounting Policies (continued)

Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

2.e Liability for Contaminated Sites

A liability for remediation of a contaminated site is recognized at the best estimate of the amount required to remediate the contaminated site when contamination exceeding an environmental standard exists, the Vancouver Island Regional Library is either directly responsible or accepts responsibility, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount is determinable. The best estimate of the liability includes all costs directly attributable to remediation activities and is reduced by expected net recoveries based on information available at December 31, 2020.

At each financial reporting date, the Vancouver Island Regional Library reviews the carrying amount of the liability. Any revisions required to the amount previously recognized is accounted for in the period revisions are made. The Vancouver Island Regional Library continues to recognize the liability until it is settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when they are made.

3 Cash and Equivalents

Cash and equivalents includes 16,699 (2019 - 403,971) units of Municipal Finance Authority of British Columbia Money Market Fund, and 111,073 (2019 - 108,697) units of Municipal Finance Authority of British Columbia Bond Fund. The rates of return vary depending on the rates of return of the items held.

The general bank account has an overdraft limit up to \$30,000 and carries interest at prime rate.

Cash is recorded at cost which is equal to its fair market value and includes:

		<u>2020</u>		2019
Cash	\$	2,565,335	\$	774,379
Municipal Finance Authority of British Columbia				
- Money Market Fund		166,986		4,039,715
- Bond Fund	_	1,126,195	_	1,058,088
	\$_	3,858,516	\$_	5,872,182

4 Tangible Capital Assets

The land at 6250 Hammond Bay Road in Nanaimo, BC was acquired by way of a crown grant from the Province of BC (valued in 1994 by BCAA at \$167,831). Should the Library ever wish to dispose of it, it is likely that a repayment amount would have to be negotiated with the Province of BC.

The land at 9796 Willow Street in Chemainus, BC (valued by BCAA at \$203,000) was transferred to VIRL by the District of North Cowichan in November 2018. Should the Library cease library operations at this site, ownership would revert back to the District.

The land at 68 Renfrew Avenue in Cowichan Lake, BC (valued by BCAA at \$113,000) was transferred to the Library by the Town of Lake Cowichan in August of 2014. Should the Library cease library operations at this site, ownership would revert back to the Town.

The land at 90 Commercial Street in Nanaimo, BC (valued by BCAA at \$1,092,000) was transferred to the Library by the City of Nanaimo in June 2013. Should the Library cease library operations at this site, ownership would revert back to the City.

Work in Progress is for construction or renovation of buildings owned by the Library that had begun during the year but was not completed and put into service by the fiscal year end.

For additional information, see Consolidated Schedule of Tangible Capital Assets (Schedule III).

The Library also owns certain donated artworks which have not been capitalized due to the uncertainty of the value.

Description	Location	Estimated Value
Totem Pole	Cowichan	\$50,000

5 Government and Other Grants

	2020			2019		
	Budget		Actual		Actual	
Provincial Per Capita Operating Grants Other Provincial Grants	\$ 1,232,608 75,610	\$	1,282,481 43,061	\$	1,206,871 75,610	
Federal Grants Other Grants	- -		13,034		4,010	
	\$ 1,308,218	\$	1,338,576	\$	1,286,491	

Annual per capita operating grants are provided by the Ministry of Education to all library systems in BC. For a regional library system such as the Library, grants are calculated for municipal areas at \$1.78 - \$2.20 per capita, and for rural areas at \$3.90 - 4.10 per capita.

6 Pension Obligations

The Library and its employees contribute to the Municipal Pension Plan (a jointly trusteed pension plan). The board of trustees, representing plan members and employers, is responsible for administering the plan, including investment of assets and administration of benefits. The plan is a multi-employer defined benefit pension plan. Basic pension benefits are based on a formula. As at December 31, 2019, the plan has about 213,000 active members and approximately 106,000 retired members. Active members include approximately 41,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry- age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent actuarial valuation for the Municipal Pension Plan as at December 31, 2018, indicated a \$2,866 million funding surplus for basic pension benefits on a going concern basis.

The Library paid \$1,023,240 (2019 - \$945,080) for employer contributions to the plan in fiscal 2020.

The next valuation will be as at December 31, 2021, with results available in 2022.

Employers participating in the plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the plan.

7 Accrued Benefit Obligation

The liability represents an estimate of the amount of accumulated severance benefits. The following data is a result of applying an actuarial method in valuating the liability at December 31, 2020. Significant assumptions used in the valuation include a discount rate of 0.91% (2019 - 2.24%) and inflation of 2% (2019 - 2%). There are no unamortized gains or losses.

The severance calculation is based on the current contractual obligation that states that permanent full time employees who have ten (10) years of consecutive service and who retire on the Municipal Pension Plan after their sixtieth (60th) birthday will be awarded two (2) months' pay at the rate that prevailed at the time of retirement. Permanent part-time employees severance calculation varies in that employees with ten (10) years continuous service who retire after their sixtieth (60th) birthday will receive an award of two (2) months of their average monthly earnings based on the previous six (6) months earnings.

	<u>2020</u>	2019
Provision for accrued benefit obligation, beginning of the year	\$ 487,567	\$ 454,008
Payments during the year	(40,800)	(42,592)
Interest earned	432	4,615
Contribution to provision during the year	 130,358	 71,536
Provision for accrued benefit obligation, end of the year	\$ 577,557	\$ 487,567

8 Accumulated Sick Payable

The Vancouver Island Regional Library provides for sick leave under the following conditions:

- (a) All CUPE, BCGEU, and Exempt full time accumulate one and one half days of sick leave per month.
- (b) CUPE staff are limited to accumulate the equivalent of 120 working days pay, while BCGEU and Exempt employees are limited to accumulate 130 working days pay.
- (c) Regular Part Time CUPE, BCGEU, and Exempt employees are allowed the same earnings rates and limits with the exceptions that the amounts are prorated to an equivalent amount based on their regular appointed schedules.
- (d) Sick leave can only be used for paid time off for illness of the employee. Sick leave taken is paid at the employee's normal rate of pay at the time.
- (e) There is no provision for payment of any unused sick bank balance on termination of employment.

The estimate for accumulated sick payable as at December 31, 2020 is \$435,039 (2019 - \$508,627).

9 Commitments

The Library is committed under several lease agreements for building rentals and shared common costs which, for each of the next five years and in total, are disclosed below. The Library has also entered into agreements committing itself to costs of \$5,941,943 in 2021 related to construction projects, and has entered into a five year operating lease for a photocopier at an annual cost of \$3,024 expiring in October 2025, and a lease for self check terminals at an annual cost of \$122,926 expiring in December 2025.

		Photocopier		
	Rental	and Self Check	Construction	Total
2021	1,809,243	125,950	5,941,943	7,877,136
2022	1,330,299	125,950	-	1,456,249
2023	1,119,823	125,950	-	1,245,773
2024	754,989	125,950	-	880,939
2025	488,097	125,194	<u> </u>	613,291
	\$ 5,502,451	\$ 628,994	\$ <u>5,941,943</u>	\$ <u>12,073,388</u>

The rental lease agreements are all expected to be renewed as they reach expiry and the resultant liability in the future is expected to escalate rather than decline.

10 Annual Budget

The financial statements include the unaudited annual budget as approved by the Library Board on September 21, 2019.

		Capital Asset Acquisitions
	Budget	Budget
Balanced Budget Amount	Nil	
Transfers from Restricted Reserves	(6,186,874)	
Transfers to Restricted Reserves	3,514,467	
Budgeted increase in Net Financial Assets	(2,672,407)	
MFA Debt Issue	(6,000,000)	
Repayments of Long Term Debt	506,029	
Purchase of Tangible Capital Assets	9,296,617	9,296,617
Budgeted Operating Surplus	\$ <u>1,130,239</u>	

11 Economic Dependence

The Vancouver Island Regional Library is economically dependent on Government per-capita grants in order to continue to provide the current level of services.

12 Accumulated Surplus

Which is comprised of:

	<u>2020</u>	2019
Internally restricted - Statement "E"	\$ 5,984,155	\$ 5,493,372
Unrestricted	(3,761,407)	(1,270,263)
Net investment in tangible capital assets - Schedule III	15,396,448	13,282,030
	\$ 17,619,196	\$ 17,505,139

12.a Fund Accounting

The General Fund accounts for the Library's program delivery and administrative services. This Fund reports all assessments, grants, other income and expenditures.

The capital fund reports all assets and liabilities related to the Library's tangible capital assets.

12.b Internally-restricted funds

Included in internally-restricted funds are amounts set aside from past and current operations for future operating and capital expenditures. The money in these reserve funds, and interest earned thereon, must be expended only for the purpose for which the fund was established. If the amount in the reserve fund is greater than required, the Board may transfer all or part of the balance to another reserve fund.

In addition to budgeted transfers to reserves, an evaluation of the unrestricted surplus is carried out annually to establish the minimum surplus retention. This is done by taking the total expenditures, less current assets and current liabilities and subtracting the designated reserves on hand. This total is multiplied by a factor of 5% to establish the minimum surplus to be retained. The amount transferred from unrestricted to restricted in 2020 was \$0 (2019 - \$0).

13 Long Term Debt

All Long Term Debt is borrowed from the Municipal Finance Authority of BC (MFA). Interest payments and actuarial earnings related to long-term debt obligations are recorded on an accrual basis. Actuarial revenue is investment earnings on the Library's principal payments made to, and invested by, the MFA, prior to the MFA using these funds to retire the related debt. The actuarial interest rate is set when the debt is issued to the Regional District and may be adjusted by MFA during the term of the debt as market conditions dictate that the rate can no longer be achieved. Actual actuarial earnings beyond the set rate are paid to the Regional District when the related debt has been retired. Actuarial revenue is recognized and compounded annually starting in the second year of the debt term.

13 Long Term Debt (continued)

Interest has been accrued as an expense to December 31, 2020. Actuarial adjustments are treated as additional principal repayments per the schedules and advices received from the MFA. Principal payments are applied directly to loan balances in the period they accrue.

Two Debt issues have been secured by the Nanaimo Regional District for the Nanaimo North Branch and the Nanaimo Harbourfront Branch, two by the Cowichan Valley Regional District for the Lake Cowichan Branch and Chemainus Branch, and one by the North Coast Regional District for branches on Haida Gwaii.

	Nanaimo Cowichan Nanaimo North Coast North Lake Harbourfront RD Che		Chemainus	Total		
MFA Debt Issue #	117	121	126	145	149	
Initial Borrowing	8,000,000	1,000,000	8,610,000	1,500,000	2,230,000	21,340,000
Term	30 Years	30 Years	25 Years	20 Years	20 Years	
Interest Rate	3.25%	3.25%	3.85%	3.15%	2.24%	
YTD Principal Payment	142,641	17,830	206,743	55,824	82,991	506,029
YTD Interest Payment	207,427	23,367	276,632	45,575	33,628	586,629
Total Annual Payments	350,068	41,197	483,375	101,399	116,619	1,092,658
Beginning Balance January 1, 2020 Additional Funding Actuarial Adjustments	6,685,676	859,172	7,238,679	1,444,176	2,230,000	18,457,703
during 2020 Principal Repayments Ending Balance	(52,573) (142,641)			(1,675) (55,824)	(82,991)	(114,734) (506,029)
December 31, 2020	6,490,462	835,709	6,977,083	1,386,677	2,147,009	17,836,941

13 Long Term Debt (Continued)

Principal Payments (next 5 years)

Year	Nanaimo North	Cowichan Lake	Nanaimo Harbourfront	North Coast RD	Chemainus
2021	142,641	17,830	206,743	55,824	91,779
2022	142,641	17,830	206,743	55,824	91,779
2023	142,641	17,830	206,743	55,824	91,779
2024	142,641	17,830	206,743	55,824	91,779
2025	142,641	17,830	206,743	55,824	91,779

14 MFA Debt Reserve Fund

The Library secures its long term borrowing through the MFA. As a condition of these borrowings a portion of the debenture proceeds are retained by the Authority as a Debt Reserve Fund. The Library is contingently liable to the MFA for the Debt Reserve Fund, to help secure its participation in MFA debentures. The MFA has the right, if one or more participants in that issue default, to draw upon the Library's share of the Debt Reserve Fund of \$258,475 as at December 31, 2020 (2019 - \$253,263).

15 Deposits

Deposits at December 31 represent construction deposits with the District of North Cowichan and the District of Sooke, and security deposits paid on rental agreements.

16 Comparative Figures

Some prior year figures have been reclassified to conform to the current year's presentation.

17 Outstanding Claims

The Library has received 9 grievances from CUPE Local 401 and 1 grievance from BCGEU Local 702 regarding differences of opinion in interpreting and applying the collective agreement. As of December 31, 2020 the outcome of these grievances, and losses if any, are not reasonably determinable. Due to the uncertainty surrounding these grievances, no liability has been recorded.

18 Significant Event

In March 2020, the COVID-19 outbreak caused governments worldwide to enact emergency measures to combat the spread of the virus. These measures, which include the implementation of facility closures, travel restrictions, self-isolation periods, and social and physical distancing, will have a significant impact on the local and global economy. At this time it is not possible to reliably estimate the length and severity of the COVID-19 outbreak and how it may impact the Library's financial results for 2021.

Schedule I

VANCOUVER ISLAND REGIONAL LIBRARY

GENERAL FUND EXPENSE SCHEDULE

WAGES AND BENEFITS

	Budget (Note 10)		2019
Library Services			
Branch Services Technical Services Information Services and Network Support	\$ 7,190,838 639,027 690,235	\$ 8,402,446 579,829 518,741	\$ 8,027,728 576,453 <u>621,932</u>
Corporate Services	8,520,100	9,501,016	9,226,113
Financial Services Shipping & Receiving Executive Director's Office Human Resources Communications Facility Management Purchasing	561,688 153,738 643,716 364,929 549,895 103,685 180,444 2,558,095	490,767 170,221 579,206 292,463 519,726 48,254 191,479 2,292,116	474,858 160,248 551,157 306,612 400,505 33,525 134,295 2,061,200
Total Wages	11,078,195	11,793,132	11,287,313
Benefits	3,346,673	2,981,621	3,289,303
Hiring and Training	25,000	31,563	29,026
Total Wages and Benefits	\$ <u>14,449,868</u>	\$ <u>14,806,316</u>	\$ <u>14,605,642</u>

GENERAL FUND EXPENSE SCHEDULE

ADMINISTRATION COSTS

	Budget (Note 10)	2020	2019
Administration			
Aummstration			
Utilities and communications	\$ 304,504	\$ 305,346	\$ 300,329
Office, photocopier and postage	354,380	363,299	397,877
Central services' building and	,	,	,
equipment maintenance	518,730	606,304	681,517
Furniture and Equipment - small items	,	,	,
expensed	27,500	202,555	274,087
Travel and Vehicle Operation	239,000	134,452	271,801
Professional Fees	288,947	386,057	410,204
Insurance	125,000	132,877	119,662
Training and workshops	85,000	93,637	103,385
Board expenses	96,000	32,973	95,560
Promotion and advertising	91,250	67,618	98,780
Bank and payroll production charges	 75,000	87,810	90,206
Total Administration	\$ 2,205,311	\$ 2,412,928	\$ 2,843,408

VANCOUVER ISLAND REGIONAL LIBRARY CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS For the Year Ended December 31, 2020

	Books	Furniture & Equipment	Computer Equipment	Vehicles	Building	Leasehold Improvement	Land	2020 Total	2019 Total
Historical Cost:									
Opening Balance	\$15,094,475		\$ 4,786,132	\$ 468,362	\$23,415,680	\$ 3,733,553 \$	1,575,831		\$48,282,402
Additions Transfers from	3,072,859	229,574	184,500	-	1,039,033	162,097	-	4,688,063	8,149,026
Work in Progress	_	-	_	_	43,409	_	_	43,409	493,733
Less: Disposals &					Ź			ŕ	ŕ
Write-Downs	(2,493,391)	-	-	-	-	-	-	(2,493,391)	(2,204,856)
	15,673,943	5,875,846	4,970,632	468,362	24,498,122	3,895,650	1,575,831	56,958,386	54,720,305
Accumulated Amortiz	ation								
Opening Balance	8,529,020	4,235,204	4,343,142	314,605	4,018,442	1,827,065	-	23,267,478	21,458,764
Amortization Expense	2,605,508	280,950	301,441	37,525	598,922	537,072	-	4,361,418	4,013,570
Effects of Disposals &	(2.402.201)							(2.402.201)	(2.204.956)
Write-Downs	(2,493,391)	-	-	-	-	-	-	(2,493,391)	(2,204,856)
	8,641,137	4,516,154	4,644,583	352,130	4,617,364	2,364,137	-	25,135,505	23,267,478
Work in Progress	-	-	-	-	1,410,510	-	-	1,410,510	286,906
Net Book Value For the Year Ended									
December 31, 2020	\$ 7,032,806	\$ 1,359,692	\$ 326,049	\$ 116,232	\$21,291,268	\$ 1,531,513 \$	1,575,831	\$33,233,389	\$31,739,733
Less Debt								17,836,941	18,457,703
Net Investment In Ass	ets							\$15,396,448	\$13,282,030

Schedule of Debt

Financial Information Act - Statement of Financial Information

Library Name: Vancouver Island Regional Library

Fiscal Year Ended: December 31, 2020

Note:

Information is disclosed in the Consolidated Statement of Financial Position (Statement "A"). Additional information is disclosed in the notes of the financial statements.

All liabilities, except for long term debt, are current and are due for payment within the next year.

The Vancouver Island Regional Library long term debt comprises five borrowings from Municipal Finance Authority in the amount of \$17.8 million (see Note 13 of the financial statements).

Schedule of Guarantee and Indemnity

<u>Financial Information Act - Statement of Financial Information</u>

Library Name: Vancouver Island Regional Library

Fiscal Year Ended: December 31, 2020

Vancouver Island Regional Library has not given any guarantee or indemnity under the Guarantees and Indemnities Regulation.

Schedule of Remuneration and Expenses

<u>Financial Information Act - Statement of Financial Information</u>

Library Name: Vancouver Island Regional Library

Fiscal Year Ended: December 31, 2020

Table 1 – Total Remuneration & Total Expenses

Table 1 – Total Remuneration & Total Expenses	Total	Total Expenses
	Remuneration	(Reimbursement for
	(Wages/Salaries)	Conferences/Mileage etc.)
Board Members		
Adam Walker	0	57
Andrew Fall	0	0
Andrew Hory	0	551
Barbara Fallot	0	157
Blaise Salmon	0	0
Brenda Leigh	0	1,832
Brenda Patrick	0	649
Bruce Lloyd	0	495
Colleen Evans	0	0
Daniel Arbour	0	467
Debra Toporowski	0	125
Duncan McMaster	0	0
Erin Hemmens	0	0
Evan Putterill	0	0
Fred Robertson	0	557
Gaby Wickstrom	0	3,371
Ian Gould	0	0
Ian Savage	0	0
Jack McClintock	0	201
Jayme Kennedy	0	893
Jeff Bateman	0	143
Jeff Virtanen	0	0
Jennifer Capps	0	51
Jesse Embree	0	1,083
Joyce Ellis	0	0
Lynda Llewellyn	0	960
Manno Theos	0	253
Marilyn McEwan	0	242
Mike Hicks	0	165
Nicole Minions	0	168
Penny Cote	0	159
	0	75

Teresa Patterson	0	0
Terry Carty	0	0
Vanessa Craig	0	0
Vickey Brown	0	0
Total Board Members	0	12,653

Detailed Employees Exceeding \$75,000			
Adams, Joel	189	127,628	
Barnum, Melanie	6,272	103,631	
Bartlett, Natasha	1,483	102,936	
Bigelow, Jonathon	0	79,708	
Bonanno, Rosemary	852	195,692	
Bond, Jennifer	143	103,720	
Broadley, Louise	1,921	95,663	
Carson, David	252	121,706	
Dawley, Amy	2,291	91,077	
De Leur, Michael	1,229	82,108	
Finn, Monica	241	82,026	
Gulas, Gregory	774	76,686	
Hall, Dara	108	80,765	
House, Lisa	0	112,258	
Kaminker, Laura	2,335	78,762	
Kuffler, Jason	46	80,835	
Legacy, Melissa	598	119,330	
Maguire, Peter	1,628	79,069	
Martin, Anthony	126	82,175	
Mathews, Emily	208	94,469	
McConnell, Jason	1,742	103,631	
McCunn, David	0	76,801	
Nelson, Colleen	1,388	81,858	
O'Shea, Anne	726	132,523	
Pandher, Amanjit	0	75,745	
Pettigrew, Stephanie	285	81,105	
Seper, Jennifer	-4	81,879	
Siebold, Patrick	818	81,498	
Van Koevering, Annette	751	80,735	
Walker, Sharon	304	81,861	
Warren, Stephen	1,524	82,762	
Warren, Stephen R	2,548	103,510	
Wright, Elizabeth	2,511	83,129	

Total Detailed Employees Exceeding \$75,000	33,290	3,137,279

Total Employees Equal to or Less Than \$75,000	47,226	8,655,853
Consolidated Total* (Sum of column)	80,516	11,793,132

Table 2 – Total Employer Premium to Receiver General for Canada

Total Employer Premium for Canada Pension Plan	DO NOT USE	701.146
and Employment Insurance	DO NOT USE	701,140

Reconciliation of Remuneration and Expenses

Total Remuneration		11,793,132
Reconciling Items		
	CPP & EI Employer Premiums	701,146
	Employee Benefits	2,280,475
	Hiring & training costs	31,563
Total Per Statement of		14 806 316
Revenue and Expenditure		14,806,316
Variance*		0

Statement of Severance Agreements

<u>Financial Information Act - Statement of Financial Information</u>

Library Name: Vancouver Island Regional Library

Fiscal Year Ended: December 31, 2020

There was 1 severance agreement made between Vancouver Island Regional Library and its non-unionized employees during fiscal year 2020.

This agreement represents 2 months' compensation.

Schedule of Changes in Financial Position

<u>Financial Information Act - Statement of Financial Information</u>

Library Name: Vancouver Island Regional Library

Fiscal Year Ended: December 31, 2020

A Statement of Changes in Financial Position has not been prepared because this information is provided in the Financial Statements.

Schedule of Payments Made For the Provision of Goods and Services

<u>Financial Information Act - Statement of Financial Information</u>

Library Name: Vancouver Island Regional Library

Fiscal Year Ended: December 31, 2020

Name of Individual, Firm or Corporation	Total Amount Paid During Fiscal Year
TWO HILLS VENTURES LTD.	292,467
A.C.E. COURIER SERVICES	54,208
BARRETT SMITH CONSTRUCTION LTD.	38,964
B.C. HYDRO	264,364
BC LIBRARIES COOPERATIVE	543,641
BELLA COOLA CONSUMER'S COOPERATIVE ASSOCIATION	30,029
BELL MOBILITY INC	51,142
BIBLIOCOMMONS INC.	97,883
BIBLIOTHECA CANADA INC.	63,633
BIG ISLAND BUILDING SERVICES	37,936
CCM CONSTRUCTION LTD.	502,225
CENTRE FOR EQUITABLE LIBRARY ACCESS	29,012
LOW HAMMOND ROWE ARCHITECTS INC.	97,180
CITY OF CAMPBELL RIVER	153,134
CITY OF COURTENAY	246,741
CITY OF PARKSVILLE	215,533
CITY OF PORT ALBERNI	161,477
COMPUGEN INC.	123,685
COUNTRY CLUB CENTRE LTD	112,343
COWICHAN VALLEY REGIONAL DIST	179,773
CVS MIDWEST TAPE	179,332
DELL CANADA INC	64,454
DISTRICT OF SOOKE	112,105
DISTRICT OF PORT HARDY	38,678
DISTRICT OF UCLUELET	29,645
DREW HARBOUR INVESTMENTS CORP.	59,770
DUNSMUIR INVESTMENTS LTD	78,625
EBSCO CANADA LTD.	145,477
E. MADILL OFFICE COMPANY	81,866
JIM PATTISON DEVELOPMENTS LTD	77,361
FOOTPRINTS SECURITY PATROL INC.	120,405
FORTIS BC - NATURAL GAS	32,203
GRAPHIC FX SIGNWORKS	27,394
HARRIS & COMPANY	42,816
HDR ARCHITECTURE ASSOCIATES, INC.	92,074
HEROLD ENGINEERING LIMITED	37,829
HUB INTERNATIONAL	188,952
INNOVATIVE INTERFACES, INC.	162,753
ISLAND BREEZE	38,731

COMMONANT COMMUNITY CENTRE	047.704
COWICHAN COMMUNITY CENTRE	247,761
ISLAND WEST COAST DEVELOPMENTS LTD.	409,228
0907289 BC LTD	75,766
KANOPY LLC	57,463
KINGSVIEW CONSTRUCTION LTD.	37,240
KPMG LLP, T4348	132,753
LIBRARY BOUND INC.	1,912,194
LOGOWEST PROMOTIONAL PRODUCTS	25,367
LONG VIEW SYSTEMS CORPORATION	125,387
MILLBAY SYNERGY MALL LP	101,860
NATIONAL CONTRACTING SOLUTIONS	497,898
NORTH COAST REGIONAL DISTRICT	103,074
OVERDRIVE	280,152
PACIFIC BLUE CROSS	823,850
PETRO-CANADA SUPERPASS	40,881
PLANET CLEAN INC.	58,012
PRICES ALARM SYSTEMS LTD.	49,538
RECEIVER GENERAL	701,146
REGENCY COMMERCIAL CLEANING LTD.	135,119
REGIONAL DISTRICT OF NANAIMO	940,869
HELGA SCHAFER	81,832
SHAW CABLESYSTEMS G.P.	134,723
SOFTCHOICE LP	71,166
SOGO CLEANING	38,234
STAPLES ADVANTAGE	210,709
TELUS SERVICES INC.	27,854
TELUS	51,491
THINK COMMUNICATIONS INC.	31,486
TOWN OF COMOX	112,809
TOWN OF QUALICUM BEACH	120,673
TOWN OF SIDNEY	130,373
TRANE CANADA ULC	31,471
TWO HILLS RENOVATIONS	122,850
UNIVERSITY OF VICTORIA	46,594
VEER HOLDINGS LTD.	59,271
WILDFIRE SOLUTIONS INC	38,981
WJ MURPHY CONTRACTING 2013 LTD	73,771
Total (Suppliers with payments exceeding \$25,000)	13,045,686
Total (Suppliers where payments are \$25,000 or less)	1,581,397
Consolidated Total	14,627,083

Reconciliation of Goods and Services

Total expenses as per Consolidated Statement of Operations: (Statement "B")	
Total expenses on statement	25,416,184
Less: expenses on Statement "B" not involving suppliers:	(4.4.000.040)
Wages and benefits	(14,806,316)
Retirement benefit accrual	(130,359)
Amortization expense	(4,361,418)
Capital Expenses as per Schedule III to the financial statements excluded from above.	
Capital Additions per Schedule III	4,688,063
Work in Progress	1,410,510
	12,216,664
Reconciling Items:	
MSP	18,677
Pacific Blue Cross	823,850
Principal portion of loan payments	506,028
Receiver General re CPP/EI	701,146
Prepaids	(422,661)
Capital Item Adjustments	(159,714)
Adjusting journal entries	(171,454)
Timing differences	1,114,546
Total	14,627,083
Variance	0
Turidice	ŭ