Achieving World Class Performance Through Improved Practices

March 25, 2013



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Outline

- About our Industry
- Safe Pipeline Operations
- Current Industry Practices
- Industry Case Study
- Improving Practices





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About our industry

- Transport 97% of the natural gas and onshore crude oil produced in Canada
- Operate 110,000 kilometres of pipeline in Canada
- Pipelines are the safest and most environmentally sound way to transport large volumes of oil and gas over land
- Federally and provincially regulated for conditions of service, safety and pipeline integrity.

CEPA has served the Canadian pipeline industry for twenty years with a primary focus on safety and operational excellence driven by the collaborative efforts of its members

CEPA members are committed to a goal of zero incidents affecting health, safety or the Environment



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Member Operations in British Columbia

- Collectively operate approximately 8,300 kilometres of transmission pipeline in BC
 - Natural Gas: 6,000 km
 - Liquids: 2,600 km
- Have decades of operational experience
- Propose to invest more than 20 billion dollars in pipeline projects in BC

In 2011 collectively:

- Paid \$156.4 million in property taxes and \$38.3 million in corporate taxes
- Invested \$248 million in capital projects
- Spent more than \$30 million obtaining personnel, services, supplies and equipment from local sources



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B.C. Liquids pipelines

Pembina Kinder Morgan

legend — CEPA member pipelines …...proposed pipelines — non-member pipelines • sedimentary basin

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B.C. Natural Gas pipelines



legendCEPA member pipelines

- ----- proposed pipelines
- non-member pipelines
- 🗙 proposed LNG Terminal
- sedimentary basin

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Safe Pipeline Operations



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Source: CEPA member data

СЕРА

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Prevention

- Good construction practices
- Effective condition monitoring and right-of-way monitoring
- Preventative maintenance
- Third-Party Damage Prevention







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Current Industry Practices



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Excellent Track Record

- Over 60 years of safe operation in Canada
- Support the polluter-pay principle
- Maintain in-house expertise, equipment and financial capacity to respond to pipeline incidents
- Culture of continuous improvement
- Transmission pipeline operators take responsibility for releases from their assets (regardless of culpability)
- Ensure proper clean up and remediation
- Regulatory monitoring and reporting post incident <u>ensures</u> <u>completion</u>



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Spill Response Planning and Training

- Emergency response plans and procedures audited by regulators
- Equipment stored at key locations along the ROW
- Table-top and field exercises held to ensure readiness and training
- Including external first responders, regulators, and other government







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Incident Command System (ICS)

- Ensures effective communication between all stakeholders
- Improves efficient use of critical resources
- In British Columbia, the BC Emergency Response Management System (BCERMS) has already been developed to ensure ties between industry, regulators, and other government agencies





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Co-operation - WCSS



- "WESTERN CANADIAN SPILL SERVICES LTD. (WCSS) embodies the petroleum industry's commitment to spill preparedness and environmental protection."
- Companies in each Co-op area support planning, training, equipment readiness, and R&D to improve spill response capability
- Already operating in north-eastern BC
 - Possible expansion into the rest of BC?



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Case Study

Incident Example 2007 Westridge Incident



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Overview

- July 24, 2007 at Inlet Drive, Burnaby
- Crude oil loading line between Burnaby Terminal and Westridge dock
- Line punctured in multiple locations by an excavating contractor installing a sewer line
- Approximately 1700 barrels released to the environment
- Worst spill on Trans Mountain in the last 50 years



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Response and Remediation

- ICS structure was implemented immediately following the line strike
- Unified command structure included Kinder Morgan, BCMOE, NEB
- ICS in place for approximately 2 week, then moved into remediation project phase
- Response and remediation was complicated by the fact that a portion of the oil migrated to Burrard Inlet via the storm sewer system
- Kinder Morgan accepted full responsibility for response and cleanup and deployed resources immediately
- Kinder Morgan paid for all cleanup and remediation costs
- Clean-up and remediation was done to the complete satisfaction of residents, the city, and the regulators



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Clean-up Pictures







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Clean-up Pictures







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Lessons Learned

- Kinder Morgan has implemented a dedicated Pipeline Protection department
 - Instituted more rigorous requirements for parties working near our lines
- Stricter enforcement of damage prevention regulations is required
- ICS is an effective tool to manage major incident response, cleanup and remediation
- Pipeline companies have effective management systems for response, clean-up, and remediation
- Need to continue to improve early leak detection and improve methods for clean-up and remediation



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Improving Practices



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Leak Detection

- Leak detection and control room management are priorities for CEPA companies
- Improved technologies for ground and aerial detection being tested
- In-line leak detection tools being evaluated
 - ILI is a focus of significant R&D effort







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National Standards

- Ensure consistent, auditable level of preparedness and response capability
- Canadian Standards Association (CSA) is a leader in national technical standards
- CEPA supports CSA Z246.2 a National Emergency Response Standard that is currently in development



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Net Environmental Benefit Analysis Approach (NEBA)

- Consideration of the environment and the public for different remediation and restoration activities to minimize impacts
- Actions typically considered alone or in combination:
 - Leaving the spilled product in place
 - Physical or chemical site remediation
 - Improving ecological value through on- or off-site methods that do not focus exclusively on product recovery
- Similar goals as a Natural Resources Damage Assessment but a NEBA is initiated earlier in the process to include consideration of recovery operations
- Simplified Example: Cleaning contaminated shoreline
 - High-pressure, hot water with cleaning chemicals
 - Lower-pressure, warm water with no chemicals



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Effective Government Oversight

- Required expertise
- Single-point of contact or lead agency
- Harmonization between regulators
- Minimize duplication of effort
- Ability to be a coordinator across multiple industries



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Concluding Remarks

- CEPA members:
 - Have excellent safety performance exceeding 99.9%
 - Take responsibility for spill response and remediation
 - Ensure the right training and equipment are in place
 - Support continuous improvement of spill response and remediation
 - Participate in Spill co-operatives to augment internal capabilities



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